



Divestment Sites

1. Carlton Training Depot
2. Defence Site Maribyrnong (Divestment underway)
3. Fort Queenscliff
4. Geelong (Air Force Cadet Unit)
5. Geelong - Training Ship *Barwon* (Leased site)
6. HMAS *Cerberus* (golf course and off base land) (Partial divestment of vacant site)¹
7. Kyneton Training Depot (Vacant site)
8. Latchford Barracks
9. Newland Barracks
10. RAAF Williams – Laverton (Partial divestment)²
11. RAAF Williams – Point Cook
12. Repatriation Clinic – 310 St Kilda Road (Vacant site)
13. Sandringham Training Depot
14. St Kilda Training Depot
15. Swan Island (golf course) (Partial divestment)¹
16. Victoria Barracks Melbourne

For information on individual sites go to www.defence.gov.au/about/reviews-inquiries/defence-estate-audit

Site Occupants³

ADF⁴: 700–750

APS⁵: 1150–1200

ADF Reserves⁶: 750–800

Cadets⁷: 800–850

People are, and will remain, Defence's most important capability. The recommendations focus on enhancing Defence work environments, ensuring our estate is a key point of attraction for and is fit-for-purpose for both current and future members of our workforce. These improvements will strengthen the overall appeal of working for Defence.

Total size

Total size/land mass equates to approximately 2,146 hectares to be made available for other community uses.

¹ Partial divestment of sites as recommended in the Defence Estate Audit.

² Partial divestment of sites that were instructed by the Government.

³ Approximate figures as at 31 December 2025

⁴ ADF = Permanent members.

⁵ APS = Australian Public Service staff.

⁶ Reserves = Part-time members.

⁷ Cadets = Youth development program participants aged 13 to 18 years.



Divestment Information

The divested locations in Victoria support capabilities such as administration and ADF training. These sites are also used by Reserves and Cadets for work, training, and parading activities.

Defence has undertaken detailed analysis to understand the full range of impacts to our people and capability, to the community and the commercial sector of divesting the sites identified through the Defence Estate Audit. Alternate locations have been identified for Defence personnel to move to. Importantly, final decisions around this will be made following consultation with personnel.

- › **Carlton Training Depot:** Army Reserves training will relocate to Simpson Barracks and office accommodation to Defence Plaza Melbourne.
- › **Latchford Barracks:** Logistics, field training and Army Reserves will continue to be delivered at other sites within the Albury-Wodonga Military Area.
- › **Newland Barracks:** Army Reserves training will continue in greater Geelong region at a new multi-user depot.
- › **RAAF Williams – Point Cook:** Administration staff will move to Defence Plaza and RAAF Williams – Laverton.
- › **RAAF Williams – Laverton:** Capability and logistics will remain on site.
- › **Sandringham Training Depot:** Army Reserves training will relocate to Oakleigh Training Depot.
- › **St Kilda Training Depot:** Army Reserves training will relocate to Oakleigh Training Depot.
- › **Victoria Barracks Melbourne:** Majority of personnel will be relocated to Defence Plaza Melbourne.

Critical Capabilities

Laverton is ideally situated to Melbourne, providing access to language skills teachers and community support for International students. The site is strategically located for logistics, and provides warehousing, distribution and maintenance infrastructure to Navy, Army and Air Force.

History and Heritage

The Australian Government is committed to preserving and enhancing public access to historically significant sites and collections, including museums. Properties on the Commonwealth Heritage List have protections under the *Environment Protection and Biodiversity Conservation Act 1999*. The Government has an obligation to protect the Commonwealth Heritage Value of a property as part of any sale. Alternative heritage management options will also be considered, including:

- › Retention of heritage elements.
- › Adaptive reuse of sites to preserve heritage facades and certain characteristics of the buildings.
- › Relocation and/or restoration of remaining buildings to preserve heritage values.
- › Archival recordings of buildings.

Where feasible, museums and collections will be retained and preserved. The Government will also explore partnerships with

heritage organisations and trusts to support heritage protection strategies. Examples of potential partners include The National Trust, Working Heritage Inc. and The Shrine of Remembrance (VIC). Seven of the locations that will be divested in Victoria contain Commonwealth Heritage Listed buildings and feature military assets of historical significance, including collections and structures of cultural value.

- › **Victoria Barracks Melbourne:** There are eight Commonwealth Heritage Listings for the site, including for the precinct as a whole. Significant buildings include A Block New Wing, where the War Room is located.
- › **310 St Kilda Road:** The Repatriation Clinic is part of the Victoria Barracks Precinct Commonwealth Heritage Listing.
- › **Defence Site Maribyrnong:** Defence Site Maribyrnong is recognised on the Commonwealth Heritage List as it contains multiple buildings and features of high heritage significance.
- › **RAAF Williams – Point Cook:** There is one Commonwealth Heritage Listing and one National Heritage Listing. RAAF Museum Point Cook is located onsite.
- › **RAAF Williams – Laverton:** There are two Commonwealth Heritage Listings that cover the Officers Mess, and the Eastern Hangars and West Workshops Precincts on the site.
- › **St Kilda Training Depot:** There is one Commonwealth Heritage Listing for the Artillery Orderly Room/Drill Hall on the site.
- › **Fort Queenscliff:** There is one Commonwealth Heritage Listing for the entire site.

Community engagement will inform decisions on preserving and enhancing heritage presentation and public access.

Access to heritage buildings and historically significant military sites and collections in Victoria is extremely limited. Some locations, including the Repatriation Clinic at 310 St Kilda Road, Defence Site Maribyrnong, and the St Kilda Training Depot drill hall, are not open to the public. Others provide limited access, such as Fort Queenscliff (public tours and museum), the RAAF Base Point Cook museum, and heritage buildings at RAAF Williams – Laverton.

Victoria Barracks Melbourne contains historical buildings and collections, some of which are not accessible to the public, while others, such as the RUSI library, offer restricted access.

Regional Communities

The ADF is deeply committed to regional Australia and will continue to maintain strong, meaningful connections with communities across the country.

Recruitment and retention will remain a priority, supported by initiatives such as deploying the mobile ADF Careers Centre to locations without a permanent facility.

The ADF will maintain activities associated with school outreach, participation in local events, partnerships with regional organisations, and targeted community programs.

These efforts reaffirm the ADF's dedication to creating opportunities, supporting local communities, and maintaining a trusted presence throughout Australia's regions.

Defence will maintain a footprint within the Geelong region through consolidation of Newland Barracks, TS Barwon and Geelong Air Force Cadets into a new multi-user depot. The facility could be leased, purchased or constructed in the Greater Geelong region.