

From: [Greentree, Phoebe MS](#)
To: [James, Mikaela MS](#); [Moore, Steve Mr 10](#)
Cc: [Flint, Matthew MR](#); s47E(d); s47E(d); [Cameron, Kate Dr](#)
Subject: 250609:2320 - [Greentree, Phoebe MS]-[James, Mikaela MS] Proposal for AUKUS and Industry Collaboration Event - DC - October 2025
Date: Monday, 9 June 2025 11:20:08 PM
Attachments: [image001.png](#)
[image001.png](#)
[Concept Note Defence Industry and AUKUS Conference - HOM - Oct 25.docx](#)

OFFICIAL

Miki, Steve,

HADS has requested we follow up the below, seeking CBR's endorsement of Post's proposed approach to supporting HOM's intent to deliver an AUKUS and Defence Industry event in October.

s47E(d)

s47E(d)

Grateful any confirmation/otherwise you can provide on the attached, as I will need to develop options this week on AUKUS-related elements

s47E(d)

s47E(d)

I expect Lisa and Belinda to be going out in parallel to IP Div and CASG for their views.

Regards

Phoebe

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From: Murray, Ian RADM 1 s47E(d) @defence.gov.au>
Sent: Thursday, 29 May 2025 11:42 AM
To: Deeble, Chris MR s47E(d) @defence.gov.au>; Jeffrey, Hugh MR s47E(d) @defence.gov.au>; Kelton, Alexandra MS s47E(d) @defence.gov.au>
Cc: Howell, Michael MR s47E(d) @defence.gov.au>; James, Mikaela MS s47E(d) @defence.gov.au>; Moore, Steve Mr 10 s47E(d) @defence.gov.au>; Philip, Bernard Mr s47E(d) @defence.gov.au>; Nockels, David MR s47E(d) @defence.gov.au>; Timbs, Sally MS s47E(d) @defence.gov.au>; Greentree,

Phoebe MS s47E(d) @defence.gov.au>; Clutterham, Lisa MS 1
s47E(d) @defence.gov.au>; Templeman, Belinda MS
s47E(d) @defence.gov.au>; Gardiner, Christopher BRIG
s47E(d) @defence.gov.au>; Townshend, Ashley MR
s47E(d) @defence.gov.au>
Subject: Proposal for AUKUS and Industry Collaboration Event - DC - October 2025
[SEC=OFFICIAL]

OFFICIAL

Alex / Chris / Hugh,

s47E(d)
A major element of this campaign is to evolve/refocus the annual G'Day USA Defence Industry Conference into a combined AUKUS Implementation and Defence Industry Collaboration event over 15 to 17 Oct 25. s47E(d)

As per past practice, the event will be co-hosted with the American Australian Association (AAA)
s47E(d)

Based on the Ambassador's guidance, we have developed the attached event concept.

s47E(d) I am seeking your endorsement or guidance on the proposed concept ahead of a planning meeting in mid-June with HOM. s47E(d)

The above has been consulted with Phoebe, Belinda and Ash/Lisa.

Regards

Ian Murray

Rear Admiral, AM | Head Australian Defence Staff | Australian Defence Attache
Australian Defence Staff - Washington
T s47E(d) | C s47E(d) | email: s47E(d) @defence.gov.au
1601 Massachusetts Avenue NW, Washington DC 20036-2273
usa.embassy.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#)



[We acknowledge](#) the Traditional Custodians of Country throughout Australia and the United States, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

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From: Flint, Matthew MR s47E(d) @defence.gov.au>
Sent: Wednesday, 2 July 2025 12:08 PM
To: s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>
Subject: FW: Proposal for AUKUS and Industry Collaboration Event - DC - October 2025 [SEC=OFFICIAL]

OFFICIAL

For vis noting Rach’s comments this morning.

Matt

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From: Moore, Steve Mr s47E(d) @defence.gov.au>
Sent: Monday, 30 June 2025 2:00 PM
To: s47E(d) @defence.gov.au>
Cc: s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; Clutterham, Lisa MS 1 s47E(d) @defence.gov.au>; Mackay, Alanna Ms s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; Wright, Kylie MRS s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; Flint, Matthew MR s47E(d) @defence.gov.au>; Cameron, Kate Dr s47E(d) @defence.gov.au>; Timbs, Sally MS s47E(d) @defence.gov.au>
Subject: RE: Proposal for AUKUS and Industry Collaboration Event - DC - October 2025 [SEC=OFFICIAL]

OFFICIAL

s47E(d)

Proposed response for Hugh J to send to HADS below.

Steve.

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////
Ian,

Thank you for sharing the concept note, and apologies for the time taken for me to respond. I think your concept note strikes the right balance with its broader focus on defence industry collaboration in addition to AUKUS implementation. I note Alex has also come back to you in support of the proposal.

I understand the CASG and AUKUS teams are already working closely together at Post to deliver the event. I'm keen that we support that approach from the Canberra end and have asked Matt Flint (AAC) and Kylie Wright (DTRIC) and to stay in touch with Chris' and Alex's teams here so that you have what you need from us.

Thanks,

Hugh

////

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From: Flint, Matthew MR

Sent: Wednesday, 25 June 2025 2:42 PM

To: s47E(d) <[redacted]@defence.gov.au>; Timbs, Sally MS

s47E(d) <[redacted]@defence.gov.au>

Cc: s47E(d) <[redacted]@defence.gov.au>; s47E(d) <[redacted]@defence.gov.au>;

[redacted] <[redacted]@defence.gov.au>; s47E(d) <[redacted]@defence.gov.au>;

Clutterham, Lisa MS <[redacted]@defence.gov.au>; Mackay, Alanna Ms

s47E(d) <[redacted]@defence.gov.au>; s47E(d) <[redacted]@defence.gov.au>

s47E(d) @defence.gov.au>; Wright, Kylie MRS s47E(d) @defence.gov.au>;
s47E(d) @defence.gov.au>

Subject: RE: Proposal for AUKUS and Industry Collaboration Event - DC - October 2025
[SEC=OFFICIAL]

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s47E(d) – yes, still on my radar. Will have something for Hugh's return.

Matt

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From: s47E(d) @defence.gov.au>
Sent: Wednesday, 25 June 2025 1:06 PM
To: Timbs, Sally MS s47E(d) @defence.gov.au>; Flint, Matthew MR s47E(d) @defence.gov.au>
Cc: s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; Clutterham, Lisa MS s47E(d) @defence.gov.au>; Mackay, Alanna Ms s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; Wright, Kylie MRS s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>
Subject: RE: Proposal for AUKUS and Industry Collaboration Event - DC - October 2025
[SEC=OFFICIAL]

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Thanks – I believe @Matt Flint was going to lead on drafting a response, working across SP&IG.

@Matt: is this still on your radar?

s47E(d)

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From: Timbs, Sally MS s47E(d) @defence.gov.au>
Sent: Tuesday, 24 June 2025 4:48 PM
To: s47E(d) @defence.gov.au>

Cc: s47E(d) [redacted]@defence.gov.au>; s47E(d) [redacted]@defence.gov.au>; s47E(d) [redacted]@defence.gov.au>; Clutterham, Lisa MS s47E(d) [redacted]@defence.gov.au>; Mackay, Alanna Ms s47E(d) [redacted]@defence.gov.au>; s47E(d) [redacted]@defence.gov.au>; Wright, Kylie MRS s47E(d) [redacted]@defence.gov.au>
Subject: RE: Proposal for AUKUS and Industry Collaboration Event - DC - October 2025 [SEC=OFFICIAL]

OFFICIAL

Hi s47E(d) [redacted]

Just popping this one on your radar for when HJ is back. I don't think he has replied to HOM to date.

Sally

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From: Clutterham, Lisa MS s47E(d) [redacted]@defence.gov.au>
Sent: Monday, 23 June 2025 11:28 PM
To: Timbs, Sally MS s47E(d) [redacted]@defence.gov.au>; Mackay, Alanna Ms s47E(d) [redacted]@defence.gov.au>; s47E(d) [redacted]@defence.gov.au>; Wright, Kylie MRS s47E(d) [redacted]@defence.gov.au>
Cc: s47E(d) [redacted]@defence.gov.au>; s47E(d) [redacted]@defence.gov.au>
Subject: FW: Proposal for AUKUS and Industry Collaboration Event - DC - October 2025 [SEC=OFFICIAL]

OFFICIAL

Hi Sally, Kylie and s47E(d) [redacted]

Hope you're all great.

Has Hugh reacted to this yet? HOM is keen to press ahead with planning and to have invitations out pretty soon.

It's a whole of Defence effort with CASG and AUKUS leading on the bulk. My team will run the think-tank roundtable on the Friday.

Our draft event brief is attached. Welcome your reactions. All indicative at this stage.

Cheers

Lis

Lisa Clutterham

Minister-Counsellor (Defence Policy)

Embassy of Australia

T s47E(d) | C s47E(d)

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From: s47E(d)
To: s47E(d)
Cc: s47E(d)
Subject: FW: Seeking Input 1600 Wed 6Aug - Draft Invite list for Defence Industry and AUKUS Dialogue reception and conference
Date: Friday, 8 August 2025 7:34:44 AM
Attachments: [image001.png](#)
[CONFERENCE 250803 - Draft invite list for DIAD conference_IED.xlsx](#)
[RECEPTION 250803 - Draft invite list for DIAD reception \(002\)_IED.xlsx](#)

[REDACTED]

FYI – As discussed, these lists have been cleared by Phoebe today and sent to CASG. DTRIC are being consulted on the industry guests separately.

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From: s47E(d) @defence.gov.au
Sent: Thursday, 7 August 2025 2:23 PM
To: s47E(d) @defence.gov.au; s47E(d) @defence.gov.au
Cc: s47E(d) @defence.gov.au; s47E(d) @defence.gov.au; s47E(d) @defence.gov.au
Subject: RE: Seeking Input 1600 Wed 6Aug - Draft Invite list for Defence Industry and AUKUS Dialogue reception and conference [REDACTED]

~~OFFICIAL, Sensitive~~

Hi s47E(d)

Please see attached ASA input into the invite lists.

s47E(d)



Let us know if you would like to discuss further, otherwise looking forward to seeing the full list!

Kind regards,

s47E(d)

[Redacted]

First Secretary | Australian Submarine Agency

Embassy of Australia, Washington DC

O s47E(d) | E s47E(d) [@defence.gov.au](mailto:s47E(d)@defence.gov.au)

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From: s47E(d) [@defence.gov.au](mailto:s47E(d)@defence.gov.au)

Sent: Tuesday, 5 August 2025 5:34 PM

To: s47E(d) [@defence.gov.au](mailto:s47E(d)@defence.gov.au); s47E(d)

[@defence.gov.au](mailto:s47E(d)@defence.gov.au); s47E(d)

[@defence.gov.au](mailto:s47E(d)@defence.gov.au); s47E(d)

[@defence.gov.au](mailto:s47E(d)@defence.gov.au); s47E(d) [@defence.gov.au](mailto:s47E(d)@defence.gov.au)

Cc: Clutterham, Lisa MS s47E(d) [@defence.gov.au](mailto:s47E(d)@defence.gov.au); Greentree, Phoebe MS

s47E(d) [@defence.gov.au](mailto:s47E(d)@defence.gov.au); s47E(d)

[@defence.gov.au](mailto:s47E(d)@defence.gov.au)

Subject: Seeking Input 1600 Wed 6Aug - Draft Invite list for Defence Industry and AUKUS Dialogue reception and conference [SEC=OFFICIAL]

OFFICIAL

Hi all


Following up from the Defence Industry and AUKUS Dialogue discussion yesterday afternoon.

For your input, please see attached draft invitation lists for the reception and conference events as part of the Defence Industry and AUKUS Dialogue in October.

s47E(d)


[Redacted]

s47E(d)



Seeking input **by 1600 Wednesday 6 August** to support collation and next steps to meet timeframes discussed.

Hoping this won't be too much of a heavy lift s47E(d)



Happy to discuss further.

Thanks

s47E
(d)



Manager, Industry Engagement | International Materiel Branch
Capability Acquisition and Sustainment Group | Department of Defence
Embassy of Australia

T s47E(d) | C s47E(d)

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From: [Jeffrey, Hugh MR](#)
To: [Greentree, Phoebe MS](#)
Cc: [Kelton, Alexandra MS](#); [s47E\(d\)](#); [van Hilst, Kate MS](#); [s47E\(d\)](#); [James, Mikaela MS](#); [Philip, Bernard Mr](#); [Moore, Steve Mr 10](#); [Nockels, David MR](#); [Flint, Matthew MR](#); [Wright, Kylie MRS 3](#); [Timbs, Sally MS](#); [Clutterham, Lisa MS 1](#)
Subject: 250812:0005 - [Jeffrey, Hugh MR]-[Greentree, Phoebe MS] Defence Industry Dialogue - Australia, AUKUS and the Power of Partnership - DC - October 2025
Date: Tuesday, 12 August 2025 12:05:49 AM
Attachments: [image001.png](#)

Agreed on my end Phoebe

On 11 Aug 2025, at 8:52 pm, Greentree, Phoebe MS
[s47E\(d\)](#) @defence.gov.au> wrote:

OFFICIAL

Alex, Hugh,

I note you're both out of the office and may not have had a chance to see HADS's below email. He has asked us to follow up to confirm your agreement to the **concept, event name and the funds requested** from ASA and SP&I ([s47E\(d\)](#)). [I've bolded the corresponding sections below for ease of reading.]

With your agreement, HADS will give the go-ahead to AAA to finalise arrangements with sponsors and issue invitations this week.

Kind regards

Phoebe

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From: Deeble, Chris MR [s47E\(d\)](#) @defence.gov.au>
Sent: Sunday, 10 August 2025 4:43 PM
To: Murray, Ian RADM [s47E\(d\)](#) @defence.gov.au>; Kelton, Alexandra MS [s47E\(d\)](#) @defence.gov.au>; Jeffrey, Hugh MR [s47E\(d\)](#) @defence.gov.au>
Cc: Moore, Steve Mr [s47E\(d\)](#) @defence.gov.au>; Philip, Bernard Mr [s47E\(d\)](#) @defence.gov.au>; Howell, Michael MR 3 [s47E\(d\)](#) @defence.gov.au>; Radford, Karen MS [s47E\(d\)](#) @defence.gov.au>; Templeman, Belinda MS [s47E\(d\)](#) @defence.gov.au>; Clutterham, Lisa MS 1 [s47E\(d\)](#) @defence.gov.au>; Greentree, Phoebe MS

s47E(d) @defence.gov.au>; s47E(d)
@defence.gov.au>; s47E(d)
@defence.gov.au>; Nockels, David MR
s47E(d) @defence.gov.au>; s47E(d)
@defence.gov.au>

Subject: RE: Defence Industry Dialogue - Australia, AUKUS and the Power of Partnership - DC - October 2025 [SEC=OFFICIAL]

OFFICIAL

Hi Ian,

Thanks for the email and update on the Defence Industry Dialogue. Do understand that the program has been moving around. I can confirm the CASG contribution as noted in your email and Belinda and her team will be supporting the event. s47E(d)

s47E(d)

Kind regards,

Chris

Chris Deeble, AO CSC
Deputy Secretary

Department of Defence | Capability Acquisition and Sustainment Group

s47E(d) | PO Box 7904, CANBERRA BC ACT 2610

Ph: s47E(d) | E: s47E(d) @defence.gov.au

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From: Murray, Ian RADM s47E(d) @defence.gov.au>
Sent: Thursday, 7 August 2025 6:14 AM
To: Kelton, Alexandra MS s47E(d) @defence.gov.au>; Jeffrey, Hugh MR s47E(d) @defence.gov.au>; Deeble, Chris MR s47E(d) @defence.gov.au>
Cc: Moore, Steve Mr s47E(d) @defence.gov.au>; Philip, Bernard Mr s47E(d) @defence.gov.au>; Howell, Michael MR 3 s47E(d) @defence.gov.au>; Radford, Karen MS s47E(d) @defence.gov.au>; Templeman, Belinda MS s47E(d) @defence.gov.au>; Clutterham, Lisa MS 1 s47E(d) @defence.gov.au>; Greentree, Phoebe MS s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; Nockels, David MR

s47E(d)

To enable AAA to finalise arrangements with sponsors, and invitations to be issued, your Group's agreement or otherwise to the above would be appreciated by Monday morning DC time (COB Monday Canberra time). If agreed, your respective Branch Heads in ADS-W will finalise the necessary funding paperwork with your teams.

Thanks for your support,

Ian Murray

Rear Admiral, AM | Head Australian Defence Staff | Australian Defence Attache
Australian Defence Staff - Washington

T s47E(d) | C s47E(d) | email: s47E(d) @defence.gov.au

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<image001.png>

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From: [Greentree, Phoebe MS](#)
To: [Kelton, Alexandra MS](#)
Cc: [Jeffrey, Hugh MR](#); [s47E\(d\)](#); [van Hilst, Kate MS](#); [s47E\(d\)](#); [James, Mikaela MS](#); [Philip, Bernard MR](#); [Moore, Steve Mr 10](#); [Nockels, David MR](#); [Flint, Matthew MR](#); [Wright, Kylie MRS 3](#); [Timbs, Sally MS](#); [Clutterham, Lisa MS 1](#)
Subject: 250812:0038 - [Greentree, Phoebe MS]-[Kelton, Alexandra MS] Defence Industry Dialogue - Australia, AUKUS and the Power of Partnership - DC - October 2025
Date: Tuesday, 12 August 2025 12:38:45 AM

Thanks very much both,

Kind regards

Phoebe

w: [s47E\(d\)](#)
m: [s47E\(d\)](#)

On Aug 11, 2025, at 10:06, Kelton, Alexandra MS
[s47E\(d\)](#) <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)> wrote:

Thanks Phoebe, I agree

[s22](#)

On 11 Aug 2025, at 9:52 am, Greentree, Phoebe MS
[s47E\(d\)](#) <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)> wrote:

OFFICIAL

Alex, Hugh,

I note you're both out of the office and may not have had a chance to see HADS's below email. He has asked us to follow up to confirm your agreement to the **concept, event name and the funds requested** from ASA and SP&I ([s47E\(d\)](#)). [I've bolded the corresponding sections below for ease of reading.]

With your agreement, HADS will give the go-ahead to AAA to finalise arrangements with sponsors and issue invitations this week.

Kind regards

Phoebe

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From: s47E(d)
To: s47E(d)
Cc: s47E(d); [Bernasconi, Matt MR](#)
Subject: 250819:1044 - s47E(d) Industry Dialogue - D.C. 15-17 October
Date: Tuesday, 19 August 2025 10:44:03 AM

Hi s47E(d)

As discussed, this isn't associated with the Industry Working Group, rather an activity being co-hosted by Washington D.C Post. I'm not sure how the funding is working, but grateful if you can speak with ASA and CASG to see how the funding can be/is being provided for Post.

Happy to discuss further,

s47E

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From: s47E(d) @defence.gov.au>
Sent: Tuesday, 19 August 2025 10:21 AM
To: s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>
Cc: s47E(d) @defence.gov.au>; Bernasconi, Matt MR
s47E(d) @defence.gov.au>
Subject: RE: Defence Industry Dialogue - D.C. 15-17 October ~~[SEC - OFFICIAL Sensitive]~~

Hi s47E(d)

No, we haven't been involved in this but I'm also not tracking budget spend for the Industry Working Group other than travel costs. It looks like DTRIC are using their own funds with CASG and ASA. I can reach out to them but also happy if you prefer to make contact.

Regards,
s47E(d)

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From: s47E(d) [redacted] <[redacted]@defence.gov.au>
Sent: Tuesday, 19 August 2025 9:21 AM
To: s47E(d) [redacted] <[redacted]@defence.gov.au>; s47E(d) [redacted] <[redacted]@defence.gov.au>
Cc: s47E(d) [redacted] <[redacted]@defence.gov.au>; Bernasconi, Matt MR <s47E(d) [redacted]@defence.gov.au>
Subject: FW: Defence Industry Dialogue - D.C. 15-17 October [redacted]

~~OFFICIAL - Sensitive~~

Hi s47E(d) [redacted]

See the below highlight from s47E(d) [redacted] at Post. I presume you are engaged in this process?

Do you have an update that I can share with Matt on the payment?

Thanks

s47E [redacted]

Kind regards,

s47E(d) [redacted]

Director

AUKUS Policy and Strategy | AUKUS Policy & Engagement Branch | AUKUS Advanced Capabilities Division

Department of Defence

s47E(d) [redacted] | Russell Offices, Canberra.

P: s47E(d) [redacted] | **E:** s47E(d) [redacted] <[redacted]@defence.gov.au>

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From: s47E(d) [redacted] <[redacted]@defence.gov.au>

Sent: Tuesday, 19 August 2025 7:21 AM

To: s47E(d) [redacted] <[redacted]@defence.gov.au>

Subject: RE: Defence Industry Dialogue - D.C. 15-17 October [redacted] ~~[SEC - OFFICIAL - Sensitive]~~

Hi s47E(d)

Thanks so much for this. I've added them to the consolidated list, attached, that is going to Phoebe for clearance tomorrow morning.

If AAC Div have further names or views on the now-consolidated list, I'd be grateful for any comments by your COB Tuesday 19 August. Beyond that, the process will move on and we may lose the opportunity to make major changes.

s47E(d)

The payment process is being worked out between CASG, DTRIC, and ASA, s47E(d)

Many thanks,

s47E(d)

IMPORTANT: This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

From: s47E(d) @defence.gov.au>

Sent: Friday, 15 August 2025 2:46 AM

To: s47E(d) @defence.gov.au>

Subject: FW: Defence Industry Dialogue - D.C. 15-17 October

Hi s47E(d) can you add the below list of people to the stand-by list for the Defence Industry Dialogue events?

Happy to discuss,

s47E

IMPORTANT: This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

From: s47E(d) [redacted] <[redacted]@defence.gov.au>
Sent: Tuesday, 12 August 2025 11:02 AM
To: s47E(d) [redacted] <[redacted]@defence.gov.au>
Cc: SP&I-AAC-AUKUS Advocacy&International s47E(d) [redacted] <[redacted]@resources.defence.gov.au>; s47E(d) [redacted] <[redacted]@defence.gov.au>; s47E(d) [redacted] <[redacted]@defence.gov.au>
Subject: FW: Defence Industry Dialogue - D.C. 15-17 October [redacted]

OFFICIAL SECRET

Good morning s47E(d) [redacted]

Unsure if this got passed to you yesterday, but s33(a)(iii), 47E(d) [redacted]

[redacted]

[redacted] provided these US companies and contacts for consideration:

s33(a)(iii), 47E(d), 47F

[redacted]

Further background below in his email if required.

Let me know if you have any questions!

Warm regards,

s47E(d) [redacted]

A/Assistant Director | Air and Land Capabilities

AUKUS Initiatives Branch | AUKUS Advanced Capabilities Division

Department of Defence

m. s47E(d) [redacted] | w. s47E(d) [redacted]

e: s47E(d) [redacted] <[redacted]@defence.gov.au>

Group Distro: s47E(d) [redacted] <[redacted]@resources.defence.gov.au>

From: s47E(d)
To: s47E(d)
Subject: 251021 - Email - s47E(d) - For action: AUSA sponsorship pack [REDACTED]
Date: Wednesday, 22 October 2025 1:09:21 AM
Attachments: [image001.png](#)
[SAGA75810@d25102108590.pdf](#)

~~OFFICIAL Sensitive~~

FYSA

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From: s47E(d) @defence.gov.au> **On Behalf Of** CASG FAS Industry Engagement Coordination
Sent: Monday, 20 October 2025 6:25 PM
To: s47E(d) @defence.gov.au>
Cc: CASG FAS Industry Engagement Coordination s47E(d) @defence.gov.au>; Templeman, Belinda MS s47E(d) @defence.gov.au>
Subject: FW: For action: AUSA sponsorship pack [SEC - OFFICIAL Sensitive]

Hi s47E(d)

DEPSEC CASG has signed the attached AUSA sponsorship pack.

Thanks,

s47E(d)
Executive Officer
to First Assistant Secretary Industry Engagement
Capability Acquisition Sustainment Group | Defence
s47E(d) | Brindabella Park Offices | PO Box 7910 | ACT 2609

P: s47E(d) | **E:** s47E(d) @defence.gov.au
E: [CASG FAS Industry Engagement Coordination](#)

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From: s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)> **On Behalf Of** CASG DEPSEC Office
Sent: Tuesday, 21 October 2025 9:08 AM
To: CASG DEPSEC Office s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)>; CASG FAS Industry Engagement Coordination s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)>
Cc: s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)>
Subject: RE: For action: AUSA sponsorship pack [redacted]

[redacted]

Hi Team

Please see attached signed by DEPSEC CASG

s47E(d) [redacted]
a/Senior Executive Officer to DEPSEC CASG
Capability Acquisition and Sustainment Group
Department of Defence

☎ s47E(d) [redacted]
✉ s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)>
R2-5-C073, PO Box 7904
CANBERRA BC ACT 2610

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From: s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)> **On Behalf Of** CASG DEPSEC Office
Sent: Friday, 10 October 2025 4:15 PM
To: CASG FAS Industry Engagement Coordination s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)>; CASG DEPSEC Office s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)>
Cc: s47E(d) [redacted] <[s47E\(d\)@defence.gov.au](mailto:s47E(d)@defence.gov.au)>
Subject: RE: For action: AUSA sponsorship pack [redacted]

~~OFFICIAL Sensitive~~

Hi team,

There is nowhere for DEPSEC to sign....

Can you please rectify and resend?

Regards, Kristie

IMPORTANT: This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

From: s47E(d) [redacted] <[redacted]@defence.gov.au> **On Behalf Of** CASG FAS Industry Engagement Coordination
Sent: Friday, 10 October 2025 3:16 PM
To: CASG DEPSEC Office s47E(d) [redacted] <[redacted]@defence.gov.au>
Cc: CASG FAS Industry Engagement Coordination s47E(d) [redacted] <[redacted]@defence.gov.au>; s47E(d) [redacted] <[redacted]@defence.gov.au>
Subject: FW: For action: AUSA sponsorship pack [redacted]

Hi Team,

For DEPSEC approval and signature please (on page 7 of the attached document).

Priority:	Urgent (1-2 Business Days)
Action required:	For Signature/approval
Lead Division	Industry Engagement Division
Subject:	Approval to provide Sponsorship
Classification:	Official
Date action required:	COB Tuesday 14 October 2025
Action officer:	s47E(d) [redacted]
Contact number:	
Additional information:	Seeking DEPSEC CASG to sign the approval to provide Sponsorship for the AUKUS Defence Industry Update Dialogue on 16 October 2025
Cleared through 2*/BAND 2 (as applicable):	Cleared and signed by FAS Industry Engagement Michael Howell.
Requirement post action:	Please send back to FASIE Coordination, which will then progress to International Material Branch in the USA.
Outcome of referral:	For ODEPSEC CASG Use Only: Cleared Not cleared Please Discuss Noted
DEPSEC CASG comments:	

Thanks,
s47E(d) [redacted]

From: s47E(d) [redacted] <[redacted]@defence.gov.au>

Sent: Thursday, 9 October 2025 9:55 AM

To: Howell, Michael MR s47E(d) [redacted] <[redacted]@defence.gov.au>; Pettitt, Liane MS s47E(d) [redacted] <[redacted]@defence.gov.au>

Cc: Templeman, Belinda MS s47E(d) [redacted] <[redacted]@defence.gov.au>; [redacted] s47E(d) [redacted] <[redacted]@defence.gov.au>; [redacted] s47E(d) [redacted] <[redacted]@defence.gov.au>

Subject: For action: AUSA sponsorship pack [redacted]

~~OFFICIAL - Sensitive~~

Michael and Liane

As foreshadowed, please find attached package for the sponsorship approval for the ADIU conference.

s47E(d) [redacted]

Please let me know any question once you are happy, grateful if your team could staff through to ODEPSEC. Ideally this would be considered this week and on-forwarded to ODEPSEC for action by Tuesday 14 October.

Regards

s47E(d) [redacted]

[redacted]

Counsellor – Defence Materiel
Australian Defence Staff Washington
Embassy of Australia
T s47E(d) [redacted] | C s47E(d) [redacted]
1601 Massachusetts Avenue NW, Washington DC 20036-2273
usa.embassy.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#)



We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

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IMPORTANT: This email remains the property of the Department of Defence. Unauthorised

communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

s47E(d)

From: s47E(d) on behalf of CASG FAS Industry Engagement Coordination
Sent: Friday, 10 October 2025 3:16 PM
To: CASG DEPSEC Office
Cc: CASG FAS Industry Engagement Coordination; Coleman, Peter MR 4
Subject: FW: For action: AUSA sponsorship pack [REDACTED]
Attachments: FASIE CLEARED .pdf

Categories: To be Printed

Hi Team,

For DEPSEC approval and signature please (on page 7 of the attached document).

Priority:	Urgent (1-2 Business Days)
Action required:	For Signature/approval
Lead Division	Industry Engagement Division
Subject:	Approval to provide Sponsorship
Classification:	Official
Date action required:	COB Tuesday 14 October 2025
Action officer:	s47E(d)
Contact number:	
Additional information:	Seeking DEPSEC CASG to sign the approval to provide Sponsorship for the AUKUS Defence Industry Update Dialogue on 16 October 2025
Cleared through 2*/ BAND 2 (as applicable):	Cleared and signed by FAS Industry Engagement Michael Howell.
Requirement post action:	Please send back to FASIE Coordination, which will then progress to International Material Branch in the USA.
Outcome of referral:	For ODEPSECs22 Cleared Not cleared Please Discus Noted
DEPSEC CASG comments:	

Thanks,
s47E(d)

From: s47E(d) @defence.gov.au
Sent: Thursday, 9 October 2025 9:55 AM
To: Howell, Michael MR s47E(d) @defence.gov.au; Pettitt, Liane MS s47E(d) @defence.gov.au
Cc: Templeman, Belinda MS s47E(d) @defence.gov.au; s47E(d) @defence.gov.au; s47E(d) @defence.gov.au; s47E(d) @defence.gov.au
Subject: For action: AUSA sponsorship pack [REDACTED]

~~OFFICIAL SECRET~~

Michael and Liane

As foreshadowed, please find attached package for the sponsorship approval for the ADIU conference.

s47E(d)

Please let me know any question once you are happy, grateful if your team could staff through to ODEPSEC. Ideally this would be considered this week and on-forwarded to OPDEPSEC for action by Tuesday 14 October.

Regards

s47E

(d)

Counsellor – Defence Materiel
Australian Defence Staff Washington
Embassy of Australia
T s47E(d) | Cs47E(d)
1601 Massachusetts Avenue NW, Washington DC 20036-2273
usa.embassy.gov.au | [Twitter](#) | [Facebook](#) | [Instagram](#)



Embassy of Australia
Washington

We acknowledge the Traditional Custodians of Country throughout Australia, and their continuing connection to land, waters and community. We pay our respects to all First Nations peoples, their cultures and to their Elders, past, present and emerging.

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 <p>Australian Government Department of Defence Capability Acquisition and Sustainment Group</p>	<p>DECISION BRIEF FOR DEPSEC CASG:</p> <p>Title: Agreement for CASG to Sponsor The AUKUS Defence Industry Update Dialogue on 16 October 2025</p>
<p>Division: CASG Industry Engagement</p>	<p>Reference: BV218077</p>
<p>For information: Mr Chris Deeble, DEPSEC CASG Mr Hugh Jeffery, DEPSEC SP&I Ms Alex Kelton, ASA A/Deputy Director General Program and Policy Belinda Templeman MINCONDMAT</p>	<p>Due date: Priority by Tuesday 14 October</p>

Recommendations

1. That you:
 - a. Note that HADS-Washington RADM Ian Murray wrote to you (DEPSEC CASG), DEPSEC SP&I and ASA A/g Deputy DG in August and received your initial endorsement by email confirming the CASG contribution (**Attachment A**).
 - b. Agree to CASG sponsorship contribution of ^{s47E(d)} [redacted] for the 'AUKUS Defence Industry Update'
 - c. Approve the commitment and expenditure of relevant money up to ^{s47E(d)} [redacted] under Section 23 of the Public Governance, Performance and Accountability Act.

<p>a. <u>Noted</u> / Please discuss</p> <p>b. <u>Agreed</u> / Not agreed</p> <p>c. <u>Approve</u> / Not signed</p> <p>s22 [redacted]</p> <p>MICHAEL TOWER First Assistant Secretary Industry Engagement Division 10 Oct 25</p> <p>Clearance Officer: Belinda Templeman MINCONDMAT, Oct 25 Contact Officer: ^{s47E(d)} [redacted] Counsellor – Defence Materiel Ph: ^{s47E(d)} [redacted]</p>

~~OFFICIAL~~

Key issues

1. International Materiel Branch – Washington is working closely with DFAT, the American Australian Association (AAA) and other Defence Groups and Services to deliver the '*AUKUS Defence Industry Update*' (formerly the G'Day USA Defence Industry Dialogue) in Washington DC, the United States during October 2025.

Outcomes & Positives

2. The Dialogue organiser, the American Australian Association (AAA), anticipates approximately ^{s47E(d)} people will attend the three-day event, which brings together USA and Australian Government representatives and defence industry experts for discussions on innovation and commercialization, emerging issues, and opportunities for continued collaboration in an AUKUS era.
3. The 2025 event is being hosted by Ambassador Rudd at the Embassy of Australia and will include a Welcome Reception on Wednesday 15 October, Conference on Thursday 16 October and Track 1.5 Dialogue on Friday 17 October. An AUKUS Champions Dinner will also be held on Wednesday evening.
4. In line with previous years, the AAA has offered Defence to be the presenting sponsor of the dialogue. If you agree to sponsor, please sign the partnership agreement at Attachment B that outlines the benefits of agreement, and the Provision of Sponsorship form at Attachment C.
5. Since its inception in 2014, Defence has been a founding underwriter of the annual industry dialogue. s33(a)(iii), 47E(d)
[Redacted]
[Redacted]
[Redacted]
[Redacted]
6. The total cost to Defence will cover the venue, audio-visual, rental equipment, food and beverage across the days of programming will amount to ^{s47E(d)} [Redacted]

7. ^{s47E(d)} [Redacted]

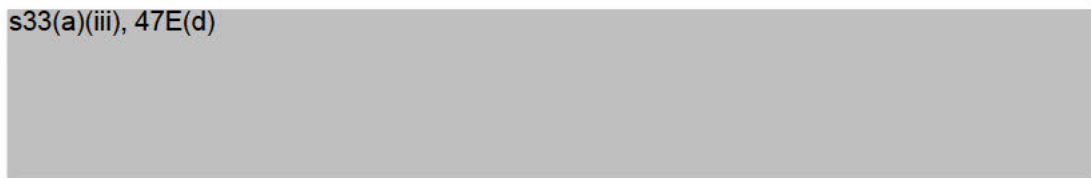
s47E(d)



8. Defence has worked closely with AAA, Defence and DFAT to lower the overall cost of the event, including through hosting this year's event at the chancery and seeking in-kind contributions from DFAT.

Key risks

9. s33(a)(iii), 47E(d)



10. s33(a)(iii), 47E(d)



11. s33(a)(iii), 47E(d)



Resource implications

12. CASG's share is s47E(d) As the Dialogue's primary delivery group, CASG holds the responsibility for agenda and speaker coordination. DFAT and other Defence branches within the Embassy (Policy, DSTG, ASA, HADS Executive) are supporting the Dialogue and surrounding events this year.

Consultation

1. Australian Embassy Washington DC, Ambassador Kevin Rudd

~~CONFIDENTIAL~~

2. SP&I Canberra, Hugh Jeffery, DEPSEC
3. ASA Canberra, Alex Kelton, A/Deputy Director General Program and Policy
4. American Australian Association, Steven Marshall, President
5. Australian Embassy Washington DC, RADM Ian Murray, HADS
6. Australian Embassy Washington DC, Belinda Templeman, Minister-Counsellor Defence Materiel
7. CASG Canberra, Liane Pettitt, AS Policy, Events and International Programs
8. Australian Embassy Washington DC, Jason Robertson, DHOM
9. Australian Embassy Washington DC, Phoebe Greentree, Minister-Counsellor AUKUS
10. Australian Embassy Washington DC, Ian Gerard, Minister-Counsellor Strategic Communications
11. Australian Embassy Washington DC, Lisa Clutterham, Minister-Counsellor Defence Policy

Attachments

- A. Attachment A - 250811 - Email - HADS - DEPSEC CASG - Defence Industry Dialogue - Australia, AUKUS and the Power of Partnership - DC - October 2025
- B. Attachment B - Australian Department of Defence Partnership Agreement - 2025 AUKUS Defence Industry Update
- C. Attachment C - Provision of Sponsorship Form

Funds availability

Michael Howell has certified that funds are available ^{s47E(d)}

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2025 AUKUS Defence Industry Update Partnership Agreement

The **2025 AUKUS Defence Industry Update (Update)** will bring together defence industry leaders for discussions on emerging capabilities and opportunities for continued collaboration across the Alliance in the AUKUS era.

The three-day event hosted by HE the Hon Dr. Kevin Rudd AC at the Australian Embassy will include a Welcome Reception on Wednesday 15 October, Conference on Thursday 16 October and Track 1.5 Dialogue on Friday 17 October.

As a Presenting Sponsor of the Update, **Australian Department of Defence** will receive the following benefits:

- Recognition as a 'Presenting Sponsor' of the **2025 AUKUS Defence Industry Update**
- Branding on the event invitation, event signage, social media promotion and on the American Australian Association website
- Complimentary registration for Defence invited Delegates to attend the Welcome Reception, Conference and the Track 1.5 dialogue at the Embassy.
- Opportunity to work with the American Australian Association team to build the program, create the agenda, and nominate speakers and panelists
- Opportunity for the Minister for Defence Industry or other senior Australian Defence official to give a keynote address
- Opportunity for senior Australian Defence representative(s) to speak at the Welcome Reception
- Opportunity to screen video content during the event
- Opportunity to distribute printed materials at the event
- Access to event photography post-event for use in marketing, public relations and social media

Partnership Contribution: s47E(d)
 s22
 Agreed: 
 Australian Department of Defence

Agreed:
 American Australian Association

By: _____
 Name: Michael Howell
 Title: FASIE
 Date: 10/10/2025

By: _____
 Name: _____
 Title: _____
 Date: _____



FORM

APPROVAL TO PROVIDE SPONSORSHIP

Period of Proposed Sponsorship (From/To):	15-17 October 2025
Description of Proposed Sponsorship:	The "Presenting Sponsor" for the 2025 AUKUS Defence Industry Update (formerly G'Day Defence Industry Dialogue) held 15-16 October 2025 will provide Defence enhanced promotional opportunities, and ability to work with the event hosts to shape the program.
Purpose of Proposed Sponsorship:	As a Presenting Sponsor of the Update, Australian Department of Defence will receive the following benefits: 1) Branding on the event invitation, event signage, social media promotion and on the American Australian Association website; 2) Complimentary registration for Defence invited Delegates to attend the Welcome Reception, Conference and the Track 1.5 dialogue at the Embassy; and 3) Opportunity to work with the American Australian Association team to build the program, create the agenda, and nominate speakers and panellists.
Details of Proposed Recipient/s:	American Australian Association (AAA) 600 3rd Avenue Floor 34 New York City, NY 10016
Value of Proposed Sponsorship (AUD GST inclusive):	s47E(d)

DECLARATION OF REQUESTOR

I confirm that the provision of the sponsorship:

- does not create an inappropriate impression, or create a perception or expectation of preferential treatment;
- it is not being provided by a person or organisation whose primary purpose is to lobby Ministers, Members of Parliament or Commonwealth Government agencies, including Defence or the ADF;
- it is not being provided to a person or organisation who is the subject of a decision within my discretionary power, or where I could be, or perceived to be, substantially influenced, including tender processes; and
- I am not aware of any other reason why providing this sponsorship would give rise to a conflict of interest or compromise the reputation of Defence.

If approved I acknowledge I will record the details of the sponsorship in the Defence Sponsorship Register within 28 calendar days of accepting the gift or benefit; and will retain all supporting documentation.

Name of Requestor	Rank/Position Title	Employee ID	Signature	Date
Michael Howell	FASTIE	s22	s22	10/10/2025

SPONSORSHIP APPROVAL DELEGATE

In considering this request, I am satisfied that the provision of the sponsorship:

- contributes to the achievement of one or more Defence objectives;
- is an efficient, effective, economical, and ethical use of Defence resources;
- does not require Defence or the Government’s explicit endorsement of the sponsor or their product;
- will not negatively impact on the Australian Government, APS or Defence’s reputation, given the nature of the sponsorship and the circumstances of its receipt;
- does not create a potential conflict of interest for the individual, business area, Defence, the APS or the Australian Government either now or in the future;
- does not create a precedent or expectation that sponsorship will be received and retained in future; and
- will not be perceived by others as being or causing preferential treatment of an individual or entity.

Approved Not Approved

Name	Rank/Position Title	Position Number	Signature	Date
CHRIS DEEBLE	DEPSEC CASG	s22	s22	12 Oct 25

American Australian Association Inc.

600 3rd Ave Fl 34
New York, NY 10016 US
info@americanaustralian.org
www.americaustralian.org



INVOICE

BILL TO
Australian Department of Defence
Capability Acquisition and Sustainment Group

INVOICE **s47G**
DATE 10/07/2025
TERMS Net 30
DUE DATE 10/16/2025

DESCRIPTION	QTY	RATE	AMOUNT
2025 AUKUS Defence Industry Update Presenting Sponsor	1	s47E(d)	

Thank you for your support.
Amount is in AUD.

BALANCE DUE s47E(d)

Wire Instructions:

s47G

s47E(d) [redacted] @defence.gov.au>

Subject: RE: Defence Industry Dialogue - D.C. 15--17 October [SEC=OFFICIAL]

⚠ EXTERNAL EMAIL: Do not click any links or open any attachments unless you trust the sender and know the content is safe. ⚠

Hi s47E(d)

Please find invoice attached. Let me know if you need anything further or different.

Many thanks!

s47F

SVP Business Engagement & Development

s47F

americanaustralian.org

From: s47E(d) [redacted] @defence.gov.au>

Sent: Wednesday, October 8, 2025 6:10 PM

To: s47E(d) [redacted] @defence.gov.au>

Cc: ADSW Finance s47E(d) [redacted] @defence.gov.au>; s47E(d) [redacted]

[redacted] @defence.gov.au>; s47E(d) [redacted]

[redacted] @defence.gov.au>; s47F [redacted] @americanaustralian.org>; s47E(d) [redacted]

[redacted] @defence.gov.au>; s47E(d) [redacted] @defence.gov.au>

Subject: RE: Defence Industry Dialogue - D.C. 15--17 October [SEC=OFFICIAL]

OFFICIAL

Hi s47E(d)

This can be to me – s47E(d) [redacted] on behalf of Steve Moore, FAS AUKUS Advanced Capabilities, SP&I.

I'll be processing it.

Let me know if there are any issues.

Regards,

s47E(d)

IMPORTANT: This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

From: s47E(d) [redacted] @defence.gov.au>

Sent: Thursday, 9 October 2025 1:59 AM

To: s47E(d) [redacted] @defence.gov.au>; s47E(d) [redacted]

[redacted] @defence.gov.au>; s47E(d) [redacted] @defence.gov.au>

Cc: ADSW Finance s47E(d) [redacted] @defence.gov.au>; s47E(d) [redacted]

[redacted] @defence.gov.au>; s47E(d) [redacted]

[redacted] @defence.gov.au>; s47F [redacted] @americanaustralian.org>

Subject: RE: Defence Industry Dialogue - D.C. 15--17 October [SEC=OFFICIAL]

OFFICIAL

Hi s47E(d)

Just following up. Who should the invoice be address to specific?

Thanks,

s47
E(d)

Director, Industry Engagement | International Materiel Branch
Capability Acquisition and Sustainment Group | Department of Defence
Embassy of Australia

T s47E(d) | C s47E(d) | E: s47E(d) @defence.gov.au

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From: s47E(d) @defence.gov.au>

Sent: Tuesday, 7 October 2025 11:27 PM

To: s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>

Cc: ADSW Finance s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>

Subject: RE: Defence Industry Dialogue - D.C. 15--17 October [SEC=OFFICIAL]

OFFICIAL

Hi s47E(d)

Thanks so much for getting back to me. I'll wait for further guidance.

Regards,

s47E(d)

IMPORTANT: This email remains the property of the Department of Defence. Unauthorised communication and dealing with the information in the email may be a serious criminal offence. If you have received this email in error, you are requested to contact the sender and delete the email immediately.

From: s47E(d) @defence.gov.au>

Sent: Tuesday, 7 October 2025 2:25 AM

To: s47E(d) @defence.gov.au>

Cc: ADSW Finance s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>; s47E(d) @defence.gov.au>

Subject: RE: Defence Industry Dialogue - D.C. 15--17 October [SEC=OFFICIAL]

OFFICIAL

Hi s47E(d)

Further to s47E(d) email, I'm following up with some more detail on the proposed way forward for Defence's contribution(s) toward the ADIU conference costs.

We expect that AAA will issue invoices to Defence in the next 1-2 days. These invoices will be drafted to reflect specific agreed contributions from different areas of Defence (e.g. CASG / SPI /

ASA) and so will include s47E(d) for SP&I. Once the invoices have been provided, payment can be made directly to AAA.

I've cc'd s47E(d) who works for CASG here at the Embassy and who is engaging directly with AAA on the invoicing / payment process. s47E(d) will receive the invoices and pass them along, and will be able to provide further context/detail.

Hope this is helpful.

Best Regards,

s47E(d)

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American Australian Association Inc.

600 3rd Ave Fl 34
New York, NY 10016 US
info@americanaustralian.org
www.americaustralian.org



INVOICE

BILL TO
s47E(d)
on behalf of Steve Moore
FAS AUKUS Advanced Capabilities, SP&I

INVOICE s47G
DATE 10/09/2025
TERMS Due on receipt
DUE DATE 10/16/2025

DESCRIPTION	QTY	RATE	AMOUNT
Supporting Sponsor of the AUKUS Defence Industry Update	1	s47E(d)	

Thank you for your support.

BALANCE DUE

s47E(d)

Amounts are in AUD.

Wire Instructions:

s47G

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