



Address: 2 Smith Street, Parramatta, NSW 2150

Size: 1.23 hectares

Completed in 1820, the site is located in Parramatta CBD opposite the railway station. The Lancer Association Museum is located on the site.

Site Functions

This site serves as an Army Reserves and Cadet training facility and hosts a museum.

Site Occupants¹

ADF²: <10

APS³: <10

ADF Reserves⁴: 100–150

Cadets⁵: 100–150

- ⦿ People are and will remain Defence's most important capability.
- ⦿ The Estate Audit recommendations will enhance Defence work environments, ensuring our estate is a key point of attraction for and is fit-for-purpose for both current and future members of our workforce. These improvements will strengthen the overall appeal of working for Defence.

Relocation Options

- ⦿ Lancer Barracks personnel will relocate to Holsworthy Barracks (23km) and be co-located with the Army Reserves unit relocating from Timor Barracks.
- ⦿ Cadets will remain in the region and relocate to a new lease at a community venue or school. Defence will engage with potential venues to facilitate this.

History and Heritage

- ⦿ The Australian Government is committed to preserving and enhancing public access to historically significant sites and collections, including museums.
- ⦿ Properties on the Commonwealth Heritage List have protections under the *Environment Protection and Biodiversity Conservation Act 1999*. The Government has an obligation to protect the Commonwealth Heritage Value of a property as part of any sale. Alternative heritage management options will also be considered.
- ⦿ There are two Commonwealth Heritage Listings. One is for the precinct as a whole and the second covers the two original Lancer Barracks buildings.
- ⦿ Lancer Barracks Museum is opened Sunday 10 am – 4 pm and via private appointment. Public access requires an escort and visitor sign-in. Where feasible museums and collections will be retained and preserved on-site. The Government will also explore partnerships with heritage organisations and trusts to support heritage protection strategies.
- ⦿ Where feasible, museums and collections will be retained and preserved on-site. The Government will also explore partnerships with heritage organisations and trusts to support heritage protection strategies.
- ⦿ By ensuring they remain accessible to the community, we help foster understanding of Defence's history, recognise the service and sacrifice of our people, and strengthen connection between the Australian Defence Force, the nation it serves, and the local communities we work within.
- ⦿ Community engagement will inform decisions on preserving and enhancing heritage presentation and public access.

¹ Approximate figures as at 31 December 2025

² ADF = Permanent members.

³ APS = Australian Public Service staff.

⁴ Reserves = Part-time members.

⁵ Cadets = Youth development program participants aged 13 to 18 years.