

**From:** s47F [redacted] on behalf of [VCDF Governance](#)  
**To:** s47F [redacted]  
**Cc:** s47F [redacted] [ANAO Liaison Officer](#);  
s47F [redacted] [VCDF Governance](#)  
**Subject:** 251106:1633 - [VCDF Governance]-s47F [redacted] ANAO Request for documents/information: VCDF Group  
**Date:** Thursday, 6 November 2025 4:33:57 PM  
**Attachments:** [image002.jpg](#)

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~~OFFICIAL - Sensitive~~

Hello s47F and s47F

Following consideration of your request below, at this time we are unable to provide the information/documents.

Defence is aware that reforms are likely to meet Ministerial and/or Government direction to improve capability delivery by Defence. At this stage, it is uncertain as to the exact requirements, therefore the necessary detail to support the request does not exist yet. This includes briefings/submissions to government or ministers; and internal documents that formalise decisions or discussions.

Defence would welcome the chance to engage with the ANAO as reforms are developed. The work is currently being scoped and managed s47E(d) [redacted], however it may be useful for one or two key leads to be briefed in to gain an understanding of the intended reform outcomes, and to confirm how best to work with the ANAO as this work evolves.

Please reach out if you would like to discuss or have any further questions or requests.

Thank you

s47F [redacted]

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**Command Support Branch | ADF Headquarters**

s47E(d) [redacted] Russell Offices ACT 2610 | T: s47E(d) [redacted] | s22 [redacted]

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**From:** s47F [redacted]  
**Sent:** Wednesday, 22 October 2025 4:46 PM  
**To:** s47F [redacted]  
**Cc:** s47F [redacted]  
s47F [redacted]

**Subject:** ANAO Request for documents/information: VCDF Group ~~[SEC - OFFICIAL - Sensitive]~~

~~OFFICIAL - Sensitive~~

Hello s47F

Thank you again for the department's constructive engagement and support to the ANAO planning team, including the preparation of the response to our initial request for documents and information.

I am writing to request documents/information following on from our meeting with the VCDF on 16 October 2025.

At that meeting the VCDF noted potential future changes to Defence's management of project delivery. I understand that, at that time, no final decision or announcement had been made. As discussed at the meeting, the Auditor-General is interested in opportunities to assist entities to improve performance through a range of ANAO activities including performance audits, rapid reviews and in-flight audits.

The purpose of this request is to obtain information/documents to assist the ANAO to consider the VCDF's comments with regard to potential future work priorities as part of our annual planning process. The department's response will also inform the Auditor-General's consideration of the timing/scope of the potential IIP audit and internal discussions on the future of the MPR.

We request the following:

1. Copy or reference number of any briefing/submission to the Minister/s
2. Copy or reference number of any briefing/submission to Government
3. Internal decision documents, discussion papers, business case, minutes, committee papers and meeting outcomes (including the DC and IC)
4. Implementation plan

I understand that the VCDF may be traveling during the period of this request. We therefore appreciate Defence's response by Thursday 6 November 2025, to be provided via return email or objective links to the following accounts (DPE/DSE):

s47F

I will be working outside Canberra next week and mostly offline. If you have any queries about this request, please contact s47F on s47F.

Thank you

s47F

s47F

Performance Audit Service Group

Australian National Audit Office

Tel: | s47F

[www.anao.gov.au](http://www.anao.gov.au)

Classification: ~~OFFICIAL - Sensitive~~  
Classified on: 22/10/2025 4:45:08 PM

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**From:** s47F  
**To:** [VCDF Governance](#)  
**Cc:** s47F  
**Subject:** 260129:1433 - s47F -[VCDF Governance] Proposed IIP Audit  
**Date:** Thursday, 29 January 2026 2:33:58 PM  
**Attachments:** [image001.jpg](#)

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**OFFICIAL**

Hello s47F

I hope you and the team had a good break.

Just a brief update to note that there has been no decision as yet on the scope and timing of the proposed IIP audit. The commencement of the audit is likely to be subject to a decision on the future of the Major Projects Report.

In the interim my team have been asked to continue planning for an IIP audit. We will do this primarily based on the information and documents already provided to us by Defence, and our existing access. I may also be in contact with further queries or requests to follow up on previous discussions.

Do reach out if you have any queries about the proposed audit and the audit process. I will also update you on any developments.

Regards

s47F

s47F

Performance Audit Service Group  
Australian National Audit Office  
Tel: | s47F  
[www.anao.gov.au](http://www.anao.gov.au)

**Classification: OFFICIAL**  
**Classified on: 29/01/2026 2:16:36 PM**

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**From:** s47F **On Behalf Of** VCDF Governance  
**Sent:** Friday, 19 December 2025 4:14 PM  
**To:** s47F VCDF Governance  
<[vcdf.governance@defence.gov.au](mailto:vcdf.governance@defence.gov.au)>  
**Cc:** s47F

ANAO Liaison Officer <anao.lo@defence.gov.au>

**Subject:** RE: Request for Advice - proposed IIP Audit [SEC=OFFICIAL]

**OFFICIAL**

Thank you s47F

I hope you have a restful time of the holiday season, and I will see you in the new year.

Kind regards,

s47F

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**Command Support Branch** | Vice Chief of the Defence Force Group

s47E(d) Russell Offices ACT 2610 | T: s47E(d)

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**From:** s47F

**Sent:** Friday, 19 December 2025 3:54 PM

**To:** VCDF Governance <[vcdf.governance@defence.gov.au](mailto:vcdf.governance@defence.gov.au)>

**Cc:** s47F

ANAO Liaison Officer <[anao.lo@defence.gov.au](mailto:anao.lo@defence.gov.au)>

**Subject:** RE: Request for Advice - proposed IIP Audit [SEC=OFFICIAL]

**OFFICIAL**

Hello s47F

I was planning to reach out earlier with an update on planning, however there is nothing further I can add at this stage. Many thanks again for your support for our pre-audit planning work over the past couple of months.

I will be on leave from the s47F . I do not expect there to be further updates on our planning work during this period.

s47F (copied above) will be your point of contact if you would like to reach out.

I hope you have a good break and see you next year.

Regards  
s47F

s47F

Performance Audit Service Group  
Australian National Audit Office  
Tel: | s47F  
[www.anao.gov.au](http://www.anao.gov.au)

**Classification: OFFICIAL**  
**Classified on: 19/12/2025 3:49:53 PM**

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**From:** s47F **On Behalf Of** VCDF Governance  
**Sent:** Friday, 19 December 2025 2:58 PM  
**To:** s47F  
**Cc:** VCDF Governance <[vcdf.governance@defence.gov.au](mailto:vcdf.governance@defence.gov.au)>; s47F  
[Redacted]  
[Redacted]  
[Redacted]  
[Redacted]  
**Subject:** Request for Advice - proposed IIP Audit [SEC=OFFICIAL]

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**OFFICIAL**

Hi s47F

I wanted to reach out to check with you if the IIP Audit had been approved to proceed.

I know you anticipated finalisation of a decision by mid-December 2025, but wanted to confirm if anything had been decided as yet.

Grateful for any advice.

Thanks in advance.

Kind regards,

s47F

s47F

**Command Support Branch** | Vice Chief of the Defence Force Group

s47E(d) Russell Offices ACT 2610 | T:s47E(d)

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**From:** [Committee, JCPAA \(REPS\)](#)  
**To:** s47F  
**Cc:** [Parliamentary Business; Committee, JCPAA \(REPS\)](#)  
**Subject:** [SEC=OFFICIAL] JCPAA - Correspondence from Chair to Secretary of Defence  
**Date:** Friday, 6 March 2026 2:57:45 PM  
**Attachments:** [image001.jpg](#)  
[2026-03-06 - Chair to Secretary of Defence - Future MPR.pdf](#)

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Dear s47F

Please find attached further correspondence from the Chair of the Joint Committee of Public Accounts and Audit for the Secretary of Defence. I would be grateful if you could please confirm receipt.

Regards  
s47F

s47F

**Joint Committee of Public Accounts and Audit**  
Department of the House of Representatives  
PO Box 6021 | s47F Parliament House | Canberra ACT 2600  
T s47F | [www.aph.gov.au](http://www.aph.gov.au)

*At the Department of the House of Representatives we recognise and pay our respects to the Aboriginal and Torres Strait Islander Peoples of Australia.*

OFFICIAL



6 March 2026

Mr Greg Moriarty  
Secretary  
Department of Defence  
By email: s47F

s47E(d)

Dear Mr Moriarty

I write on behalf of the Joint Committee of Public Accounts and Audit with regard to the future of the Major Projects Report.

In recent years, the Committee has observed a steady reduction in the number of projects that can be reported on publicly through the Major Projects Report. As more capability programs become highly classified, the ability of the Parliament and the public to scrutinise major Defence acquisitions through a single consolidated report has been progressively constrained.

This trend has reinforced the need to adapt the Committee's approach to oversight to ensure meaningful scrutiny of Defence expenditures continues, even as the nature of the information involved becomes more sensitive.

The Committee has resolved not to request the Department of Defence and Australian National Audit Office continue to produce the Major Projects Report commencing 2025-26. However, maintaining scrutiny of Defence acquisition governance and performance by the Parliament remains imperative.

The Committee will transition to a process where it examines in greater detail the Auditor-General's performance audits in the Defence portfolio. The Committee will also decide in the coming months on a structured and robust program of scrutiny that will require Defence to furnish information to the Committee for its examination.

As a statutory committee, the Joint Committee of Public Accounts and Audit has wide ranging powers to self-refer inquiries and will make use of its powers and authorities to ensure there remains accountability for what are very significant public expenditures.

Should you have any questions, I invite you to contact the Committee Secretary, s47F, at [jcpaa@aph.gov.au](mailto:jcpaa@aph.gov.au) or 02 6277 4615.

Yours sincerely

s47F

**Mr Josh Burns MP**  
Chair

**From:** s47F  
**To:** [Committee, JCPAA \(REPS\)](#)  
**Cc:** [Parliamentary Business](#)  
**Subject:** RE: JCPAA - Correspondence from Chair to Secretary of Defence [SEC=OFFICIAL]  
**Date:** Friday, 6 March 2026 6:22:02 PM  
**Attachments:** [image002.jpg](#)

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## OFFICIAL

Thank you s47F confirming receipt.

Kind regards,

s47F

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**From:** Committee, JCPAA (REPS) <jcpaa@aph.gov.au>  
**Sent:** Friday, 6 March 2026 2:58 PM  
**To:** s47F  
**Cc:** Parliamentary Business s47E(d) Committee, JCPAA (REPS) <jcpaa@aph.gov.au>  
**Subject:** [SEC=OFFICIAL] JCPAA - Correspondence from Chair to Secretary of Defence

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## OFFICIAL

Dear s47F

Please find attached further correspondence from the Chair of the Joint Committee of Public Accounts and Audit for the Secretary of Defence. I would be grateful if you could please confirm receipt.

Regards  
s47F

s47F

**Joint Committee of Public Accounts and Audit**  
Department of the House of Representatives  
PO Box 6021 | s47F Parliament House | Canberra ACT 2600  
Ts47F | [www.aph.gov.au](http://www.aph.gov.au)

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