PUBLIC AUSTRALIAN INDUSTRY CAPABILITY PLAN

COMPANY DETAILS
Company Name: Boeing Defence Australia Ltd
Address: Level 7, 150 Charlotte Street, GPO Box 767 Brisbane QLD 4001
Location: RAAF Williamtown NSW
Website Address: http://www.boeing.com.au

REPORT DATE:
15 March 2016

Executive summary
Boeing Defence Australia (BDA) is the prime contractor to the Commonwealth of Australia (Commonwealth) under Project Wedgetail for the provision of sustainment support services for the E7-A Wedgetail Airborne Early Warning and Control (AEW&C) capability to the Royal Australian Air Force (RAAF).

This Public Australian Industry Capability (AIC) plan details Boeing Defence Australia's planned arrangements and commitments for implementing and managing AIC involvement for Project Wedgetail at RAAF Base Williamtown. This AIC Plan is an update to the previous Industry Program Plan Strategy (INDPP) and covers the Follow On Support Sustainment Services (FOSSS) Phase during the period 1 July 2014 until the end of the aforementioned contracted term.

The sustainment support services for Project Wedgetail will be provided by Boeing Defence Australia as the prime contractor under Contract Number AEWC-012 with an expiry date of 30 June 2019. The contract price is approximately $900M, of which approximately AUS 412M will be delivered by Australian Industry.

Key Offerings for Australian Industry
Project Wedgetail will be performed by an integrated team led by BDA, supported by a range of subcontractors including, Boeing Defence Space and Security BDS (USA) and Northrop Grumman Systems Corporation (NGSC), Thales Australia, BAE Systems Australia and CEA Technologies.

<table>
<thead>
<tr>
<th>Supplier</th>
<th>Tier Level</th>
<th>Work Scope</th>
</tr>
</thead>
</table>
| BDA      | 0 – Prime Contractor | Prime Contractor with overall program responsibility providing the following services:  
- Program management responsibilities;  
- Commercial management responsibilities;  
- Attaining and maintaining Authorised Engineering Organisation (AEO);  
- Aircraft Deeper Maintenance, including attaining and maintaining Authorised Maintenance Organisation (AMO);  
- Maintenance of Technical Information and Technical Publications;  
- Sustainment Engineering Services;  
- Integrated Logistic support, including supply support and training; and  
- Conducting activities related to airworthiness certification; and  
- Quality Management  
This effort includes repair subcontractors AEOS, Kidde and Bower and spares and procurement subcontractors Aviall Australia Pty Ltd, Milspec... |
<table>
<thead>
<tr>
<th>Supplier</th>
<th>Tier Level</th>
<th>Work Scope</th>
</tr>
</thead>
</table>
| BDS                            | 1          | As a Principal Subcontractor to BDA the BDS work scope consists of:  
  * provision of Engineering Support Services to BDA as a member of BDA's DSN;  
  * Maintenance Support;  
  * Supply Support;  
  * Provision and support of enabling resources, including management and Maintenance of Technical Information, Support and Test Equipment, Facilities, and Computer Support;  
  * Verification and Validation; and  
  * Quality Management.  
  At this time, BDS does not engage any significant Australian domestic suppliers for any OEM sustainment support services under their subcontract. |
| Thales Australia               | 2          | As a Principal Subcontractor, contracted to BDS, NGSC provides sustainment support services for the MESA Radar Systems as the radar OEM, including work undertaken by NGAPL (Northrop Grumman Australia Propriety Limited) and CEA Technologies                                                                                                                                                                                                                             |
| CEA Technologies Pty Limited   | 3          | As subcontractor to NGSC, CEA Technologies Pty Limited provide: engineering services and maintenance, repair/replacement, test overhaul, reconditioning of MESA Radar, including associated ground support segments and Integrated Logistics Support (ILS) products and services, and provision of training on the operation of the MESA Radar.                                                                                                                                     |
| BAE Systems Australia          | 1          | Principal Subcontractor contracted to BDA as the EW OEM for the provision of engineering support and services for the AEW&C ESM and EWSP subsystem and JEWOSU laboratory. BAESA does not engage any significant domestic suppliers for work under their subcontract.                                                                                                           |
| BTFS (Boeing Flight and Training Services) | 1          | Subcontracted to BDA for the provision of flight crew training services in the OFT and PTT.                                                                                                                                                                                                                                                                                                                                                                                                 |
Future Work Opportunities

BDA will assume responsibility for the core activity under the contract, along with the identified sub-contractors above. BDA is committed to developing AIC and has levied the requirement to include Australian industry on the core team of subcontractors.

The AIC strategy under the ISSC is to engage BAESA, Thales Australia and key NGSC Subcontractors in Australia that were established under the SAC. BDA expects there will be an opportunity for additional Australian companies to progressively join the supply chain as needs are identified or where additional scope is added to the ISSC that can be satisfied locally or within the region. Areas for future opportunity may include; repairs, spares and engineering services.

BDA has a demonstrated a history of engaging and developing Australian Small to Medium Enterprises (SMEs); ensuring funding from programs is not exclusively held at the prime level but flowed to SMEs where appropriate. BDA undertakes a structured approach to industry engagement in Australia. BDA’s Supply Chain Management (SCM) function identifies Australian suppliers that can support BDAs Australian operations at a national level. This is done through utilising BDAs existing Supplier Database, in addition to working with organizations such as the Australian Industry Defence Network (AIDN), Defence Industry Innovation Centre (DIIC) and the State Business Access Offices (BAO’s) to identify new SME’s that may have the capabilities sought by BDA and participating in capability matching events. Concurrently, each BDA site focuses on identifying local suppliers to support local BDA operations in Australia. At a global level, through the Office of Australian Industry Capability (OAIC) team, elements of Australian industry that have the capability to support the Boeing Global Supply Chain are identified. This tiered approach maximises Australian industry involvement at all levels – globally, nationally and locally.

Point of Contact

The Commercial Manager for Project Wedgetail is the point of contact for AIC Matters. For opportunities specific to this contract, suppliers should contact:

Suzanne Krieg
Commercial Manager
Boeing Defence Australia Limited
Email: suzanne.l.krieg@boeing.com

Authorised for and on behalf of Boeing Defence Australia,

[Signature]

Suzanne Krieg
Commercial Manager
Boeing Defence Australia Ltd
15 March 2016