



Frequently Asked Questions

How will sites be sold?

The Department of Finance will lead the divestment of sites. This includes 12 leased sites. Defence will work closely with the Department of Finance to end these lease arrangements.

What will be the future use of divested sites?

Defence is working with the Department of Finance on future use options. Once sites are ready for divestment, the Department of Finance will lead the disposal process, working with state and local governments on planning, zoning, infrastructure and heritage considerations as appropriate. More information is available on the Department of Finance website, www.finance.gov.au/defence-estate-audit

When will sites be sold?

Timeframes will vary site-by-site due to complexity and operational considerations of each site. Defence must ensure that operational capability is maintained and that heritage commitments and environmental considerations are appropriately addressed before divestment.

How will Defence conserve our rich military history?

Defence is committed to conserving significant historical places and collections. We will work with organisations such as national, state and territory heritage bodies to seek opportunities to enhance public access.

What is happening with heritage places on sites?

Heritage places will be managed in line with legislative requirements, including the *Environment Protection and Biodiversity Conservation Act 1999*. Defence and the Department of Finance will consult with the Department of Climate Change, Energy, the Environment and Water to protect heritage values through the divestment process.

What will happen to the ADF museums on sites?

Defence will seek to retain museums at their current locations where feasible. Where this is not possible, Defence will work with organisations to relocate collections or identify ways to allow greater public access.

How will the proceeds be used?

All proceeds will be retained within the Defence portfolio and reinvested in National Defence Strategy priorities, including continuing to upgrade and strengthen our northern bases.

What will happen to the Defence employees who currently work on a site to be sold?

Consultation is taking place with ADF personnel, Reservists, Cadets and Australian Public Service employees who will be moving to new locations.

Will there be job losses?

There will be no Defence job losses as part of the divestment program.

What happens if a buyer cannot be found due to heritage protections?

Timelines will vary by site and may be influenced by heritage, environmental and commercial considerations. Defence and the Department of Finance will manage these factors on a site by site basis.

Are there things that could delay divestments?

Yes. All divestments must comply with legislative requirements such as the *Environment Protection and Biodiversity Conservation Act 1999*, *Lands Acquisitions Act 1989* and the Commonwealth Property Disposal Policy. Defence is working with experts, including the Department of Climate Change, Energy, the Environment and Water, to address these requirements.

Who can buy the sites and how will security risks be managed?

Defence will work closely with the Department of Finance and security agencies throughout the divestment process to assess security risks and requirements. Where necessary, security conditions may be imposed on the sale process. Any sale will also comply with Australia's Foreign Investment Policy.





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Will Reserve and Cadet units be disbanded?

Reserves and Cadets are highly valued capability to Defence and an important connection to community. Defence remains dedicated to creating opportunities, supporting local communities and maintaining a trusted presence throughout Australia.

No Reserve units will be disbanded. They will relocate to other Defence facilities, shared Multi-User Depots, or leased premises.

Cadet units will remain in the region and may collocate with another unit or relocate to a community venue. Defence will work with cadet units to identify new locations near existing facilities to ensure minimal disruption and continuity for Cadets and their families.

How will Defence support affected veteran groups?

Defence will work with veteran groups to identify alternative spaces and ensure continuity of community engagement.

Defence will work with RSLs and local councils to see Dawn Services and other community activities continue as they have, or where required, identify alternative venues for commemorative events at affected sites.

What does this mean for local planning and infrastructure?

As part of the divestment process, Defence and the Department of Finance will engage with local planning authorities and state governments to support decisions on zoning, infrastructure, development, and heritage considerations as appropriate.

How will First Nations people be involved?

Defence and the Department of Finance will consult with key First Nations communities and organisations on the divestment of sites in their local area.

If I have a personal connection or sensitive issue related to a specific site, how can I raise that with Defence?

Consultation is planned in each region and includes community walk-in sessions. If you're unable to attend

a scheduled session, or prefer to engage privately with Defence, you can contact, estate.engagement@defence.gov.au

My business does regular work at one of the sites listed. How can I find out about how that will be impacted?

Consultation is planned with businesses and industry in each region. Information will be updated regularly on the Defence website, www.defence.gov.au/delivering-future-estate

How can I find out more about buying land?

The Department of Finance is managing the divestment process. You can find out more about the process, including submitting an Expression of Interest, via www.finance.gov.au/defence-estate-audit

How can I continue to stay updated about the sites in my state/territory?

You can register for updates on the Defence website, www.defence.gov.au/about/locations-property/delivering-future-estate/defence-estate-audit-community-information-sessions/register

Contact Defence

Online: www.defence.gov.au/delivering-future-estate

Phone: 1800 333 362

Email: estate.engagement@defence.gov.au

Buyer enquiries – Department of Finance

Email: Divestment.Program@finance.gov.au

Online: www.finance.gov.au/defence-estate-audit



Scan the QR code to visit the delivering future estate webpage.

