PUBLIC AIC PLAN

Company Details

Company name: Naval Ship Management (Australia) Pty Ltd
Location: 27 Quill Way Henderson WA 6166
Project Location/s: FBE, Garden Island, NSW and various delivery sites in Australia
Website: https://www.nsm-aust.com.au

Executive Summary

Naval Ship Management (Australia) Pty Ltd (NSM), is an incorporated joint venture between Babcock Pty Ltd and UGL Engineering Pty Ltd. NSM (Aust) will provide full Asset Management services for the two Royal Australian Navy Landing Helicopter Docks (LHD) and 12 Light Landing Craft (LLC) over the next 5 Years under the ACPC.

The approximate value of the ACPC contract is $599 million, incorporating an approximate Australian Local Industry Activity value expenditure of approximately $279 million. The Local Industry Activity value has potential to grow as the program proceed, including opportunities to increase Australian Industry participation. The Australian Industry Capability activities that relate to the ACPC include but are not limited:

- Program Management*
  - Maintenance Management Services
  - Reports
  - Contract Management
  - Management of Facilities
  - Verification and Validation
  - Quality Management

- Maintenance Support*
  - Plan Maintenance Periods
  - Provide Shore Services
  - Support and Test Equipment
  - Safety systems
  - Docking
  - Labour
  - Services and Repairs
– Rigging and welding; and

- Supply Support*
  – Management of Government Furnished Material
  – Obsolescence Management
  – Management of Returns and Disposals
  – Provision of Supply Chain Support
  – Supply Support Management Planning

- Conduct of Maintenance Tasks
  – Air Gas and Miscellaneous Fluid Systems
  – Air Reducing Stations and Valves
  – Anchor Capstan Assemblies
  – Boat Crane System Mk2
  – Breathing (Divers) Air System
  – Communications System
  – Degaussing System
  – Diesel Propulsion Systems
  – Electrical Systems
  – Fire Control System (Fcs)
  – Fresh Water Generator System
  – Fuel Oil Fill and Transfer System
  – Fuel Oil Fill and Transfer System
  – Gas Systems
  – Heating, Ventilation and Cooling Systems
  – Helicopter Refuelling Systems
  – Propulsion Transmission Systems
  – Rast System
  – Sewage Collection and Treatment System

*This is not an exhaustive list but an indication of the activities to be undertaken. Although work and supplies are delivered nationally, the majority of the work is at Fleet Base East.
### Australian Industry Participation

<table>
<thead>
<tr>
<th>Local Industry Activity</th>
<th>Company Name</th>
<th>Activity Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Support Services Management</td>
<td>NSM (Aust)</td>
<td>Various delivery sites in Australia</td>
</tr>
<tr>
<td>Asset Management</td>
<td>NSM (Aust)</td>
<td>Various delivery sites in Australia</td>
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<tr>
<td>Supply Chain Development</td>
<td>NSM (Aust)</td>
<td>Various delivery sites in Australia</td>
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<tr>
<td>Maintenance Support</td>
<td>Allship</td>
<td>NSW and various delivery sites in Australia</td>
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<tr>
<td></td>
<td>Mechanically fitting Services, Light Fabrication, sheet metal, structural welding, ventilation repair.</td>
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<td>GA Glanville &amp; Co (Naval Architects) Pty Ltd</td>
<td>NSW and various delivery sites in Australia</td>
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<tr>
<td></td>
<td>(Electrical Repair, electronic repair, hull surveying, naval architecture, NDT, surveying, weapon systems repair)</td>
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<td></td>
<td>Bellinger</td>
<td>NSW and various delivery sites in Australia</td>
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<tr>
<td></td>
<td>Repair, calibration and design services, testing equipment repair and supply</td>
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<td></td>
<td>Pall Australia Pty Ltd</td>
<td>NSW and various delivery sites in Australia</td>
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<td></td>
<td>(Reverse Osmosis System maintenance and repair.)</td>
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<td></td>
<td>IKAD Engineering</td>
<td>NSW and various delivery sites in Australia</td>
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<td></td>
<td>Air gas system repair, alignment services, lift repair, diesel engine repair. Fibreglass repair, fin stabiliser repair, tiling, hoses, hydraulic repair, hyperbaric, pressure vessel repair, radar repair, refrigeration repair, rigging, safety equipment, sheet metal, structural welding, ventilation repair, weapon system repair</td>
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<td>Local Industry Activity</td>
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<td>HI-Fraser</td>
<td>Stace Pty Ltd</td>
<td>NSW and various delivery sites in Australia</td>
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<td>Air gas systems repair, cleaning, diving equipment repair, engine repairs, firefighting system repairs, piping and hydraulic hose repair, hyperbaric, pressure testing, surveying, tank cleaning</td>
<td>(Air and gas systems repair, firefighting systems repair, halon system repair, hoses, hydraulic repair, hyperbaric, instrument testing, pressure testing, pressure vessel repair,)</td>
<td>NSW and various delivery sites in Australia</td>
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<tr>
<td>Flowtech</td>
<td>NSW and various delivery sites in Australia</td>
<td>Maintenance fitting, hydraulic repair and valve overhaul, machining services</td>
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<tr>
<td>UGL Pty Ltd</td>
<td>NSW and various delivery sites in Australia</td>
<td>(Lift repair, antenna repair, communications equipment repair, electrical repair, electronics repair, instrument testing, radar repair)</td>
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**Future Opportunities**

Naval Ship Managing has responsibility for managing the development of AIC opportunities and activity under the contract. Naval Ship Management are committed to developing Australian Industry Capability in Australia and will continue to look for opportunities to engage Australian industry to join the ACPC supply chain.
Our Key Objectives in Support of Australian Industry Capability are:

- Naval Ship management will utilise both established and growing Australian defence industry suppliers with an emphasis on engaging with SMEs.
- Naval Ship Management will undertake critical systems integration work in Australia by Australian industry to ensure sovereign sustainability of key functionalities.
- Actively seek out and introduce Australian companies into the global supply chains of Babcock and UGL Limited.
- Help Australian suppliers develop value for money products and services that can be used in the Project as well as other Australian Naval Programs
- Support the growth of Indigenous enterprises and ensure that all participants diligently comply with applicable Work Health and Safety legislation and workplace gender equality objectives and requirements

Naval Ship Management has chosen an Australian focused team committed to undertaking their activities to support continuous naval shipbuilding and sustainment in Australia and to ensuring important capabilities are resident in Australia.

The team intends to bring a focus on ensuring the generation and sustainment of the Australian industrial capabilities essential for this Project and that of the Continuous Shipbuilding Programs exceeds Naval operational capability needs.

Those Australian companies not involved in the ACPC contract are given the opportunity to register for NSM (Aust) supply chain, the Technical Support Network (TSN).

The benefits of being registered with the TSN are:

- opportunities to access national and global supply chains through the NSM (Aust) parent organisations
- Participation and mentoring in a Supply Chain Improvement Program support by NSM (Aust) parent organisations.
NSM (Aust) Supply Support Manager will also be responsible for the Management of AIC within the contract and:

- ensuring AIC targets are communicated to the project team, and incorporated into the detailed project planning process and supply chain activities;
- optimising the use of cost effective Australian industry options and investigating opportunities to increase AIC; and
- undertaking and managing continuous improvement activities relating to AIC.

Industry Engagement

NSM acknowledges that our capabilities are built upon a strong and diverse supply chain and intend to maximise Australian Industry’s ability to participate in the ACPC through coordinated road shows and industry briefings promoting any future work opportunities.

Should you be interested in becoming part of NSM (Aust) Technical Supplier Network.

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<thead>
<tr>
<th>Company</th>
<th>Contact</th>
<th>Email</th>
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<tbody>
<tr>
<td>Naval Ship Management</td>
<td>Ian Menzies</td>
<td><a href="mailto:Ian.menzies@nsm-aust.com.au">Ian.menzies@nsm-aust.com.au</a></td>
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<tr>
<td></td>
<td>Supply Support Manager</td>
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<tr>
<td>Naval Ship Management</td>
<td>Brett Peek</td>
<td><a href="mailto:Brett.peek@nsm-aust.com.au">Brett.peek@nsm-aust.com.au</a></td>
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<tr>
<td></td>
<td>Industry Engagement Manager</td>
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<tr>
<td>Industry Capability Network (ICN)</td>
<td>Portal</td>
<td>NSM.icn.org.au</td>
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<tr>
<td>Supply Nation</td>
<td>Portal</td>
<td>Supply.nation.org.au</td>
</tr>
<tr>
<td>Naval Ship Management</td>
<td>Email</td>
<td><a href="mailto:Supply.chain@nsm-aust.com.au">Supply.chain@nsm-aust.com.au</a></td>
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Approved By:

Brett Peek
Industry Engagement Manager