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**Subject:** IFRS National Security Management Symposium Dinner and Address (2000-2045h)  
- Smart Casual [SEC=UNCLASSIFIED]  
**Location:** Gibraltar Hotel, Bowral  
**Start:** Wed 12/06/2019 6:30 PM  
**End:** Wed 12/06/2019 9:00 PM  
**Show Time As:** Tentative  
**Recurrence:** (none)  
**Meeting Status:** Not yet responded  
**Organizer:** Campbell, Angus GEN  
**Required Attendees:** Endelman, Tessa MISS

UNCLASSIFIED

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**From:** Emily Galbraith <s 22 >  
**Sent:** Tuesday, 9 April 2019 4:46 PM  
**To:** Wood, Melissa MISS 1  
**Subject:** Invitation to present - IFRS National Security Management Symposium - June 2019  
**Attachments:** NSMS0619 Invitation to present - General Campbell AO,DSC,CSC.pdf; IFRS NSMS 0619 - Draft program.pdf

Good afternoon General Campbell AO, DSC, CSC

Please find attached an invitation to present at the Institute For Regional Security (IFRS) *National Security Management Symposium*.

The topic for the Symposium, being held 12 June – 14 June 2019 in Bowral NSW, is '*Climate Change – Impacts on National and Regional Security*'.

IFRS is partnering with the Department of Defence to deliver the 2019 Symposium which will include approximately 40 managers currently working in key roles, within the relevant departments and agencies.

We would welcome and highly value an after dinner address from you in relation to the symposium topic:

Date: Wednesday 12 June 2019

Time: Dinner from 1830 with presentation 2000 - 2045

Attached is a draft program for further information. You are invited to attend as much of the Symposium as you are able and there will be opportunities to engage informally with participants and other speakers, to strengthen existing networks and establish new professional contacts.

We hope you will be able to accept this invitation, and look forward to your response.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

E s 22 || E [events@ifrs.org.au](mailto:events@ifrs.org.au) || T +61 (0) 2 6295 1555||  
F +61 (0) 2 6169 3019 || A 2/10 Kennedy Street (PO Box 4060) Kingston ACT 2604 || [www.regionalsecurity.org.au](http://www.regionalsecurity.org.au)

*Please note – I work part time (9:30am – 2:30pm Monday and Wednesday and 9:30am – 5:30pm Tuesday and Thursday)*

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9 April 2019

General Angus Campbell AO, DSC, CSC  
Chief of the Defence Force  
Department of Defence  
Russell Offices  
PO Box 7901  
CANBERRA ACT 2601

SENT VIA EMAIL

Dear General Campbell AO, DSC, CSC

I am writing to invite you to be a speaker at the Institute For Regional Security (IFRS) *National Security Management Symposium* being held from Wednesday 12 June – Friday 14 June 2019 in Bowral NSW. The topic for this Symposium is '*Climate Change – Impacts on National and Regional Security*'.

Following the success of our National Security Management Symposium in 2018, IFRS is pleased to be delivering this project as part of our Professional Development program. We will be partnering with the Department of Defence to deliver the 2019 Symposium.

Climate Change and its impacts on national and regional security is becoming an increasingly pertinent issue for the Australian national security community. Climate Change is one of the many threats the national security community, and indeed, the whole of government will need to address in the coming years. This Symposium aims to equip those in the mid-level management positions across relevant agencies with the information and skills necessary to address this dynamic national and regional security challenge.

IFRS will host a 2-day, retreat style, *National Security Management Symposium* for approximately 40 managers currently working in key roles, within the relevant departments and agencies.

The Institute is very experienced and highly regarded in our capacity to deliver valuable dialogue events and for this Symposium we aim to bring together a range of carefully selected, highly qualified, speakers to provide participants with:

- An understanding of the potential impacts that Climate Change could have on the regional security threat environment.
- An understanding of the implications of this on Defence policy and planning in our region.

- An understanding of the considerations for whole-of-government security policy in our region.
- An understanding of the challenges involved with producing evidence based policy.
- Insight into the current political environment on the issue of Climate Change.

Attached is a copy of the draft program for your consideration and given your expertise, the session we invite you to speak to is detailed below:

Date: Wednesday 12 June 2019

Time: 2000 – 2045 (dinner from 1830)

Session: After dinner address

The program format enables participants to ask questions and engage speakers in discussion following each presentation. All discussions during the Symposium are conducted strictly under Chatham House Rule.

The Symposium will be held at the Gibraltar Hotel, Bowral and all accommodation and meals are provided on site. You are invited to attend as much of the Symposium as you are able and there will be opportunities to engage informally with participants and other speakers, to strengthen existing networks and establish new professional contacts.

I would be grateful if you could reply to this invitation as soon as time allows as we would like to finalise the program in the near future. Please respond to Emily Galbraith via email [s 22](#) and cc: [events@ifrs.org.au](mailto:events@ifrs.org.au) or phone (02) 6295 1555. Emily will also be able to answer any questions you have regarding the program or your participation.

I sincerely hope that you can join us.

Kind Regards,

[s 22](#)

Chris Gardiner  
Chief Executive Officer  
Institute For Regional Security

**National Security Management Symposium**  
**Climate Change – Impacts on National Security**  
**12 – 14 June 2019**

Climate Change and its impacts on national and regional security is becoming an increasingly pertinent issue for the Australian national security community. Climate Change is one of the many threats the national security community, and indeed, the whole of government, will need to address in the coming years. This Symposium aims to equip those in the mid-level management positions across relevant agencies with the information and skills necessary to address this dynamic national and regional security challenge.

Mid-level management staff are central to addressing this challenge. As such, the Institute For Regional Security (IFRS) will host a 2-day, retreat style, *National Security Management Symposium* for approximately 40 managers currently working in key roles, within these departments and agencies.

The symposium brings together mid-level officers with subject matter experts and senior leaders to develop their understanding of contemporary challenges and their policy implications. The symposium provides a forum to explore disruptive and novel approaches to deal with these issues and allows the participants to benefit from the wide range of experience and background of others. These interactions allow them to extend their personal networks in the national security community.

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**From:** Campbell, Angus GEN  
**Sent:** Thursday, 30 May 2019 1:20 PM  
**To:** Endelman, Tessa MISS  
**Subject:** Re: Speeches [SEC=UNCLASSIFIED]

Thanks

Sent from my iPhone

On 30 May 2019, at 1:18 pm, Endelman, Tessa MISS <[tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au)> wrote:

UNCLASSIFIED

Sir,

- s 22 [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]
- I've also attached the IFRS climate change draft in case you have time to read that as well.

Tessa

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[REDACTED]  
[REDACTED]  
[REDACTED]

[REDACTED]

[REDACTED]  
[REDACTED]

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[REDACTED]

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[REDACTED]

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[REDACTED]

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[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]



s 22

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]
[REDACTED]	[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

s 22



<June 2019 - CDF - RegionalSecurity National Management Symposium.docx.secure>

s22

**From:** Emily Galbraith <s 22 >  
**Sent:** Friday, 7 June 2019 5:38 PM  
**To:** Wood, Melissa MISS 1  
**Cc:** IFRS Events; Taillardat, Julien FLTTLT; Endelman, Tessa MISS  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]  
**Attachments:** IFRS NSMS 0619 - Attendance list.pdf; IFRS NSMS 0619 - Program - Final.pdf

Hi Melissa

Please find attached the attendance list for your information.

Also, as an update for the program and for General Campbell's information, due to a cancellation of a speaker for the scene setting presentation, Dr Albert Palazzo Department of Defence who is attending the Symposium as a participant, has agreed to undertake session 1: Scene Setting for the event.

If I can assist with any further information please let me know.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

**E** s 22 || **E** [events@ifrs.org.au](mailto:events@ifrs.org.au) || **T** +61 (0) 2 6295 1555||  
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---

**From:** Wood, Melissa MISS 1 <melissa.wood1@defence.gov.au>  
**Sent:** Friday, 7 June 2019 4:29 PM  
**To:** Emily Galbraith <s 22 >  
**Cc:** IFRS Events <Events@ifrs.org.au>; Taillardat, Julien FLTTLT <julien.taillardat@defence.gov.au>; Endelman, Tessa MISS <tessa.endelman@defence.gov.au>  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

**UNCLASSIFIED**

Good afternoon Emily,

Thank you for your email and providing the final program.

Would it be possible to receive the complete list of delegates who are attending the Symposium as soon as possible?

If you require anything further in regards to General Campbell's, Julien's, and Tessa's attendance, please do not hesitate to contact our office.

Kind regards,

Melissa.

## Melissa Wood

Executive Assistant to General Angus Campbell, AO, DSC  
Chief of the Defence Force

Department of Defence  
R1-5-CDF Suite  
PO Box 7900  
Canberra BC ACT 2610

Ph: +61 2 6265 2976  
Mob: s 22

Email: [Melissa.Wood1@defence.gov.au](mailto:Melissa.Wood1@defence.gov.au)  
[EA.CDF@defence.gov.au](mailto:EA.CDF@defence.gov.au)

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**From:** Emily Galbraith s 22  
**Sent:** Friday, 7 June 2019 12:13  
**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>  
**Cc:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>  
**Subject:** FW: Invitation to present - IFRS National Security Management Symposium - June 2019  
[SEC=UNCLASSIFIED]

Good afternoon Melissa

I just wanted to touch base regarding General Campbell's presentation at our National Security Management Symposium next week.

I am confirming that accommodation and catering arrangements have been made for General Campbell, Julien Taillardat and Miss Tessa Endelman for the Wednesday evening.

Please find attached the final joining instructions and program for further information.

In terms of participants, we have delegates from Department of Defence, Department of Foreign Affairs and Trade, Department of the Environment and Energy, Department of Prime Minister and Cabinet, Department of Home Affairs, Office of National Intelligence and the Bureau of Meteorology.

If you require any further information please do not hesitate to contact me.

We look forward to General Campbell's attendance.

Kind regards

Emily

Emily Galbraith | Events Manager

**Institute For Regional Security (IFRS)**

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---

**From:** Taillardat, Julien FLTTLT <[julien.taillardat@defence.gov.au](mailto:julien.taillardat@defence.gov.au)>  
**Sent:** Tuesday, 7 May 2019 2:26 PM  
**To:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>  
**Cc:** Endelman, Tessa MISS <[tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au)>; Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>; Taillardat, Julien FLTTLT <[julien.taillardat@defence.gov.au](mailto:julien.taillardat@defence.gov.au)>  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

UNCLASSIFIED

Good afternoon Emily,

Thanks for the Joining Instructions and information provided to date, looks like it will be a great Symposium.

In answer to your questions,

- His anticipated arrival / departure times – Likely arriving at approx. 1730 on 12 Jun. Departing at 0830 on 13 Jun
- s 22
- A photo and bio for the handbook – Please find attached. Should you require a high quality image, it is available via the following link - <http://www.defence.gov.au/CDF/>
- A mobile phone number (for onsite if needed) – Please contact myself on s 22

Accompanying General Campbell will be myself and Miss Tessa Endelman. Can you please advise if accommodation and seats at the dinner will be available?

Kind regards,

Julien

**JG Taillardat**  
**FLTTLT**

Aide-de-Camp to the Chief of the Defence Force  
General Angus J Campbell AO, DSC  
Australian Defence Force  
[www.defence.gov.au](http://www.defence.gov.au)

Tel: +61 (0)2 6265 4644  
Mobile: s 22  
Email: [julien.taillardat@defence.gov.au](mailto:julien.taillardat@defence.gov.au)  
Address: R1-5-CDF Office  
Russell Offices  
PO Box 7900  
Canberra BC ACT  
Australia 2610

---

**From:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>  
**Sent:** Monday, 6 May 2019 09:47

**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>; IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

Good morning Melissa

Not a problem at all!

We would love to have General Campbell present the after dinner address on Wednesday 12 June, so please confirm this.

It would be wonderful if you could please provide the following for General Campbell:

- His anticipated arrival / departure times
- Any dietary requirements
- A photo and bio for the handbook
- A mobile phone number (for onsite if needed)

I have attached the Symposium joining instructions for further information. I will provide a final program, along any other information, closer to the date.

If you have any questions at this stage please let me know.

Thank you again for your assistance.

Kind regards

Emily

Emily Galbraith | Events Manager

**Institute For Regional Security (IFRS)**

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**From:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>

**Sent:** Friday, 3 May 2019 1:28 PM

**To:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

**UNCLASSIFIED**

Good afternoon Emily,

Unfortunately, General Campbell has another speaking engagement here in Canberra on the evening of Thursday 13 June. However, he would be delighted to accept the invitation to present the after dinner address on Wednesday 12 June. Is it the after dinner address on Wednesday still a possibility for General Campbell to be involved?

Many thanks.

Kind regards,  
Melissa.

## Melissa Wood

Executive Assistant to General Angus Campbell, AO, DSC  
Chief of the Defence Force

Department of Defence  
R1-5-CDF Suite  
PO Box 7900  
Canberra BC ACT 2610

Ph: +61 2 6265 2976

Mob: s 22

Email: [Melissa.Wood1@defence.gov.au](mailto:Melissa.Wood1@defence.gov.au)  
[EA.CDF@defence.gov.au](mailto:EA.CDF@defence.gov.au)

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**From:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Sent:** Friday, 3 May 2019 10:08

**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>

**Cc:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

Good morning Melissa

I hope you are well.

I am touching base following my email below inviting General Campbell AO, DSC, CSC to present an after dinner address at our National Security Management Symposium in June.

For background, this event is being funded through a grant provided by Defence managed through the Strategic Policy area - who we met with yesterday to discuss the program.

Following this discussion, I am hoping to propose an additional activity for General Campbell during the symposium, as detailed below:

- Rescheduling his after dinner address to the evening of Thursday 13 June to allow his proposed participation in the 'where to from here' session which would be rescheduled to 0900 – 1015 on Friday 14 June.

Attendance by General Campbell at this session would allow participants to back-brief him on findings and recommendations for policy planning on key issues surrounding climate change impacts on national security (being workshopped the afternoon prior). We believe this would provide participants with an excellent professional development opportunity that they would highly value.

It would be greatly appreciated if this amended participation could be proposed to General Campbell for his consideration.

If you require any further detail or information please do let me know.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

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**From:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>

**Sent:** Wednesday, 10 April 2019 11:25 AM

**To:** Emily Galbraith <s 22 >

**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

**UNCLASSIFIED**

Good morning Emily,

Thank you for the invitation for General Campbell to present at the Institute For Regional Security National Security Management Symposium on Wednesday 12 June. We will discuss this invitation with General Campbell and provide his response in due course.

Kind regards,  
Melissa.

**Melissa Wood**

Executive Assistant to General Angus Campbell, AO, DSC  
Chief of the Defence Force

Department of Defence  
R1-5-CDF Suite  
PO Box 7900  
Canberra BC ACT 2610

Ph: +61 2 6265 2976  
Mob: s 22

Email: [Melissa.Wood1@defence.gov.au](mailto:Melissa.Wood1@defence.gov.au)  
[EA.CDF@defence.gov.au](mailto:EA.CDF@defence.gov.au)

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**From:** Emily Galbraith s 22  
**Sent:** Tuesday, 9 April 2019 16:46  
**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>  
**Subject:** Invitation to present - IFRS National Security Management Symposium - June 2019

Good afternoon General Campbell AO, DSC, CSC

Please find attached an invitation to present at the Institute For Regional Security (IFRS) *National Security Management Symposium*.

The topic for the Symposium, being held 12 June – 14 June 2019 in Bowral NSW, is '*Climate Change – Impacts on National and Regional Security*'.

IFRS is partnering with the Department of Defence to deliver the 2019 Symposium which will include approximately 40 managers currently working in key roles, within the relevant departments and agencies.

We would welcome and highly value an after dinner address from you in relation to the symposium topic:

Date: Wednesday 12 June 2019

Time: Dinner from 1830 with presentation 2000 - 2045

Attached is a draft program for further information. You are invited to attend as much of the Symposium as you are able and there will be opportunities to engage informally with participants and other speakers, to strengthen existing networks and establish new professional contacts.

We hope you will be able to accept this invitation, and look forward to your response.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

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**National Security Management Symposium**

**Final program** (current as of 7 June 2019, subject to change)

**Climate Change – Impacts on National Security**

**12 – 14 June 2019**

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1830-2000	Dinner – <i>The Observatory</i>
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2000-2045	<b>After Dinner Address:</b>
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	General Angus Campbell AO, DSC, Chief of the Defence Force, Department of Defence
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**From:** IFRS Events <Events@ifrs.org.au>  
**Sent:** Tuesday, 7 May 2019 5:28 PM  
**To:** Taillardat, Julien FLTLT; IFRS Events  
**Cc:** Endelman, Tessa MISS; Wood, Melissa MISS 1  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

Good evening Julien

Thank you for your email.

I have noted the information provided for General Campbell's attendance.

I will also arrange for dinner attendance and accommodation for yourself and Miss Tessa Endelman.

If you require any further information, please do not hesitate to contact me.

We look forward to your attendance.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

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**To:** IFRS Events <Events@ifrs.org.au>  
**Cc:** Endelman, Tessa MISS <tessa.endelman@defence.gov.au>; Wood, Melissa MISS 1 <melissa.wood1@defence.gov.au>; Taillardat, Julien FLTLT <julien.taillardat@defence.gov.au>  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

UNCLASSIFIED

Good afternoon Emily,

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In answer to your questions,

- His anticipated arrival / departure times – Likely arriving at approx. 1730 on 12 Jun. Departing at 0830 on 13 Jun
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- A photo and bio for the handbook – Please find attached. Should you require a high quality image, it is available via the following link - <http://www.defence.gov.au/CDF/>

- A mobile phone number (for onsite if needed) – Please contact myself on s 22

Accompanying General Campbell will be myself and Miss Tessa Endelman. Can you please advise if accommodation and seats at the dinner will be available?

Kind regards,

Julien

**JG Taillardat**

**FLTLT**

Aide-de-Camp to the Chief of the Defence Force

*General Angus J Campbell AO, DSC*

Australian Defence Force

[www.defence.gov.au](http://www.defence.gov.au)

Tel: +61 (0)2 6265 4644  
Mobile: s 22  
Email: [julien.taillardat@defence.gov.au](mailto:julien.taillardat@defence.gov.au)  
Address: R1-5-CDF Office  
Russell Offices  
PO Box 7900  
Canberra BC ACT  
Australia 2610

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**From:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Sent:** Monday, 6 May 2019 09:47

**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>; IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

Good morning Melissa

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It would be wonderful if you could please provide the following for General Campbell:

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- A mobile phone number (for onsite if needed)

I have attached the Symposium joining instructions for further information. I will provide a final program, along any other information, closer to the date.

If you have any questions at this stage please let me know.

Thank you again for your assistance.

Kind regards

Emily



Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

**E** s 22 || **E** [events@ifrs.org.au](mailto:events@ifrs.org.au) || **T** +61 (0) 2 6295 1555||  
**F** +61 (0) 2 6169 3019 || **A** 2/10 Kennedy Street (PO Box 4060) Kingston ACT 2604 || [www.regionalsecurity.org.au](http://www.regionalsecurity.org.au)

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**From:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>  
**Sent:** Friday, 3 May 2019 1:28 PM  
**To:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

**UNCLASSIFIED**

Good afternoon Emily,

Unfortunately, General Campbell has another speaking engagement here in Canberra on the evening of Thursday 13 June. However, he would be delighted to accept the invitation to present the after dinner address on Wednesday 12 June. Is it the after dinner address on Wednesday still a possibility for General Campbell to be involved?

Many thanks.

Kind regards,  
Melissa.

## Melissa Wood

Executive Assistant to General Angus Campbell, AO, DSC  
Chief of the Defence Force

Department of Defence  
R1-5-CDF Suite  
PO Box 7900  
Canberra BC ACT 2610

Ph: +61 2 6265 2976

Mob: s 22

Email: [Melissa.Wood1@defence.gov.au](mailto:Melissa.Wood1@defence.gov.au)  
[EA.CDF@defence.gov.au](mailto:EA.CDF@defence.gov.au)

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**Cc:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

Good morning Melissa

I hope you are well.

I am touching base following my email below inviting General Campbell AO, DSC, CSC to present an after dinner address at our National Security Management Symposium in June.

For background, this event is being funded through a grant provided by Defence managed through the Strategic Policy area - who we met with yesterday to discuss the program.

Following this discussion, I am hoping to propose an additional activity for General Campbell during the symposium, as detailed below:

- Rescheduling his after dinner address to the evening of Thursday 13 June to allow his proposed participation in the 'where to from here' session which would be rescheduled to 0900 – 1015 on Friday 14 June.

Attendance by General Campbell at this session would allow participants to back-brief him on findings and recommendations for policy planning on key issues surrounding climate change impacts on national security (being workshopped the afternoon prior). We believe this would provide participants with an excellent professional development opportunity that they would highly value.

It would be greatly appreciated if this amended participation could be proposed to General Campbell for his consideration.

If you require any further detail or information please do let me know.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

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**Sent:** Wednesday, 10 April 2019 11:25 AM

**To:** Emily Galbraith <[Emily.Galbraith@ifrs.org.au](mailto:Emily.Galbraith@ifrs.org.au)>

**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

**UNCLASSIFIED**

Good morning Emily,

Thank you for the invitation for General Campbell to present at the Institute For Regional Security National Security Management Symposium on Wednesday 12 June. We will discuss this invitation with General Campbell and provide his response in due course.

Kind regards,  
Melissa.

## Melissa Wood

Executive Assistant to General Angus Campbell, AO, DSC  
Chief of the Defence Force

Department of Defence  
R1-5-CDF Suite  
PO Box 7900  
Canberra BC ACT 2610

Ph: +61 2 6265 2976  
Mob: s 22

Email: [Melissa.Wood1@defence.gov.au](mailto:Melissa.Wood1@defence.gov.au)  
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---

**From:** Emily Galbraith <s 22>  
**Sent:** Tuesday, 9 April 2019 16:46  
**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>  
**Subject:** Invitation to present - IFRS National Security Management Symposium - June 2019

Good afternoon General Campbell AO, DSC, CSC

Please find attached an invitation to present at the Institute For Regional Security (IFRS) *National Security Management Symposium*.

The topic for the Symposium, being held 12 June – 14 June 2019 in Bowral NSW, is '*Climate Change – Impacts on National and Regional Security*'.

IFRS is partnering with the Department of Defence to deliver the 2019 Symposium which will include approximately 40 managers currently working in key roles, within the relevant departments and agencies.

We would welcome and highly value an after dinner address from you in relation to the symposium topic:

Date: Wednesday 12 June 2019

Time: Dinner from 1830 with presentation 2000 - 2045

Attached is a draft program for further information. You are invited to attend as much of the Symposium as you are able and there will be opportunities to engage informally with participants and other speakers, to strengthen existing networks and establish new professional contacts.

We hope you will be able to accept this invitation, and look forward to your response.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

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s22

**From:** Campbell, Angus GEN  
**Sent:** Thursday, 30 May 2019 1:31 PM  
**To:** Endelman, Tessa MISS  
**Subject:** Re: Speeches [SEC=UNCLASSIFIED]

**Follow Up Flag:** Follow up  
**Flag Status:** Flagged

Tessa

s 22

Thanks

A

Sent from my iPhone

On 30 May 2019, at 1:18 pm, Endelman, Tessa MISS <[tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au)> wrote:

UNCLASSIFIED

Sir,

- s 22
- I've also attached the IFRS climate change draft in case you have time to read that as well.

Tessa

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---

**From:** Campbell, Angus GEN <[angus.campbell@defence.gov.au](mailto:angus.campbell@defence.gov.au)>  
**Sent:** Thursday, 30 May 2019 1:08 PM  
**To:** Endelman, Tessa MISS <[tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au)>  
**Subject:** Re: Media enquiry regarding Howitzers [SEC=UNCLASSIFIED]

Tessa

s 22

A large black rectangular redaction box covering the top portion of the page.

A

Sent from my iPhone

On 30 May 2019, at 12:26 pm, Endelman, Tessa MISS <[tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au)> wrote:

UNCLASSIFIED

Sir,

s 22

A large black rectangular redaction box covering the majority of the page content below the salutation.

s 22



**Tessa Endelman**

Strategic Communication Advisor to the Chief of the Defence Force  
Department of Defence

R1-5-CDF Suite | Russell Offices | Canberra ACT 2600

E: [tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au) | P: +61 2 6265 3398 | M: s 22

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s 22



<June 2019 - CDF - RegionalSecurity National Management Symposium.docx.secure>



s22

**From:** Covey, Nicholas MR 1  
**Sent:** Friday, 3 May 2019 1:35 PM  
**To:** Sawczak, Peter DR; Spurling, Bryden MR; SP&I-SP-SPOL-GS&SD; Endelman, Tessa MISS  
**Cc:** McGovern, Lachlan MR  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

UNCLASSIFIED

Thanks Peter.

Will do.

Nick

Nick Covey  
Assistant Director  
Global Security and Strategy Development  
Strategic Policy Division / Department of Defence

R1-01-A082 / Russell Offices / PO Box 7901 / Canberra BC/ ACT 2610  
P: + 61 2 6265 7463

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---

**From:** Sawczak, Peter DR <peter.sawczak@defence.gov.au>  
**Sent:** Thursday, 2 May 2019 5:08 PM  
**To:** Spurling, Bryden MR <bryden.spurling@defence.gov.au>; SP&I-SP-SPOL-GS&SD <sp&i-sp-spol-gs&sd@drn.mil.au>; Endelman, Tessa MISS <tessa.endelman@defence.gov.au>  
**Cc:** McGovern, Lachlan MR <lachlan.mcgovern@defence.gov.au>  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

UNCLASSIFIED

Please flick the narrative outline by me before it goes to Tessa

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---

**From:** Spurling, Bryden MR <[bryden.spurling@defence.gov.au](mailto:bryden.spurling@defence.gov.au)>  
**Sent:** Thursday, 2 May 2019 12:10 PM  
**To:** SP&I-SP-SPOL-GS&SD <[sp&i-sp-spol-gs&sd@drn.mil.au](mailto:sp&i-sp-spol-gs&sd@drn.mil.au)>; Endelman, Tessa MISS <[tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au)>

Cc: Sawczak, Peter DR <[peter.sawczak@defence.gov.au](mailto:peter.sawczak@defence.gov.au)>; McGovern, Lachlan MR  
<[lachlan.mcgovern@defence.gov.au](mailto:lachlan.mcgovern@defence.gov.au)>

**Subject:** FW: Invitation to present - IFRS National Security Management Symposium - June 2019  
[SEC=UNCLASSIFIED]

UNCLASSIFIED

Greg, Nick, for vis.

Tessa, will you be writing the speech and we provide you with the source material? To note – I'll be out from COB Friday. Lachlan McGovern, cc'd, will act next week and then Peter is returning to the ASSP role on 13 May.

Cheers  
B

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---

**From:** Endelman, Tessa MISS <[tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au)>  
**Sent:** Wednesday, 1 May 2019 4:03 PM  
**To:** Spurling, Bryden MR <[bryden.spurling@defence.gov.au](mailto:bryden.spurling@defence.gov.au)>  
**Cc:** Sawczak, Peter DR <[peter.sawczak@defence.gov.au](mailto:peter.sawczak@defence.gov.au)>  
**Subject:** FW: Invitation to present - IFRS National Security Management Symposium - June 2019  
[SEC=UNCLASSIFIED]

UNCLASSIFIED

Hi Bryden,

Just as a heads up, CDF has agreed to speak at the IFRS National Security Management Symposium on Climate Change on 12 June. I will sit down with him early next week to get any specific direction on what he would like to say and then pass that through to you or the appropriate SP Div POC. I note Ian Cumming has previously developed some material for use in a climate change speech – I will leave it with you to determine how much of that to use.

Thanks,  
Tessa

**Tessa Endelman**  
Strategic Communication Advisor to the Chief of the Defence Force  
Department of Defence

R1-5-CDF Suite | Russell Offices | Canberra ACT 2600  
E: [tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au) | P: +61 2 6265 3398 | M: s 22

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**From:** Emily Galbraith <[Emily.Galbraith@ifrs.org.au](mailto:Emily.Galbraith@ifrs.org.au)>  
**Sent:** Tuesday, 9 April 2019 4:46 PM

**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>

**Subject:** Invitation to present - IFRS National Security Management Symposium - June 2019

Good afternoon General Campbell AO, DSC, CSC

Please find attached an invitation to present at the Institute For Regional Security (IFRS) *National Security Management Symposium*.

The topic for the Symposium, being held 12 June – 14 June 2019 in Bowral NSW, is '*Climate Change – Impacts on National and Regional Security*'.

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We hope you will be able to accept this invitation, and look forward to your response.

Kind regards

Emily

Emily Galbraith | Events Manager

**Institute For Regional Security (IFRS)**

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s22

**From:** Emily Galbraith <s 22 >  
**Sent:** Thursday, 6 June 2019 11:31 AM  
**To:** Taillardat, Julien FLT LT; IFRS Events  
**Cc:** Endelman, Tessa MISS; Wood, Melissa MISS 1  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]  
**Attachments:** IFRS NSMS - Joining Instructions FINAL.pdf; IFRS NSMS 0619 - Program - Final.pdf

Good morning Julien

I just wanted to touch base regarding General Campbell's presentation at our National Security Management Symposium next week.

I am confirming that accommodation and catering arrangements have been made for General Campbell , Miss Tessa Endelman and yourself for the Wednesday evening.

Please find attached the final joining instructions and program for further information.

In terms of participants, we have delegates from Department of Defence, Department of Foreign Affairs and Trade, Department of the Environment and Energy, Department of Prime Minister and Cabinet, Department of Home Affairs, Office of National Intelligence and the Bureau of Meteorology.

If you require any further information please do not hesitate to contact me.

I look forward to meeting you all next week.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

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**From:** Taillardat, Julien FLT LT <julien.taillardat@defence.gov.au>  
**Sent:** Tuesday, 7 May 2019 2:26 PM  
**To:** IFRS Events <Events@ifrs.org.au>  
**Cc:** Endelman, Tessa MISS <tessa.endelman@defence.gov.au>; Wood, Melissa MISS 1 <melissa.wood1@defence.gov.au>; Taillardat, Julien FLT LT <julien.taillardat@defence.gov.au>  
**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

UNCLASSIFIED

Good afternoon Emily,

Thanks for the Joining Instructions and information provided to date, looks like it will be a great Symposium.

In answer to your questions,

- His anticipated arrival / departure times – Likely arriving at approx. 1730 on 12 Jun. Departing at 0830 on 13 Jun
- s 22 [REDACTED]
- A photo and bio for the handbook – Please find attached. Should you require a high quality image, it is available via the following link - <http://www.defence.gov.au/CDF/>
- A mobile phone number (for onsite if needed) – Please contact myself on s 22 [REDACTED]

Accompanying General Campbell will be myself and Miss Tessa Endelman. Can you please advise if accommodation and seats at the dinner will be available?

Kind regards,

Julien

**JG Taillardat**

**FLTLT**

Aide-de-Camp to the Chief of the Defence Force

*General Angus J Campbell AO, DSC*

Australian Defence Force

[www.defence.gov.au](http://www.defence.gov.au)

Tel: +61 (0)2 6265 4644  
 Mobile: s 22 [REDACTED]  
 Email: [julien.taillardat@defence.gov.au](mailto:julien.taillardat@defence.gov.au)  
 Address: R1-5-CDF Office  
 Russell Offices  
 PO Box 7900  
 Canberra BC ACT  
 Australia 2610

---

**From:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Sent:** Monday, 6 May 2019 09:47

**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>; IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

Good morning Melissa

Not a problem at all!

We would love to have General Campbell present the after dinner address on Wednesday 12 June, so please confirm this.

It would be wonderful if you could please provide the following for General Campbell:

- His anticipated arrival / departure times
- Any dietary requirements
- A photo and bio for the handbook
- A mobile phone number (for onsite if needed)

I have attached the Symposium joining instructions for further information. I will provide a final program, along any other information, closer to the date.

If you have any questions at this stage please let me know.

Thank you again for your assistance.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

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**UNCLASSIFIED**

Good afternoon Emily,

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Many thanks.

Kind regards,  
Melissa.

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Chief of the Defence Force

Department of Defence  
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Mob: s 22

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[EA.CDF@defence.gov.au](mailto:EA.CDF@defence.gov.au)

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**Sent:** Friday, 3 May 2019 10:08

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**Cc:** IFRS Events <[Events@ifrs.org.au](mailto:Events@ifrs.org.au)>

**Subject:** RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

Good morning Melissa

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Following this discussion, I am hoping to propose an additional activity for General Campbell during the symposium, as detailed below:

- Rescheduling his after dinner address to the evening of Thursday 13 June to allow his proposed participation in the 'where to from here' session which would be rescheduled to 0900 – 1015 on Friday 14 June.

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Kind regards

Emily

Emily Galbraith | Events Manager

**Institute For Regional Security (IFRS)**

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**Sent:** Wednesday, 10 April 2019 11:25 AM

To: Emily Galbraith <s 22 >

Subject: RE: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

UNCLASSIFIED

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Kind regards,  
Melissa.

## Melissa Wood

Executive Assistant to General Angus Campbell, AO, DSC  
Chief of the Defence Force

Department of Defence  
R1-5-CDF Suite  
PO Box 7900  
Canberra BC ACT 2610

Ph: +61 2 6265 2976  
Mob: s 22

Email: [Melissa.Wood1@defence.gov.au](mailto:Melissa.Wood1@defence.gov.au)  
[EA.CDF@defence.gov.au](mailto:EA.CDF@defence.gov.au)

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Sent: Tuesday, 9 April 2019 16:46

To: Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>

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Time: Dinner from 1830 with presentation 2000 - 2045



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We hope you will be able to accept this invitation, and look forward to your response.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

**E** s 22 **E** [events@ifrs.org.au](mailto:events@ifrs.org.au) || **T** +61 (0) 2 6295 1555||  
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## **JOINING INSTRUCTIONS**

### **NATIONAL SECURITY MANAGEMENT SYMPOSIUM**

#### ***Climate Change: Impacts on National Security***

12 – 14 June 2019

Gibraltar Hotel, Bowral

## Introduction

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The Institute for Regional Security is delighted that you will be attending the 2019 National Security Management Symposium. This Symposium enhances the Institute's existing suite of highly regarded dialogue events and aims to foster innovative thinking among mid-level managers on future security challenges within our region. Participants will also be given the opportunity to refine and expand subject matter knowledge, build relationships with other national security colleagues and improve professional skills relevant to career advancement within the national security sector.

The topic for our 2019 Symposium is 'Climate Change – Impacts on National and Regional Security' and I would like to take this opportunity to thank the Department of Defence for its support of the Symposium along with their continued support of the Institute For Regional Security.

The Institute for Regional Security is proud to host this special event and we hope that you enjoy the experience.

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A large black rectangular redaction box covers the signature area of the letter.

Peter Nicholson AO  
Executive Director

## Background

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Climate Change and its impacts on national and regional security is becoming an increasingly pertinent issue for the Australian national security community. Climate Change is one of the many threats the national security community, and indeed, the whole of government, will need to address in the coming years.

This Symposium aims to equip those in the mid-level management positions across relevant agencies with the information and skills necessary to address this dynamic national and regional security challenge. As such, the Institute For Regional Security will host a 2-day, retreat style, National Security Management Symposium for approximately 40 managers currently working in key roles, within these departments and agencies.

A range of carefully selected, highly qualified, speakers will provide participants with:

- An understanding of the potential impacts that Climate Change could have on the regional security threat environment.
- An understanding of the implications of this on Defence policy and planning in our region.
- An understanding of the considerations for whole-of-government security policy in our region.
- An understanding of the challenges involved with producing evidence based policy.
- Insight into the current political environment on the issue of Climate Change.

The program format enables participants to ask questions and engage speakers in discussion following each presentation. IFRS is proud of its ability to facilitate discussions in a trusted environment. All discussions during the Symposium are conducted strictly under Chatham House Rule.

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1830-2000	Dinner – <i>The Observatory</i>
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2000-2045	<b>After Dinner Address</b> General Angus Campbell AO, DSC, Chief of the Defence Force, Department of Defence
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## **The Chatham House Rule and Discussions 'off the record'**

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The Chatham House Rule (non-attribution) is invoked for all parts of the Symposium at Bowral. The Institute has a strong history of holding privileged conversations between influential people about sensitive topics. There have been no breaches of confidence and the Institute, accordingly, is held in high esteem by participants and sponsors. The Institute is proud of its ability to facilitate discussions in a trusted environment; so all discussions during the sessions will be conducted 'off the record.'

## **Security**

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All attendees will be issued with name badges on registration at the Hotel and we kindly request that you wear your badge at all times. The name badges will be collected again on your departure.

On this occasion, the Institute For Regional Security does not have exclusive use of the Hotel. It is probable that there will be a small number of non-Symposium guests in residence. We encourage you to be mindful of this in your discussions in public areas such as the gym, breakfast area and bar.

## **In-Confidence**

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Please note the content of these Joining Instructions and all future correspondence and information provided by the Institute For Regional Security remain In-Confidence and should be treated accordingly.

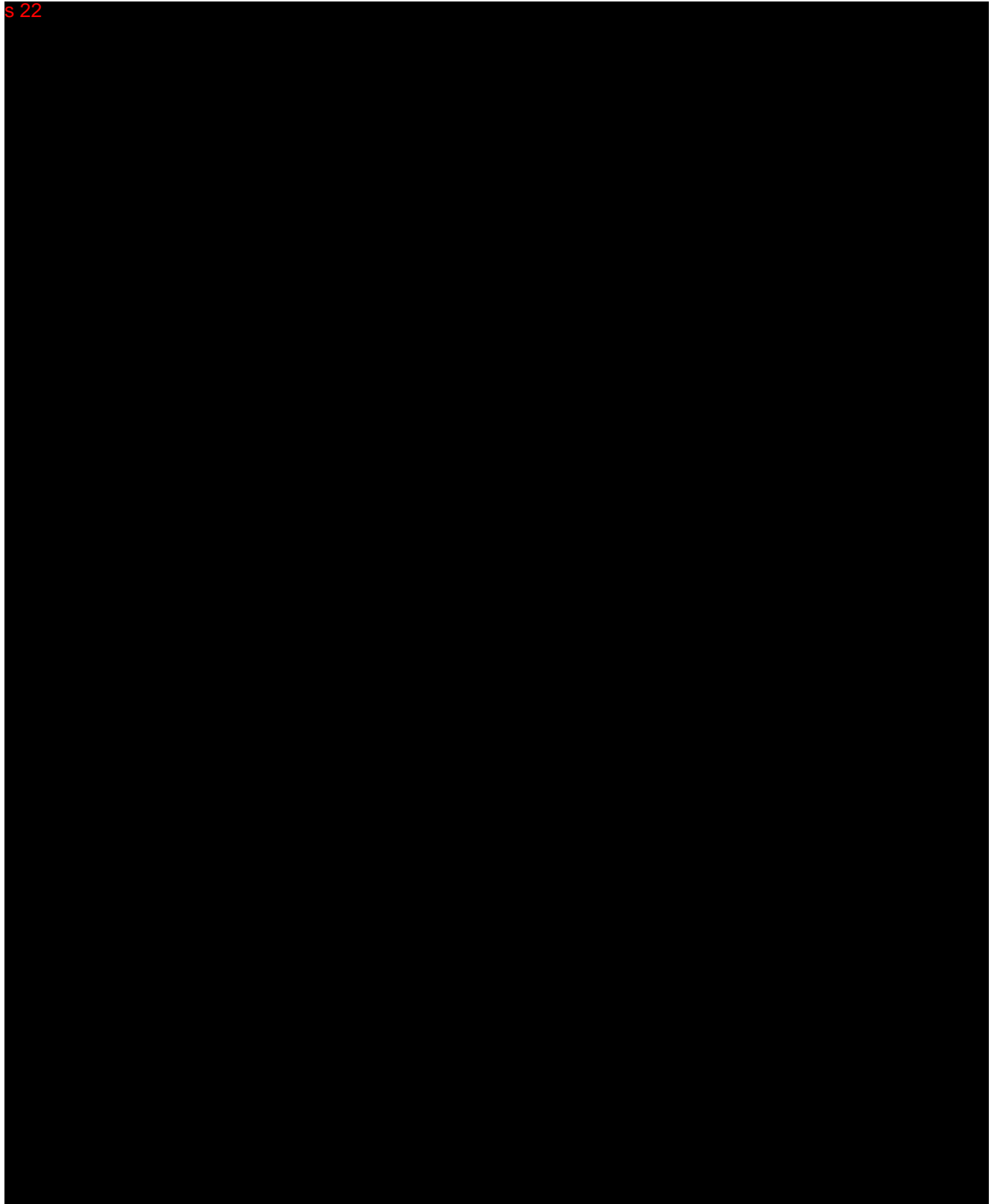
The Participant Handbook will be issued on your arrival in Bowral on Wednesday and should also be treated 'In-Confidence'.



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**INSTITUTE  
FOR  
REGIONAL SECURITY**

**INSIGHTS  
IDEAS  
IMPACT**

Promoting regional  
stability and prosperity

**National Security Management Symposium**

**Final program** (current as of 5 June 2019, subject to change)

**Climate Change – Impacts on National Security**

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2000-2045

**After Dinner Address:**

General Angus Campbell AO, DSC - Chief of the Defence Force, Department of Defence

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**From:** Spurling, Bryden MR  
**Sent:** Thursday, 2 May 2019 12:10 PM  
**To:** SP&I-SP-SPOL-GS&SD; Endelman, Tessa MISS  
**Cc:** Sawczak, Peter DR; McGovern, Lachlan MR  
**Subject:** FW: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]  
**Attachments:** NSMS0619 Invitation to present - General Campbell AO,DSC,CSC.pdf; IFRS NSMS 0619 - Draft program.pdf  
  
**Follow Up Flag:** Follow up  
**Flag Status:** Completed

UNCLASSIFIED

Greg, Nick, for vis.

Tessa, will you be writing the speech and we provide you with the source material? To note – I'll be out from COB Friday. Lachlan McGovern, cc'd, will act next week and then Peter is returning to the ASSP role on 13 May.

Cheers  
B

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**From:** Endelman, Tessa MISS <tessa.endelman@defence.gov.au>  
**Sent:** Wednesday, 1 May 2019 4:03 PM  
**To:** Spurling, Bryden MR <bryden.spurling@defence.gov.au>  
**Cc:** Sawczak, Peter DR <peter.sawczak@defence.gov.au>  
**Subject:** FW: Invitation to present - IFRS National Security Management Symposium - June 2019 [SEC=UNCLASSIFIED]

UNCLASSIFIED

Hi Bryden,

Just as a heads up, CDF has agreed to speak at the IFRS National Security Management Symposium on Climate Change on 12 June. I will sit down with him early next week to get any specific direction on what he would like to say and then pass that through to you or the appropriate SP Div POC. I note Ian Cumming has previously developed some material for use in a climate change speech – I will leave it with you to determine how much of that to use.

Thanks,  
Tessa

**Tessa Endelman**  
Strategic Communication Advisor to the Chief of the Defence Force  
Department of Defence

R1-5-CDF Suite | Russell Offices | Canberra ACT 2600  
E: [tessa.endelman@defence.gov.au](mailto:tessa.endelman@defence.gov.au) | P: +61 2 6265 3398 | M: s 22

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**From:** Emily Galbraith s 22  
**Sent:** Tuesday, 9 April 2019 4:46 PM  
**To:** Wood, Melissa MISS 1 <[melissa.wood1@defence.gov.au](mailto:melissa.wood1@defence.gov.au)>  
**Subject:** Invitation to present - IFRS National Security Management Symposium - June 2019

Good afternoon General Campbell AO, DSC, CSC

Please find attached an invitation to present at the Institute For Regional Security (IFRS) *National Security Management Symposium*.

The topic for the Symposium, being held 12 June – 14 June 2019 in Bowral NSW, is '*Climate Change – Impacts on National and Regional Security*'.

IFRS is partnering with the Department of Defence to deliver the 2019 Symposium which will include approximately 40 managers currently working in key roles, within the relevant departments and agencies.

We would welcome and highly value an after dinner address from you in relation to the symposium topic:

Date: Wednesday 12 June 2019

Time: Dinner from 1830 with presentation 2000 - 2045

Attached is a draft program for further information. You are invited to attend as much of the Symposium as you are able and there will be opportunities to engage informally with participants and other speakers, to strengthen existing networks and establish new professional contacts.

We hope you will be able to accept this invitation, and look forward to your response.

Kind regards

Emily

Emily Galbraith | Events Manager  
**Institute For Regional Security (IFRS)**

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