EXECUTIVE SUMMARY
ASC is contracted to the Commonwealth of Australia under a performance based contract to undertake maintenance and enhancement of the Collins Class submarines. ASC currently engages numerous small to medium enterprises (SMEs) and is committed to continue to enhance the submarine support industry.

ASC is focusing on removing some of the constraints to engaging the marketplace (ie intellectual property restrictions), and with the introduction of the new long term performance based contract, ASC will be seeking strategic performance based partnerships with key SMEs.

The following table provides a summary (but not an exhaustive list) of Australian Industry Participants currently contracted for the In Service Support Contract:

<table>
<thead>
<tr>
<th>Name</th>
<th>Product/Service</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transfield Services (Aust) Pty Ltd</td>
<td>Labour provision</td>
<td>New South Wales (Head office)</td>
</tr>
<tr>
<td></td>
<td>Blast and Paint Services</td>
<td></td>
</tr>
<tr>
<td>Babcock Australia</td>
<td>Weapons System</td>
<td>South Australia</td>
</tr>
<tr>
<td>Veem Ltd</td>
<td>Valves and refurbishment</td>
<td>Western Australia</td>
</tr>
<tr>
<td>Hi Fraser Group</td>
<td>High Pressure Valves and refurbishment</td>
<td>New South Wales Western Australia</td>
</tr>
<tr>
<td>Broad Spectrum Australia Pty Ltd</td>
<td>Labour Hire</td>
<td>Australia wide</td>
</tr>
<tr>
<td>Sodexo Total Support Services</td>
<td>Support Services</td>
<td>Australia wide</td>
</tr>
<tr>
<td>United Fasteners Pty Ltd</td>
<td>Provision of fasteners</td>
<td>Australia wide</td>
</tr>
</tbody>
</table>
ISSC Collins Class Submarines
Public AIC Plan continued

SCOPE OF WORK OPPORTUNITIES
The following are examples that exist in part or in full, as either current or future opportunities for the market place to further enhance a sustainable submarine support industry:

- machining services
- blasting and painting
- facilities supply and support
- complete weapons maintenance
- commodity supply
- labour hire
- design and engineering services
- testing services
- quality survey effort
- battery refurbishment and replacement
- equipment refurbishment (eg valves, gauges, pumps, switchboards, electrical equipment, generators, motors)
- metal loss survey

For the ISSC, it is expected that the products and services required are to be provided at Osborne, South Australia and/or Henderson, Western Australia. These products and services will be solicited through quotations, request for tender or proposals, in a two-stage procurement approach, where appropriate, to achieve value for money that includes the delivery of successful project outcomes.

ASC works closely with Industry Capability Network (ICN) to maximise Australian Industry opportunities. Competitive tendering opportunities may be available on the ICN website, www.icn.org.au.

FUTURE OPPORTUNITIES / INDUSTRY ENGAGEMENT
To register your interest to participate in future contracting opportunities with ASC, please complete the Registration of Interest form found on the ASC website at www.asc.com.au, located in the Supply Chain section. ASC will contact registered participants upon identification of the requirement, alternatively industry is able to view and nominate their specific interest in any open ASC work packages available on ICN at that point in time.

ASC also participates in various initiatives which provide forums for SMEs to engage with ASC, for example:

- bi-annual Defence and Industry Conference and Trade Show;
- bi-annual Pacific International Maritime Exposition;
- participation and contribution to Defence Teaming Centre events; and
- attendance at Business Access Office Defence Updates.

Authorised on behalf of ASC Pty Ltd

Steve Ludlam
Managing Director and CEO
ASC Pty Ltd