



Australian Government
Department of Defence
Security and Estate Group

OFFICIAL

Industry Briefing

Defence Estate Capital and Sustainment Works Program

November 2025

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Agenda



**MORNING SESSION:
STRATEGIC ESTATE INSIGHTS**



**MID-MORNING SESSION:
PLANNED PROCUREMENT ACTIVITIES**



**MID-AFTERNOON SESSION:
SECURITY AND Q&A**



**AFTERNOON SESSION:
NETWORKING**



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Housekeeping

RESTROOMS



MOBILES ON SILENT



EMERGENCY EVACUATION



ONLINE



PARTICIPANTS

QUESTIONS



PRESENTATIONS



WILL BE
ISSUED

FEEDBACK



WE
WELCOME



Probity Briefing

Content is provided for information purposes only.

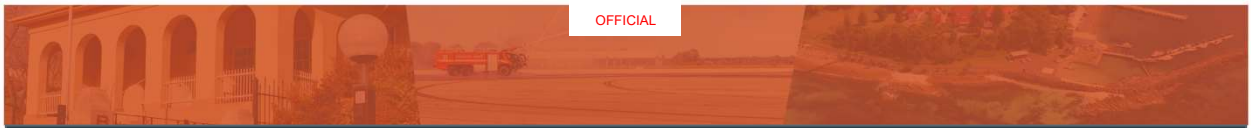
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Content should not be relied upon for the purposes of preparing, amending or negotiating a tender or entry into any potential contract with the Commonwealth.

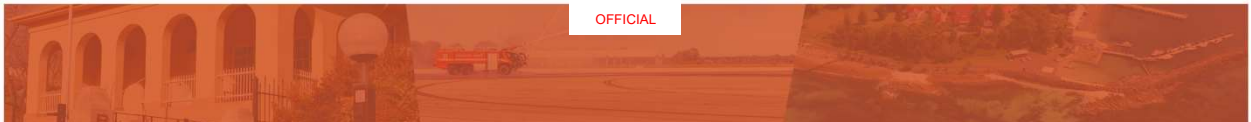
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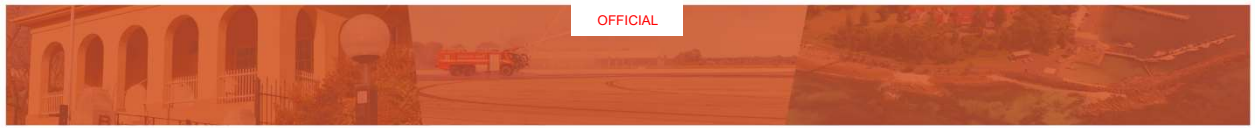


Celia Perkins
Deputy Secretary Security and Estate



Acknowledgement of Country





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 **70**
Major bases
across Australia

 **3.8m**
Hectares
across Australia

 **1000**
Properties
(owned and leased)

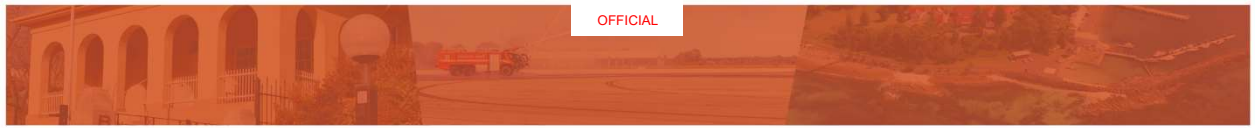
\$39.3
billion
Net Book Value

 **72**
Properties
containing ranges
& training areas

 **73**
Wharves,
Docks & Jetties
across Australia

 **28**
Sealed
Airfields
across Australia

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EEIP



EWP



E&LUP

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**Resilient and
Networked
Northern Bases**



**Climate
Adaptation
and Energy
Resilience**



**Southern Bases
supporting force
generation,
sustainment and
logistics**

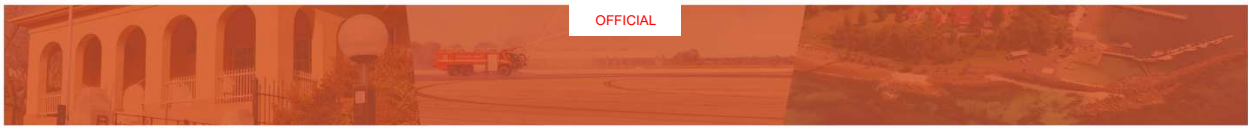


**Increased
Protection
of Bases**



**Enhanced Key
Partner
Training and
Cooperation**

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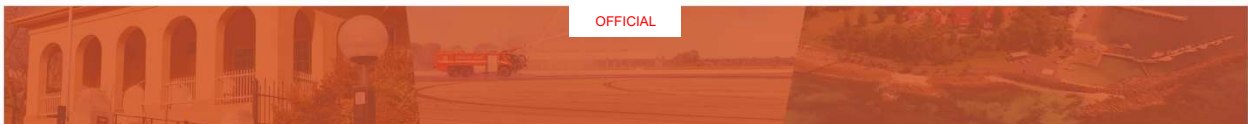


Opening of the Marksmanship Training Range at the Kangaroo Flats Training Area NT

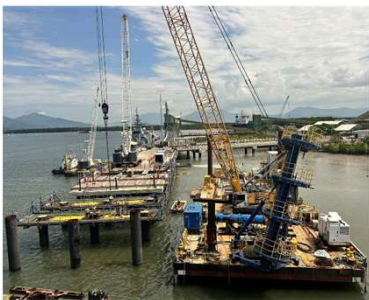


Construction of new living-in accommodation at RAAF Base Tindal NT

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HMAS Cairns wharf construction under the Navy Capability Infrastructure Sub-program



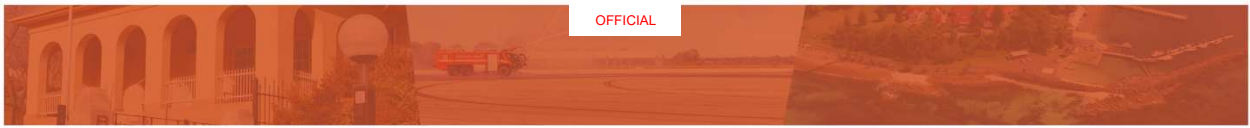
Construction to support new Apache Helicopter Capability at RAAF Base Townsville



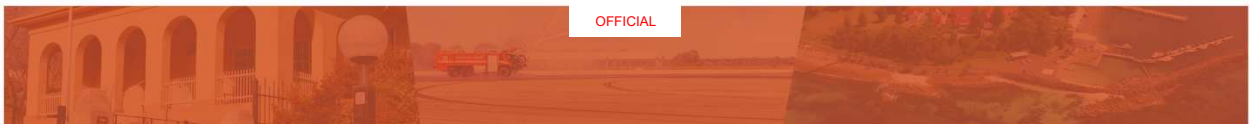
Construction under the Submarine Rotational Force West Project at HMAS Stirling

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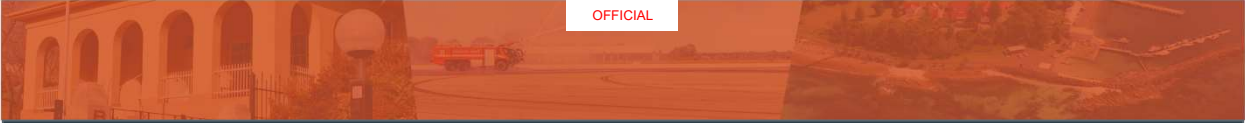
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Thank You



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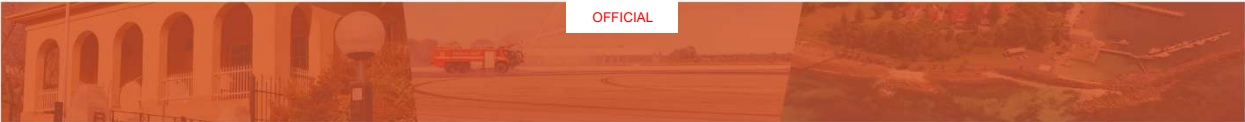


Pat Sowry
First Assistant Secretary Infrastructure



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SECURITY AND ESTATE GROUP

Organisational Chart



Pat Sowry First Assistant Secretary Infrastructure

- Plans the estate
- Designs and constructs capital works
- Develops estate environmental engineering policy
- Has environmental stewardship of the estate

Steve Moore First Assistant Secretary Estate Transformation

- Drives estate optimisation
- Manages property acquisition, disposal and leasing

Peter West First Assistant Secretary Security

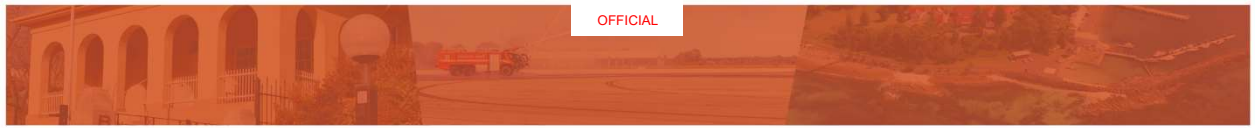
- Provides protective security services and advice
- Manages the Defence Industry Security Program
- Delivers security clearances to Defence and industry

Lee-anne Monterosso First Assistant Secretary Service Delivery

- Provides essential, on-the-ground services to support Defence personnel and the estate including cleaning, catering, and access control

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SECURITY AND ESTATE GROUP

Infrastructure Division Organisational Chart



BRIG Matt Quinn Director General Capital Facilities and Infrastructure

- Delivering capital works projects:
- Developing design
 - Constructing works

Felix Bowman-Derrick Assistant Secretary Environment and Engineering

- Contamination management
- Environment & engineering policy
- Environmental approvals

Amelia Charlton Assistant Secretary Estate Planning

- Strategic estate investment and planning
- Business and governance functions
- Land planning and regulation

Kate Leane Assistant Secretary PFAS Investigations & Management

- PFAS investigations
- PFAS management

Helen Loundes Assistant Secretary Maritime Infrastructure & Integration

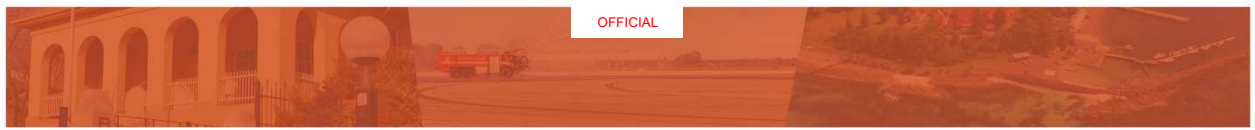
- Maritime Infrastructure and Integration

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Supporting Government



Financial Management



Integrated Capability Assessment



Regional Plans



Project Delivery



Industry Engagement

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Amelia Charlton
Assistant Secretary
Estate Planning



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Security & Estate Group – Estate Planning

Agenda

1. One Defence Capability System
2. Force Design & Assurance Cycle
3. Regional Plans
4. Capability Integration Plan
5. Defence Estate Strategy
6. Future Focus
7. Questions

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Security & Estate Group – Estate Planning

One Defence Capability System

Three cycles of activity

- Strategy, Concepts and Planning
- Force Design & Assurance
- Investment & Delivery



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Security & Estate Group – Estate Planning

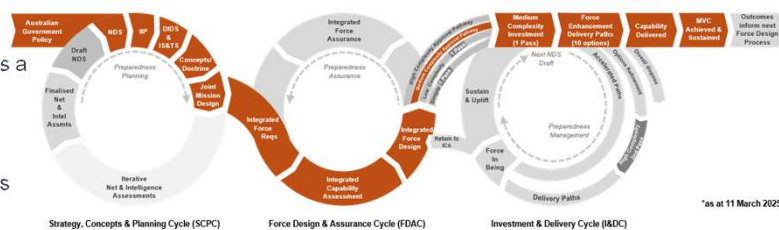
Force Design & Assurance Cycle

Integrated Capability Assessment 2025

No more time: strategic urgency

No more people: workforce growth remains a
constraint – need to consider Defence and
industry capacity

No more money: funding envelope remains
constrained with significant pressure on the
Integrated Investment Program



*as at 11 March 2025

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Capability Integration Plan

RAAF Base Learmonth

Challenges

Incoming capability and operational demand

Critical infrastructure

Surge



Regional Plans

North-West Cape

Challenges

- Workforce Growth
- Critical Infrastructure
- Housing

Northern Queensland

Challenges

- Workforce Growth
- Housing



Defence Estate Strategy

Vision

An estate that enables an integrated, focused force to address the nation's most significant strategic risks.

Mission

We will maximise support to Defence preparedness and operational capability by delivering a safe, secure, fit for purpose and resilient estate.

Strategic Aims

Safe, Secure, Fit-for-purpose and Resilient



Future Focus

- National Defence Strategy
- Integrated Investment Program
- SEG Functional Review
- Estate Planning Review
- Estate Policies and Models
- Risks and Opportunities



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Security & Estate Group – Estate Planning

Questions?

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Felix Bowman-Derrick
Assistant Secretary
Environment and Engineering



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Government Priorities and Directions

- National Defence Strategy
- New emissions target for 2035 (62-70% by 2035)
- National Climate Risk Assessment and National Adaptation Plan – released 15 September 2025
- Environmentally Sustainable Procurement Policy – new categories from 1 July 2025 (procurements above \$1m for furniture, fittings, equipment, ICT, textiles)
- EPBC reform – legislation introduced
- National Construction Code 2025 - to be published by 1 February 2026

As the Government's largest landholder and energy user, Defence has a significant role

4 Strategic Aims



1. Accelerate emissions reductions with secure, reliable, renewable electricity



2. Transition current fuels to low emissions alternatives



3. Increase energy efficiency and investigate carbon sequestration on the estate to reduce emissions and costs



4. Embed a unified and integrated approach to achieving net zero with enabling functions and resources

Environment Strategy

- Updated Defence Environment Strategy is planned for release in late 2025

Five Strategic aims:

1. Responsible environmental management
2. Effective heritage management
3. Sustainability, waste and pollution
4. Climate action
5. Best practice environmental compliance

The Strategy supports Defence to be a leader in sustainable environmental management and a responsible steward of the environment.



Environment and Engineering Priorities

- New simplified and up to date Environment Manual and Engineering Manual to be launched early 2026.
 - Many existing manuals, guidance and requirements will be retired.
 - For example: all estate engineering requirements will be in the Engineering Manual – replacing the Manuals for Building Works, Electrical Engineering, Fire Safety, Smart Infrastructure and guidance on clean energy and electric vehicles.
 - Wherever practical Defence will apply requirements of the National Construction Code (including clean energy and sustainability).
- Environment and Heritage Assessments
 - Greater guidance on environmental assessment requirements and consistency across projects (location and scale).
 - Reforms to Heritage Management to focus on legislative obligations and supporting a safe, secure and fit for purpose estate.
- Net Zero and accelerating clean energy
 - National Construction Code updates include: commercial energy efficiency reforms and requirements for solar.
 - Clean energy projects on the estate include: Mulwala (construction commenced), Tindal (procurement), Harts Range (progressing).

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Environment and Engineering

Thank you

Discussion / Questions

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BRIG Matt Quinn
Director General
Capital Facilities and Infrastructure



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Capital Facilities and Infrastructure Branch

Overview



BRIG Matt Quinn
Director General
Capital Facilities and
Infrastructure Branch

Project Delivery Directorates

Enabling Directorates

ABOUT US

Capital Facilities and Infrastructure (CFI) Branch



CFI Branch is responsible for planning, developing and delivering capital works projects to:

- address condition, capacity and compliance issues and risks, and
- support new platforms, systems and equipment.



Capital Facilities and Infrastructure Branch

Project Delivery Directorates



BRIG Matt Quinn
Director General



Ese Rainey
Executive Director



Sunil Narayan
Director
Air



Will Stephen
Director
North



Martin Greenaway
Director
Maritime



LTCOL James Duggell
A/Director
Fleet Base West PMO



COL Karl Reynolds
Executive Director



Kar Leng Chiu
Director
South East



Kael Da Costa
Director
GWEO & Logistics

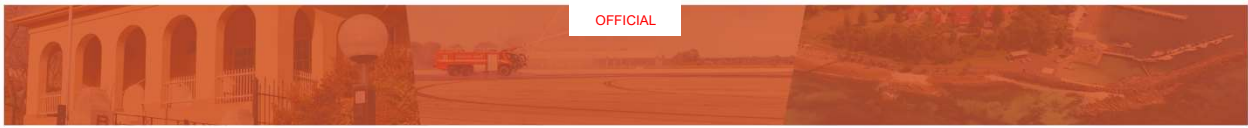


Jo Morritt
Director
North East



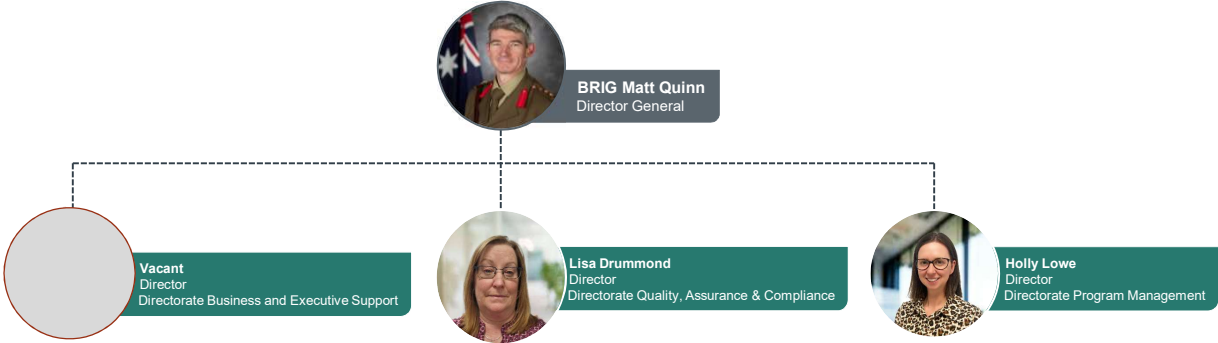
COL Paul Pembroke
Director
Land



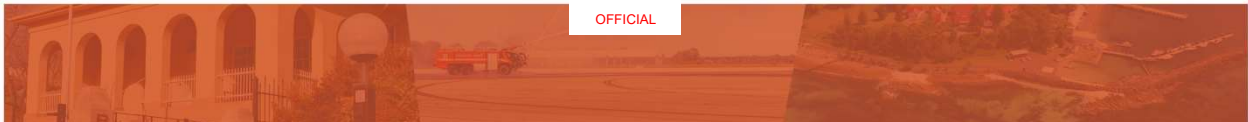


Capital Facilities and Infrastructure Branch

Enabling Directorates

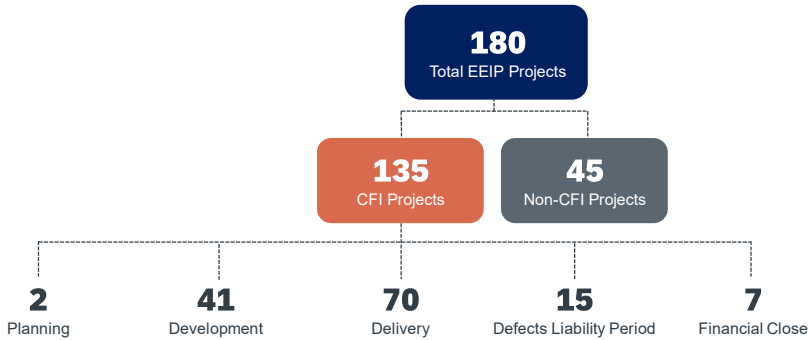


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Capital Facilities and Infrastructure Branch

Program Overview



77
Sites



43
Construction Contractors

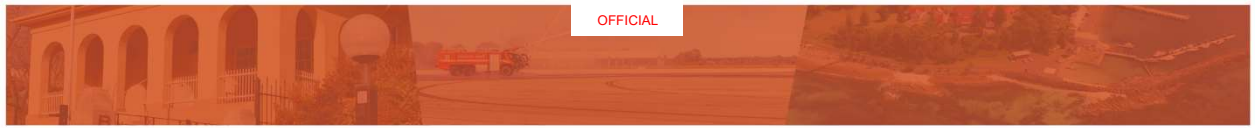


16
PMCAs



77%
Local Industry Participation Average





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Capital Facilities and Infrastructure Branch

2025-26 Look Ahead



14 Parliamentary Approvals / Notifications



24 Construction Commencements



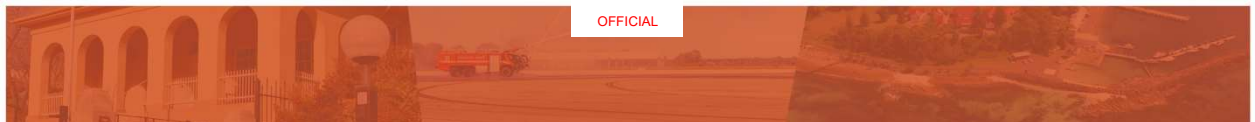
20 Construction Completions



\$3.9b Planned Investment (including overprogramming)



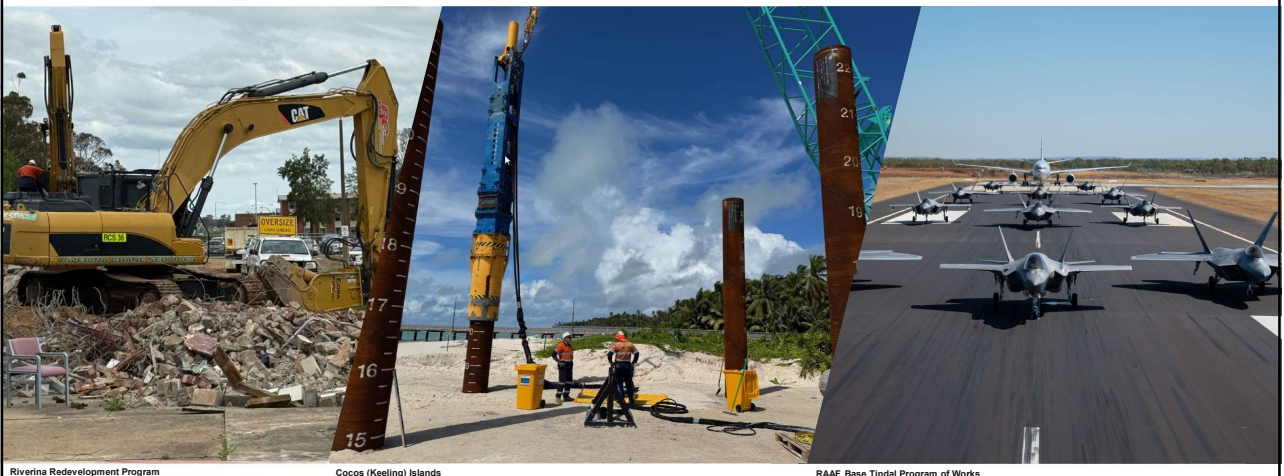
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Capital Facilities and Infrastructure Branch

Key Estate Projects



Riverina Redevelopment Program

Cocos (Keeling) Islands

RAAF Base Tindal Program of Works

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Capital Facilities and Infrastructure Branch Key Capability Programs



Defence Fuel Resilience Program



Guided Weapons and Explosive Ordnance Program



Littoral Manoeuvre Program



Theatre Logistics Program

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Capital Facilities and Infrastructure Branch Challenges



Budget Pressures



Evolving / Changing Sponsor Requirements



Site Conditions



Construction Market Challenges



Remote Locations

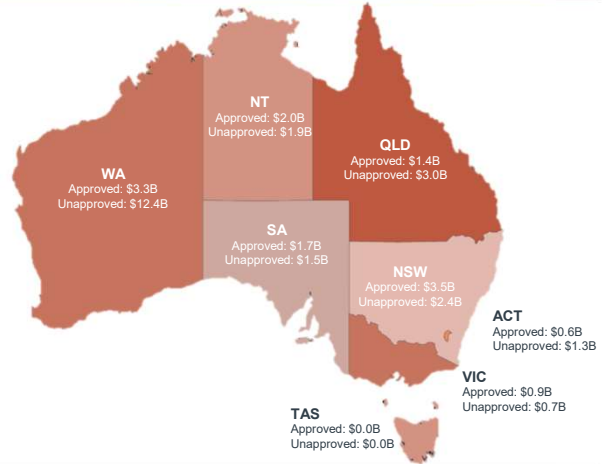


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Planned State Investment

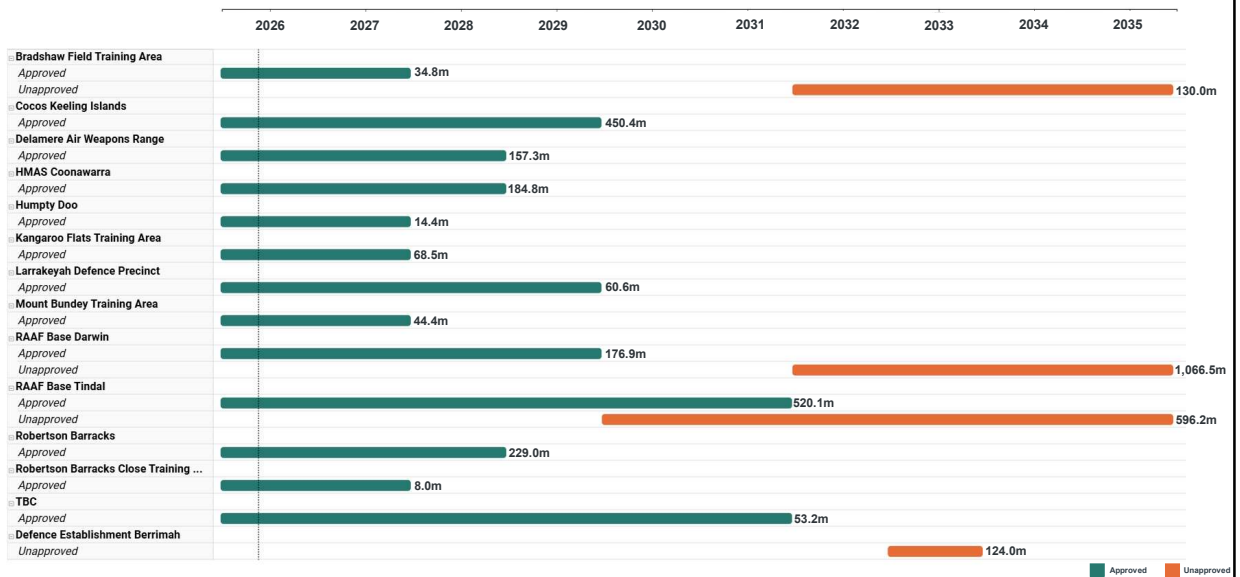
- Approved Investment: \$13.4B
- Unapproved Investment: \$23.2B



- Figures are indicative only.
- Some figures are not included where sites and requirements are not confirmed.

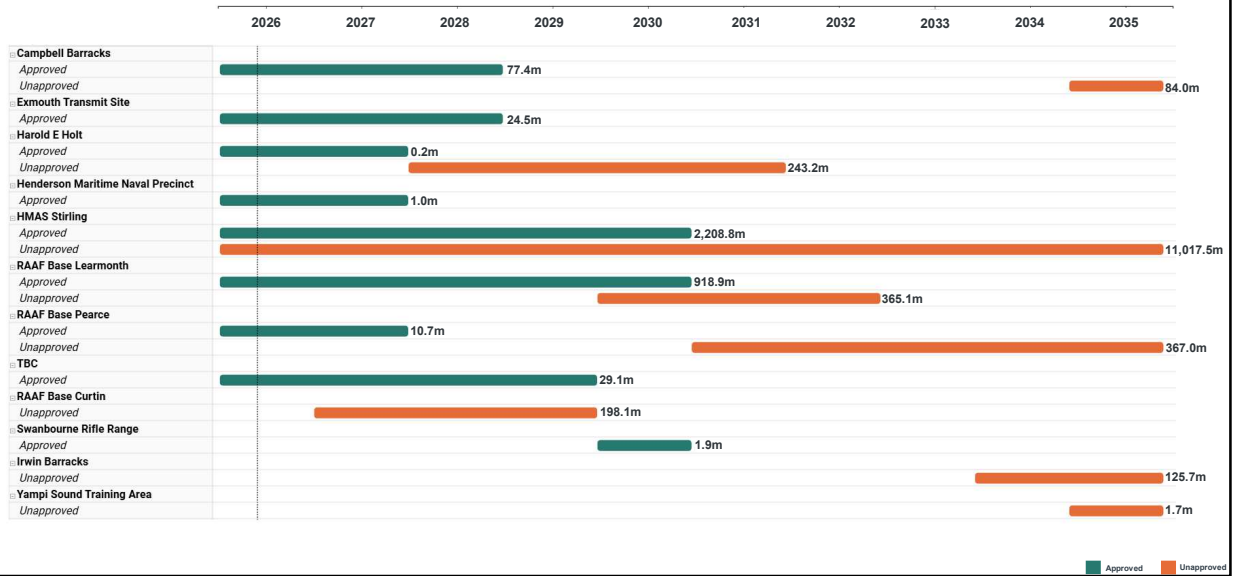


Planned State Investment – Northern Territory



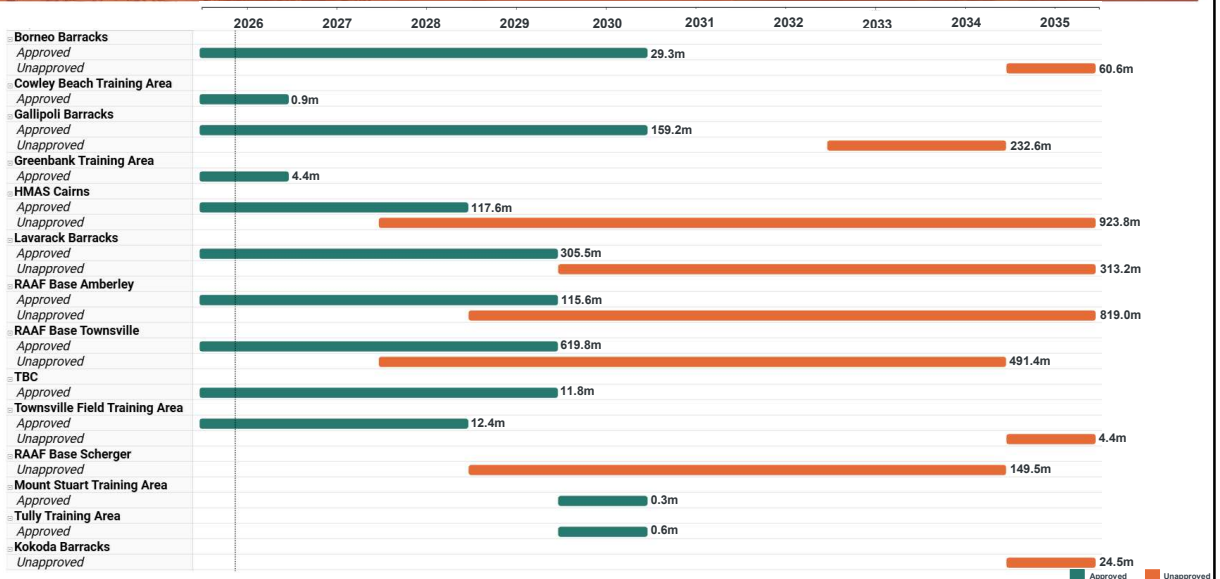
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Capital Facilities and Infrastructure Branch Planned State Investment – Western Australia



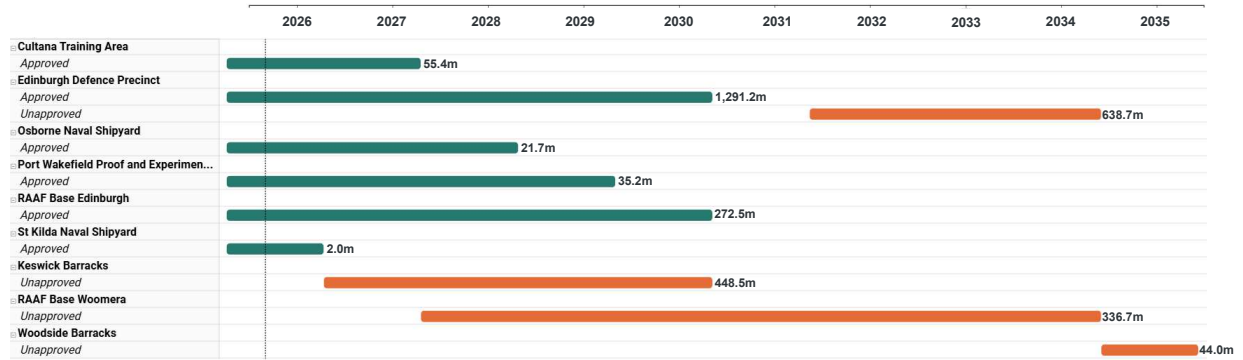
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Capital Facilities and Infrastructure Branch Planned State Investment – Queensland



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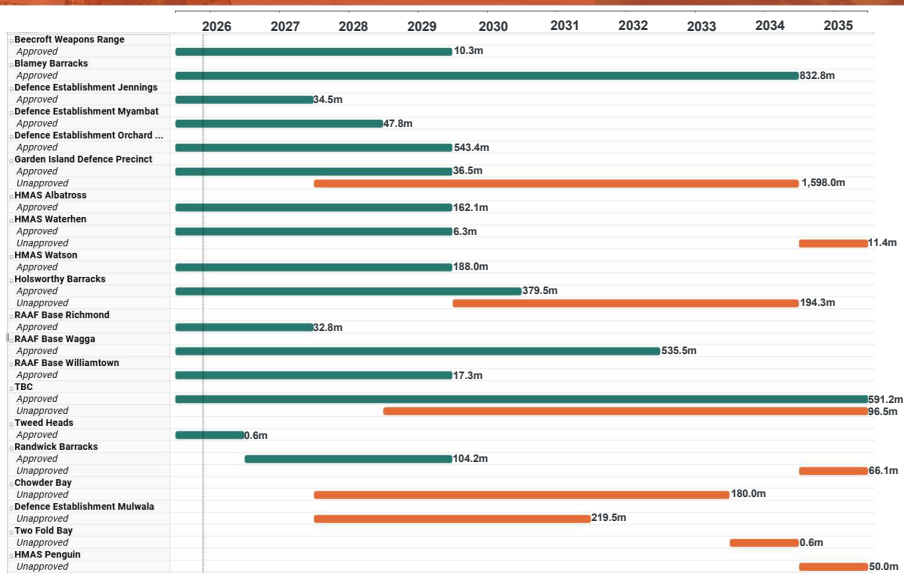
Capital Facilities and Infrastructure Branch Planned State Investment – South Australia



Approved Unapproved

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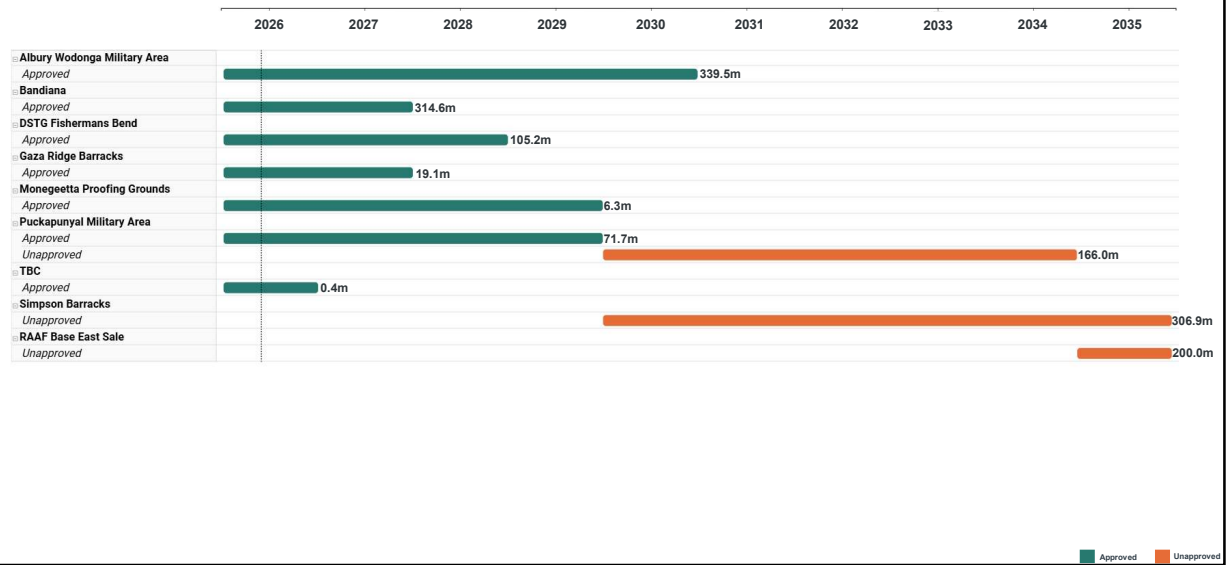
Capital Facilities and Infrastructure Branch Planned State Investment – New South Wales



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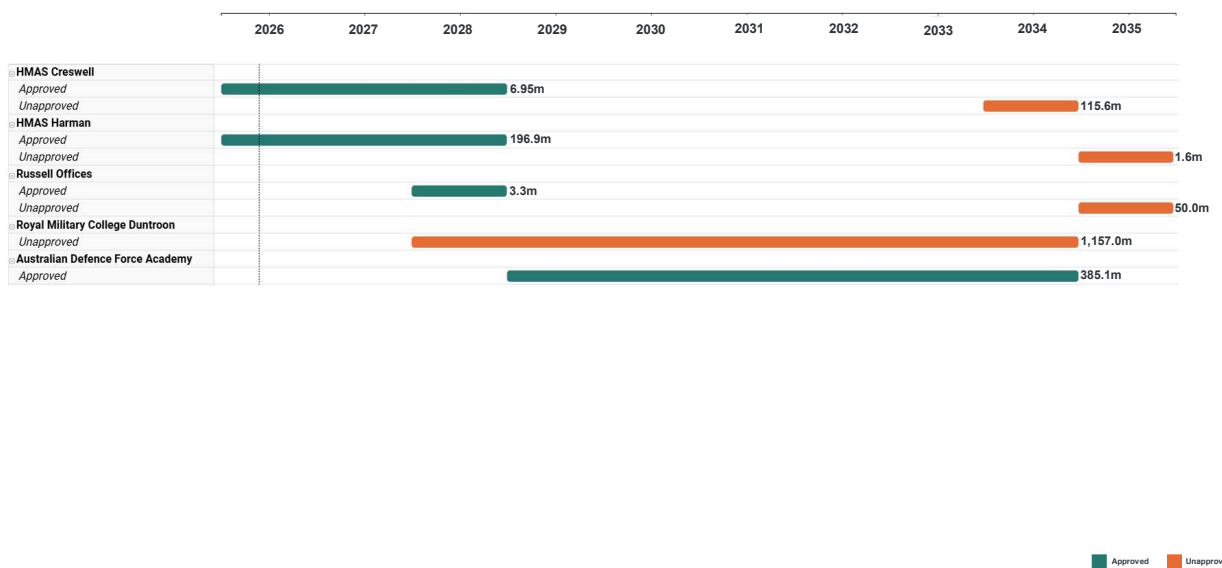
Capital Facilities and Infrastructure Branch Planned State Investment – Victoria

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Capital Facilities and Infrastructure Branch Planned State Investment – Australian Capital Territory

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Defence Estate Capital and Sustainment Works Program

Major Capital Works Program | Non-Panel



Ese Rainey
Executive Director
Capital Facilities and Infrastructure Branch



COL Karl Reynolds
Executive Director
Capital Facilities and Infrastructure Branch



1st Regiment, The Royal Australian Artillery clean the barrel of a M777 howitzer at Shoalwater Bay Training Area

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program

Non-Panel Opportunities

Ese Rainey
Executive Director



Defence Estate Capital and Sustainment Works Program Major Capital Works Program – Non Panel ESTA7000PH2B-2C – Facilities to Support Maritime Patrol Aircraft Replacement	
Role: Medium Works Contract Type: Limited - Indigenous Procurement Policy (IPP) Stages: Single-staged - Request for Tender (RFT) Overview: This project aims to deliver facilities to support the P-8 Poseidon Capability Assurance Program. PMCA Point of Contact: Steve Manning a7kaddfacilities@aurecongroup.com Additional Security: PSZ5 maximum, Access up to Official: Sensitive information. Indigenous Opportunity: Yes Delay since Last Briefing: Yes – 3 months	Phase: Delivery Estimated Contract Value: \$5 - 10m Procurement Release Timeframe: RFT Q1 2026 Location: SA RAAF Base Edinburgh 

ESTA5428PH3 – Facilities to Support Air Mission Training System

Role: Head Contractor (Construct Only)

Type: Open

Stages: Two-staged - Invitation to Register (ITR) and Request for Tender (RFT)

Overview: The aim of the Project is to deliver facilities to support a replacement Air Mission Training System.

PMCA Point of Contact: Mark Moussally
mark.moussally@ghd.com

Additional Security: Nil

Indigenous Opportunity: Yes

Delay since Last Briefing: No



Phase:
Development

Estimated Contract Value:
\$80 - 110m

Procurement Release Timeframe/s:
ITR | Q2 2026
RFT | Q3 2026

Location/s:
VIC
RAAF Base East Sale

EST7000PH1B – Facilities to Support AIR7000Ph1B Remotely Piloted Aircraft (Stage 2 – Hangar 564)

Role: Early Contractor Involvement Head Contractor

Type: Limited - Indigenous Procurement Policy (IPP)

Stages: Single-staged - Request for Tender (RFT)

Overview: This project will repurpose a hangar at RAAF Base Edinburgh to support MQ-4C maintenance.

PMCA Point of Contact: Peter Bowden
peter.bowden@jacobs.com

Additional Security: PSZ2 maximum, access to Official: Sensitive information

Indigenous Opportunity: Yes

Delay since Last Briefing: Yes – 3 months



Phase:
Development

Estimated Contract Value:
\$35 - 40 m

Procurement Release Timeframe/s:
RFT | Q2 2026

Location/s:
SA
RAAF Base Edinburgh

ESTL8180PH1 - Facilities to Support Aviation Field Fire Truck Capability (Package 1)

Role: Head Contract (Construct Only) (Civil Works)

Type: Limited - Indigenous Procurement Policy (IPP)

Stages: Single-staged - Request for Tender (RFT)

Overview: This project aims to provide facilities to support aviation and field fire truck capability. The work package will provide facilities and civil works at the Fire Training Apron, and all services and works required to support the installation and commissioning of Package 2.

PMCA Point of Contact: Jessica Swan
jessica.swan@jacobs.com

Additional Security: Nil

Indigenous Opportunity: Yes

Delay since Last Briefing: Yes - 9 months



Phase:
Delivery

Estimated Contract Value:
\$10 – 20m

Procurement Release Timeframe/s:
RFT | Q1 2026

Location/s:
QLD
RAAF Base Amberley

ESTL8180PH1 - Facilities to Support Aviation Field Fire Truck Capability (Package 2)

Role: Head Contract (Design and Construct)

Type: Limited

Stages: Market sounding occurred Q1 2025. Single-staged - Request for Tender (RFT)

Overview: This project aims to provide facilities to support aviation and field fire truck capability. This work package involves the design and installation of an Aircraft Fuselage Fire Training Aid.

PMCA Point of Contact: Jessica Swan
jessica.swan@jacobs.com

Additional Security: Nil

Delay since Last Briefing: Yes - 9 months



Phase:
Delivery

Estimated Contract Value:
\$2 – 7.5m

Procurement Release Timeframe/s:
RFT | Q1 2026

Location/s:
QLD
RAAF Base Amberley

ESTS4000PH6 – Facilities to Support Hobart Class Destroyer AEGIS Baseline Upgrade

Role: Head Contract (Construct Only)

Type: Open

Stages: Two Stage – Invitation to Register (ITR) and Request for Tender (RFT)

Overview: The project aims to deliver baseline infrastructure to assist a successful integration of the new training systems to support the Hobart Class fleet DDG.

PMCA Point of Contact: Mark Winder
mark.winder@rpsconsulting.com

Additional Security: PSZ4 maximum

Delay since Last Briefing: No



Phase:
Development

Estimated Contract Value:
\$100 - 200m

Procurement Release Timeframe/s:
ITR | Q3 2026
RFT | Q1 2027

Location:
NSW
Randwick Barracks

ESTS4000PH6 – Facilities to Support Hobart Class Destroyer AEGIS Baseline Upgrade

Role: Medium Works Contract

Type: Limited - Indigenous Procurement Policy (IPP)

Stages: Single Stage – Request for Tender (RFT)

Overview: The project aims to deliver baseline infrastructure to assist a successful integration of the new training system to support the Hobart Class fleet DDG.

PMCA Point of Contact: Mark Winder
mark.winder@rpsconsulting.com

Additional Security: PSZ4 maximum

Indigenous Opportunity: Yes

Delay since Last Briefing: No



Phase:
Development

Estimated Contract Value:
\$5-10m

Procurement Release Timeframe/s:
RFT | Q3 2026

Location:
SA
St Kilda



Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Non Panel

EST02060 – Garden Island Defence Precinct (GIDP) Sub-Program - Chowder Bay Defence Fuel Installation (Maritime)

Role: Head Contract (Construct Only)

Type: Open

Stages: Two Stage – Invitation to Register (ITR) and Request for Tender (RFT)

Overview: The project aims either remediate or replace ageing fuel services and Infrastructure.

PMCA Point of Contact Brett Adams
brett.adams@GHD.com

Additional Security: Nil

Delay since Last Briefing: No

Phase:
Development

Estimated Contract Value:
\$150 - 170m

Procurement Release Timeframe/s:
ITR | Q3 2026
RFT | Q1 2027

Location/s:
NSW
Chowder Bay Defence Fuel Installation-Maritime (DFI-M)



 Defence Estate Capital and Sustainment Works Program Major Capital Works Program – Non Panel Potential Subcontractor Opportunities				
Project Name	Location/s	Subcontractor Requirement (Trade, Design or Both?)	Possible Subcontracts Disciplines	PMCA Point of Contact
R7096 - AIR7000PH2B-2C Maritime Intelligence, Surveillance, Reconnaissance and Response Capability	RAAF Base Edinburgh, SA	Trade	ICT, Walls & Ceiling, electrical, mechanical and security	Steve Manning - steve.manning@aurecongroup.com
ESTA5428PH3 - AIR5428 PH3 - Air Mission Training System	East Sale, VIC	Trade	Civil and building engineering	Mark Moussally - Mark.Moussally@ghd.com
EST02060 - Garden Island Defence Precinct Sub-Program	Chowder Bay, NSW	Trade	Demolition, redevelopment of buildings, fuel infrastructure upgrades – tanks; vessel offloading and dispensing infrastructure	Brett Adams - brett.adams@GHD.com
ESTDEF01PH1 – Submarine Rotational Force – West Priority Works – Non-Regulated Works	HMAS Stirling, Garden Island, Rockingham WA	Trade (MC Subcontracts)	Building, Electrical, Mechanical, Security and Integration	srf-west.infrastructureproject@defence.gov.au
ESTDEF01PH1 – Submarine rotational Force West Priority Works – Regulated Maritime Works	HMAS Stirling, Garden Island, Rockingham WA	Trade (HC Subcontracts)	Electrical, Maritime Piling, Pier Works	srf-west.infrastructureproject@defence.gov.au
ESTDEF01PH1 – Submarine rotational Force West Priority Works – Regulated Landside Works	HMAS Stirling, Garden Island, Rockingham WA	Trade (HC Subcontracts)	Building, Electrical, Mechanical, Security and Integration	srf-west.infrastructureproject@defence.gov.au



Defence Estate Capital and Sustainment Works Program
 Major Capital Works Program – Non Panel
Non-Panel Opportunities

COL Karl Reynolds

Executive Director

 Defence Estate Capital and Sustainment Works Program Major Capital Works Program – Non Panel Tenders Underway		
Project Name	Contracting Methodology	Tender Status (e.g. ITR under evaluation, RFT under evaluation)
ESTL4503PH1 - Army Aviation Program of Works (Oakey Works)	Medium Works – Limited IPP	RFT under evaluation
ESTDEF01PH1 - SRF West and SEA2000 Additional HMAS Stirling EO Storage Facilities Works	Head Contract	RFT under evaluation
ESTJ2092PH1 - Guided Weapons and Explosive Ordnance Storage and Distribution Program of Works	Design Services Contract	ITR under evaluation
EST2025PH6 - Jindalee Operational Radar Networks Facilities Project	Head Contract – Limited IPP	Active RFT in the market
ESTJ9111PH1 - Information and Communication Technology (Early Works)	Head Contract – Limited IPP	Active RFT in the market
EST02046 - General Ranges and Training Area Redevelopment	Design Services Contract	RFT under evaluation
EST00013PH1 - DEF8191 - Defence Fuel Resilience Program (HC1 Learmonth)	Head Contract	RFT under evaluation
EST00013PH1 - DEF8191 - Defence Fuel Resilience Program (HC2 WA sites)	Head Contract	ITR complete, RFT Q1 2026
EST00013PH1 - DEF8191 - Defence Fuel Resilience Program (HC3 GIDP)	Head Contract	ITR complete, RFT Q1 2026
EST00013PH1 - DEF8191 - Defence Fuel Resilience Program (HC4 Vic/SA)	Head Contract	ITR complete, RFT Q1 2026
EST0159PH1 - LAND 300 - Individual Combat Equipment	Head Contract – Limited IPP	RFT under evaluation
EST00013PH1 - DEF6017 - Advanced Composite Development Centre	Head Contract – Limited IPP	Active RFT in the market
JP8218PH1 Theatre Logistics (WP2.4 Henderson)	Head Contract	ITR under evaluation

EST05748 - Borneo Barracks Facilities Project

Role: Head Contractor (Construct Only) via a programmatic approach with EST02039 Borneo Barracks Redevelopment Project

Type: Limited - Indigenous Procurement Policy (IPP)

Stages: Single-Stage Request for Tender (RFT)

Overview: The project will enable Defence capability through high security facilities.

PMCA Point of Contact: Shane Harris
shane.harris@aurecongroup.com

Indigenous Opportunity: Yes

Additional Security: SCIF Construction & Australian Signals Directorate Requirements



Phase:
Development

Estimated Contract Value:
\$35 - 45m

Procurement Release Timeframe:
RFT | Q3 2026

Location:
QLD
Borneo Barracks

EST02039 - Borneo Barracks Redevelopment Project

Role: Head Contract (Construct only) via a programmatic approach with EST05748 Borneo Barracks Facilities Project

Type: Limited - Indigenous Procurement Policy (IPP)

Stages: Single-Stage - Request for Tender (RFT)

Overview: The Project will address underinvestment in critical infrastructure at Borneo Barracks; to enable Space Control capabilities.

PMCA Point of Contact: Shane Harris
shane.harris@aurecongroup.com

Indigenous Opportunity: Yes

Additional Security: SCIF Construction & Australian Signals Directorate Requirements

Delay since Last Briefing: 3 months



Phase:
Development

Estimated Contract Value:
\$13 - 23m

Procurement Release Timeframe:
RFT | Q3 2026

Location:
QLD
Borneo Barracks

EST9101PH1 – JP9101 Enhanced Defence High Frequency Communications System (Project Phoenix)

Role: Head Contractor (Construct Only)

Type: Limited - Indigenous Procurement Policy (IPP)

Stages: Request for Tender (RFT)

Overview: The Project will refurbish existing Rough Range Receive Site and the Exmouth Transmit Site.

Subcontracts: Structural, Engineering, Civil, ICT, Electrical.

PMCA Point of Contact: Lindsay Murray
Lindsay.Murray@beca.com

Additional Security: Nil

Indigenous Opportunity: Yes



Phase:
Delivery

Estimated Contract Value:
\$40 - 45m

Procurement Release Timeframe/s:
RFT | Q1 2026

Location/s:
WA
North West Cape

EST z157 - General John Baker Complex HQJOC

Role: Head Contractor (Construct Design and Construct)

*PPP – Public Private Partnership – the D&C Contractor will be engaged by the existing PPP Operator, Praeco Pty Ltd

Type: Open

Stages: Two-stage – Expression of Interest (EOI) and Request for Tender (RFT)

Overview: It will deliver secure working accommodation, overnight accommodation and minor infrastructure works and mess upgrades.

Point of Contact: Lloyd Esau
lloyd.esau@infranexus.com.au

Additional Security: DISP Membership, Zone 2, 3 and 5 SCIF

Delay since Last Briefing: No



Phase:
Development

Estimated Contract Value:
\$250 - 300m

Procurement Release Timeframe/s:
EOI | Closed Oct 2025
RFT | Q1 2026

Location/s:
NSW
General John Baker Complex

ESTJ8218 - Facilities to Support Theatre Logistics (Work Package 2.6) – Darwin Region

Role: Head Contractor

Type: Open

Stages: Two Stage – Invitation to Register (ITR) and Request for Tender (RFT)

Overview: ESTJ8218 is the facilities sub-program of JP8218. It will deliver logistics enabling facilities and infrastructure in Darwin region supporting storage and warehousing, distribution and lift, maintenance, and personnel to deliver persistent support and sustainment for operations.

PMCA Point of Contact: Dan Bell
dan.bell@ghd.com

Additional Security: To be confirmed

Delay since Last Briefing: Yes 6 months



Phase:
Development

Estimated Contract Value:
\$130 - 150m

Procurement Release Timeframe/s:
ITR | Q1 2026
RFT | Q3 2026

Location/s:
NT
Darwin region

ESTL0400PH3 Armoured Fighting Vehicle (AFV) Facilities Program (Stage 3)

Role: Head Contractor (Construct Only)

Type: Open

Stages: Two-staged – Invitation to Register (ITR) and Request for Tender (RFT)

Overview: The project aims to support the holistic facilities needs for AFV capability projects: LAND400-3 CRV, LAND400-3 IFV and LAND 8160-1 – LAND 907-1 (HACS).

PMCA Point of Contact: Valentina Lenehan
Valentina.Lenehan@jacobs.com

Additional Security: ISP Membership, Zone 2, 3 and 4.

Indigenous Opportunity: TBC – TFTA Scope

Delay since Last Briefing: No



Phase:
Delivery

Estimated Contract Value:
\$250m (Spread across 3 works package locations)

Procurement Release Timeframe/s:
ITR | Q2 2026
RFT | Q3 2026

Location/s:
QLD
Gallipoli Barracks
Lavarack Barracks
Townsville Field Training Area

 Defence Estate Capital and Sustainment Works Program Major Capital Works Program – Non Panel Potential Subcontracting Opportunities				
Project Name	Location/s	Subcontractor Requirement (Trade, Design or Both?)	Possible Subcontracts Disciplines	Point of Contact
ESTJ9111PH1 - Information and Communication Technology (Early Works)	Lavarack Barracks, Gallipoli Barracks, RAAF Base Williamtown, General John Baker, RAAF Base Edinburgh	Trade	All specialist trades as required by the Head Contractor	Julie Campbell - julie.campbell@jacobs.com
ESTDEF01PH1 - Additional HMAS Stirling EO Storage Facilities (SRF-West and SEA200)	HMAS Stirling	Trade	All specialist trades as required by the Head Contractor	Michael Demiris - michael.Demiris@aurecon.com
EST z157 - General John Baker Complex HQJOC	Bungendore NSW	Design and Construction trades	All specialist trades as required by the Design and Construct Contractor	Lloyd Esau - lloyd.esau@infranexus.com.au
EST02021 - Albury Wodonga Military Redevelopment	Albury Wodonga Military Area, VIC	MCC subcontractors - trades	ICT, hydraulic, civil, electrical, mechanical, plant and equipment, traffic management, spatial data and demolitions	Craig Seaton - craig.seaton@jacobs.com
EST02025 - RAAF Base Wagga Redevelopment	Wagga Wagga NSW	MCC subcontractors - trades	ICT, wastewater, water and fire infrastructure, electrical, builder packages, spatial data and demolitions	Craig Seaton - craig.seaton@jacobs.com
EST02035 - Blamey Barracks, Kapooka Redevelopment	Wagga Wagga NSW	MCC subcontractors - trades	TBC	Craig Seaton - craig.seaton@jacobs.com

 Defence Estate Capital and Sustainment Works Program Major Capital Works Program – Non Panel Potential Subcontracting Opportunities				
Project Name	Location/s	Subcontractor Requirement (Trade, Design or Both?)	Possible Subcontracts Disciplines	Point of Contact
EST00013PH1 - DEF8191 Defence Fuel Resilience Program	Multiple sites across the Defence Estate	Trades	All specialist trades as required by the Head Contractor	Michael Reidy – michael.reidy@ghd.com
EST0159PH1 - LAND 300 - Individual Combat Equipment	Greenbank Training Area	Trades	All specialist trades as required by the Head Contractor	Ian Clapson - ian.Clapson@ghd.com

Defence Estate Capital and Sustainment Works Program

Major Capital Works Program | Defence Infrastructure Panel (Major Construction)



Ese Rainey
Executive Director
Capital Facilities and Infrastructure Branch



COL Karl Reynolds
Executive Director
Capital Facilities and Infrastructure Branch



New aircraft hangar at RAAF Base Darwin, Northern Territory

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

Panel Opportunities

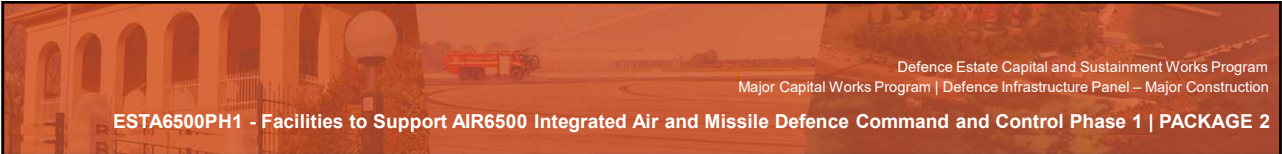
Ese Rainey
Executive Director



Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

Tenders Underway

Project Name	Contracting Methodology	Tender Status (e.g. ITR under evaluation, RFT under evaluation)
ESTA6500PH1 - Facilities to Support AIR6500 Integrated Air and Missile Defence Command and Control Phase 1 PACKAGE 1	Guaranteed Maximum Price – Head Contractor	EOI release Nov 2025



Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

ESTA6500PH1 - Facilities to Support AIR6500 Integrated Air and Missile Defence Command and Control Phase 1 | PACKAGE 2

Role: Managing Contractor

Stages: Single Stage - Request for Tender (RFT)

Overview: Deliver logistics enabling facilities and infrastructure to expand storage capacity.

PMCA Point of Contact: Mark Tyler
mark.tyler@jacobs.com

Additional Security: Zone 5 SCIF

Delay since Last Briefing: No

Phase: Development

Estimated Contract Value:
\$250 - 280m

Procurement Release Timeframe/s:
RFT | Q2 2026

Location/s:
NSW
RAAF Base Williamtown



ESTA6500PH1 - Facilities to Support AIR6500 Integrated Air and Missile Defence Command and Control Phase 1 | PACKAGE 1

Role: Guaranteed Maximum Price – Head Contractor

Stages: Single Stage - Request for Tender (RFT)

Overview: Deliver logistics enabling facilities and infrastructure to expand storage capacity.

PMCA Point of Contact: Mark Tyler
mark.tyler@jacobs.com

Additional Security: Zone 5 SCIF

Delay since Last Briefing: No



Phase:
Development

Estimated Contract Value:
\$250 - 280m

Procurement Release Timeframe/s:
RFT | Q3 2026

Location/s:
NT
RAAF Base Darwin

EST02060 – Garden Island Defence Precinct Sub-Program – Main Site

Role: 3 – 5 Contract Packages, Methodology to be determined.

Stages: EOIs followed by Single Stage - Request for Tender (RFT)

Overview: This Project will deliver prioritised strategic facilities and infrastructure remediation, modernisation and replacement across the GIDP to support the RAN homeported fleet and related operational functions.

PMCA Point of Contact: Scott Farrell
scott.farrell@GHD.com

Additional Security: To be confirmed

Delay since Last Briefing: No



Phase:
Development

Estimated Contract Value:
\$1.3b total value of all contracts
\$300 – 400m ea.

Procurement Release Timeframe/s:
RFT | Q3 2026

Location/s:
NSW
Garden Island Defence Precinct, Sydney

Defence Estate Capital and Sustainment Works Program Major Capital Works Program Defence Infrastructure Panel – Major Construction Potential Subcontracting Opportunities				
Project Name	Location/s	Subcontractor Requirement (Trade, Design or Both?)	Possible Subcontracts Disciplines	PMCA Point of Contact
EST02060 - Garden Island Defence Precinct Sub-Program – Main Site	HMAS Kuttabul and Garden Island Defence Precinct, NSW	Design and Trade	DSSC, structural, ICT, fire, security, mechanical & electrical, hydraulics and civil, maritime structures	Scott Farrell - scott.farrell@GHD.com



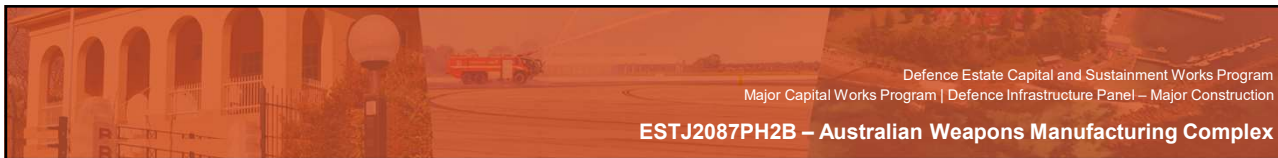
Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

Panel Opportunities

COL Karl Reynolds

Executive Director

 Defence Estate Capital and Sustainment Works Program Major Capital Works Program Defence Infrastructure Panel – Major Construction Tenders Underway		
Project Name	Contracting Methodology	Tender Status (e.g. ITR under evaluation, RFT under evaluation)
EST02011 - Land Swap Keswick Barracks	Managing Contractor Contract (DIP-MC)	RFT under evaluation Contract Award anticipated Dec 25
ESTL8113PH1 - Facilities to Support Long Range Fires First Regiment	Head Contractor Contract (DIP-MC)	RFT under evaluation Contract Award anticipated Feb 26



Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Defence Infrastructure Panel – Major Construction

ESTJ2087PH2B – Australian Weapons Manufacturing Complex

Role: Managing Contractor

Stages: Single Stage - Request for Tender (RFT)

Overview: This project will provide a fit-for-purpose missile manufacturing facility and associated infrastructure for the Australian Weapons Manufacturing Capability (AWMC). The Project will continue to support the domestic manufacture of GWEO in support of the NDS and GWEO Plan.

PMCA Point of Contact: Tim Hales
tim.hales@aurecongroup.com

Additional Security: Enhanced End Use Monitoring and Protective Security Policy Framework

Delay since Last Briefing: Yes – 4 months



Phase:
Development

Estimated Contract Value:
\$600 – 800m

Procurement Release Timeframe/s:
RFT | Q1 2026

Location/s:
VIC
TBC

EST02043 - Defence Mulwala/Benalla Facility Redevelopment

Role: Managing Contractor

Stages: Single Stage - Request for Tender (RFT)

Overview: Deliver estate sustainment works to address existing shortfalls with in-ground and above-ground infrastructure as well as explosive manufacturing facility upgrades.

PMCA Point of Contact: Mark Kimbal
EST02043.Project@GHD.com

Additional Security: Enhanced End Use Monitoring and Protective Security Policy Framework

Delay since Last Briefing: Yes – 4 months



Phase:
Development

Estimated Contract Value:
\$200m - \$950m

Procurement Release Timeframe/s:
RFT | Q2 2026

Location/s:
VIC & NSW
Benalla Munitions Factory, Mulwala Explosives Factory

ESTJ8218 - Facilities to Support Theatre Logistics (Work Package 2.1) – RAAF Base Learmonth

Role: Managing Contractor

Stages: Single Stage - Request for Tender (RFT)

Overview: ESTJ8218 is the facilities sub-program of JP8218. It will deliver logistics enabling facilities and infrastructure at RAAF Base Learmonth supporting storage and warehousing, distribution and lift, maintenance, and personnel and life support to deliver persistent support and sustainment for operations.

PMCA Point of Contact: Dan Bell
dan.bell@ghd.com

Additional Security: To be confirmed

Delay since Last Briefing: No



Phase:
Development

Estimated Contract Value:
\$800m – \$1.1bn

Procurement Release Timeframe/s:
RFT | Q1 2026

Location/s:
WA
RAAF Learmonth

ESTJ9111PH1 - Information and Communication Technology (Main Works)

Role: Managing Contractor

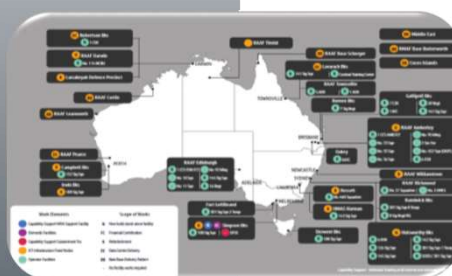
Stages: Single Stage - Request for Tender (RFT)

Overview: The Main Works Project will deliver support facilities, ICT infrastructure, operator and unit facilities, currently extending 65 locations in support of minimum viable capability.

CFI Point of Contact: Sun Seol
sun.seol@defence.gov.au

Additional Security: DISP and Protective Security Policy Framework

Delay since Last Briefing: No



Phase:
Development

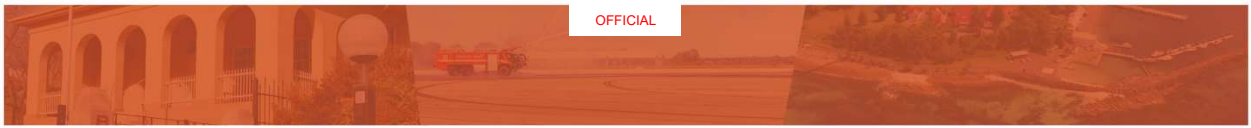
Estimated Contract Value:
\$400 – 450m

Procurement Release Timeframe/s:
RFT | Q1 2026

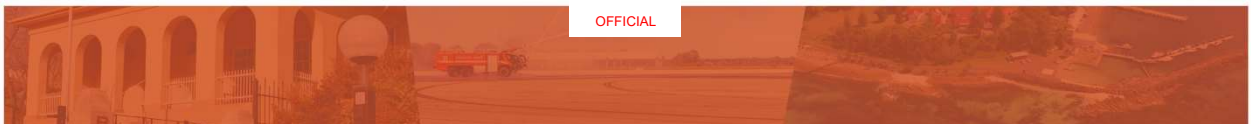
Location/s:
National

Potential Subcontracting Opportunities

Project Name	Location/s	Subcontractor Requirement (Trade, Design or Both?)	Possible Subcontracts Disciplines	PMCA Point of Contact
EST02043 - Defence Mulwala/Benalla Facility Redevelopment	Mulwala & Benalla	Design and Trade	Civil and structural design, explosive ordnance design, explosive manufacturing facility design	Mark Kimbal - EST02043.Project@GHD.com
EST02011 - Land Swap Keswick Barracks	Metropolitan Adelaide, SA	Design and Trade	DSSC, structural, ICT, fire, security, mechanical & electrical, hydraulics and civil	Stephen So - stephen.so@aurecongroup.com
ESTL8113PH1 - Facilities to Support Long Range Fires First Regiment	RAAF Base Edinburgh, SA	Trade	Civil, structural and ICT	Luke Harford - LRF@jacobs.com
ESTJ8218 - Facilities to Support Theatre Logistics (Work Package 2.1)	RAAF Learmonth	Design and Trade	Civil and structural	Dan Bell - dan.bell@ghd.com
ESTJ9111PH1 - Information and Communication Technology (Main Works)	National	Design and Trade	DSSC, structural, ICT, fire, security, mechanical, electrical, hydraulics and civil	Sun Seol - sun.seol@defence.gov.au
ESTJ2087PH2B – Australian Weapons Manufacturing Complex	Victoria	Design and	Civil, Structural, IT, Fire, Security, Mechanical & Electrical, Hydraulics	Tim Hales – Tim.Hales@aurecongroup.com



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Thank You



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BRIG Gabrielle Follett
Director General
Estate Service Delivery



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Estate Appraisal and Estate Upkeep

Estate Appraisal:

- Enables Defence to accurately and objectively understand the Estate's capability to support ongoing Defence operations and preparedness.
- Uses target performance standards and actual performance data for all assets, based on the asset's importance to Defence and its classification.

Estate Upkeep:

- Maintains buildings, infrastructure and equipment safe, secure and serviceable.
- Must comply with Commonwealth, state or territory and local legislation, regulations, codes and guidelines, Australian Standards and Defence policy.



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Estate Appraisal and Estate Upkeep: How it Informs the EWP

Estate Appraisal Data:

- Makes up approximately 95% of the works requests received.
- Brought into the Estate Works Program, entered into the Prospective Estate Requirements List (PERL) and programmed through consultation to confirm validity and priority of requirements.
- Consulted data is presented to the Estate Prioritisation Forum to be approved.



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Northern Territory

Security	Wilson Security
Living and Working Services	Ventia
Property and Asset Services	Service Stream
Resource Recovery and Waste	Veolia

South Australia

Security	Wilson Security
Living and Working Services	ISS
Property and Asset Services	Service Stream
Resource Recovery and Waste	Veolia

Western Australia

Security	Wilson Security
Living and Working Services	ISS
Property and Asset Services	Ventia
Resource Recovery and Waste	Cleanaway

National

Firefighting Services	Ventia
National Program Services	JLL
Project Delivery Services	Aurecon
	The APP Group
	Mott McDonald (exd NT)



Queensland

Security	MSS Security
Living and Working Services	Compass
Property and Asset Services	Downer
Resource Recovery and Waste	Cleanaway

ACT/ New South Wales

Security	MSS Security
Living and Working Services	Compass
Property and Asset Services	Downer
Resource Recovery and Waste	Veolia

Victoria

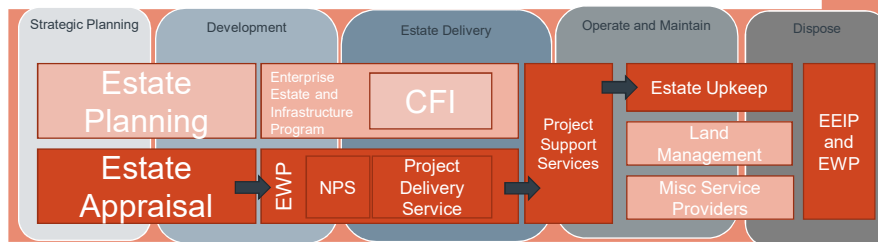
Security	MSS Security
Living and Working Services	Ventia
Property and Asset Services	Ventia
Resource Recovery and Waste	Veolia

Tasmania

Security	MSS Security
Living and Working Services	Ventia
Property and Asset Services	Ventia
Resource Recovery and Waste	Veolia

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Estate Lifecycle: Estate Appraisal, EWP and Estate Upkeep



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Sustainment of the Defence Estate



Building Services



Civil Works



Maritime Infrastructure



Compliance and
Security



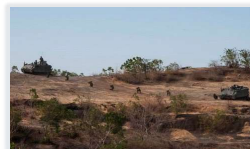
Airside Works



Internal Fitout and
Refurbishment



Heritage Building Works



Contamination
Remediation



Environmental and Fire
Trails

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Kate Dann

Assistant Secretary
Defence Industry Security



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Iran-linked hackers post details of multibillion-dollar ADF defence program

Pro-Hamas group Cyber Toufan claims to have compromised multiple Israeli defence contractors via a third-party supply chain hack.



David Hollingworth • Mon, 10 Nov 2025 • SECURITY

The Cyber Toufan hacktivist group has posted details of the Australian Defence Force's Land 400 upgrade program, after claiming to have compromised several Israeli defence contractors.



Description

It is designed to modernize the Australian Army's armored vehicle fleet for high access and rapid decision-making and 360-degree field of view (BROW VISION) for a 2-man crew. The implementation of the "Land 400" project by Elbit Systems, in addition to upgrading the "MULDSAN" armored personnel carriers, has played an important role in "entering" into Phase 1 support for the "KASD Redback" infantry fighting vehicle with "Hanwha Defence vehicles".

The hacking group, believed to have links to Iran, shared images and details about the ADF's acquisition of the Redback infantry fighting vehicle. The Redback is being built by Hanwha Defence Australia, with a total program cost of about \$7 billion.

Exclusive: Threat actor alleges treasure trove of sensitive Hunter, Collins class info

An Australian engineering firm has confirmed a cyber incident after threat actors claimed to have breached their network and stayed there for 5 months.



Daniel Croft, David Hollingworth and Stephen Kuper • Tue, 11 Nov 2025 • SECURITY



IKAD Engineering, a mechanical and structural engineering firm with offices across Australia, specialises in providing parts and solutions to the defence, marine, industrial, mining, oil and gas and water industries.

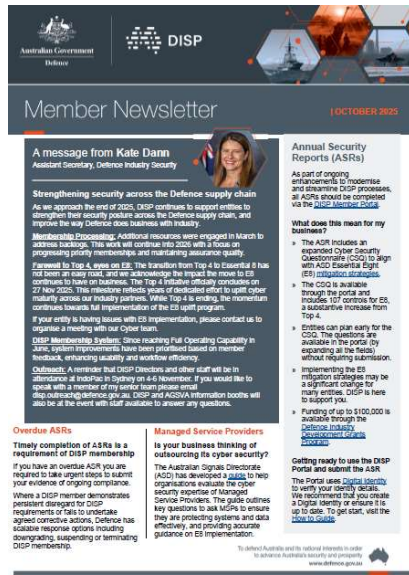
The firm was listed on the dark web leak site on the J Group ransomware gang, which claimed to have exfiltrated 800 gigabytes of data.

The threat actor claimed it had breached the network earlier this year after exploiting a known vulnerability in an older VPN appliance.

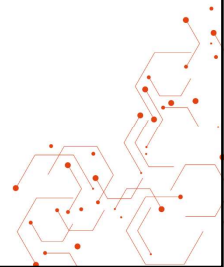
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We are here to support you!



- Contact disp.info@defence.gov.au for help with any DISP-related questions.
- Visit the team at national and interstate events – keep an eye out for updates via social media and internal Defence communications.



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What we will be covering today

- DISP Overview
- Who should be a DISP member?
- DISP membership benefits
- DISP Member & Applications Overview
- DISP Processing
- DISP Backlog Remediation Update
- DISP E8 Uplift Program
- Defence Industry Development Grants
- DISP Compliance and Assurance
- Annual Security Reports Data
- Defence Contract Manager Responsibilities
- DMS Update
- Engage with DISP



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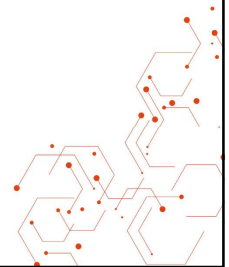
Defence Industry Security Branch

- The Defence Industry Security Branch (DISB) sits within Defence Security Division and is responsible for the operation and assurance of DISP.
- It supports industry to meet and maintain their security obligations through a comprehensive framework of uplift, assurance and remediation activities.
- The Branch has four directorates: memberships; assurance and cyber; applications and outreach; and business management and systems.
- DISP works closely with Defence Contract Managers across all groups and services.
- DISP regularly reports the outcomes of assurance activities to the Defence Security Committee, Contract and Capability Managers to provide visibility of security maturity and risk to Defence.

DISB has a mixed workforce of 67 APS and ≈85 contracted staff and is supported by regional trainers and physical security teams; AGSVA personnel vetting teams; Defence Cyber and Information Assurance Branch; and Defence's Counter Intelligence team



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DISP Overview

DISP Security Domains



Security Maturity Levels



Membership Levels



DISP is essentially security vetting for companies

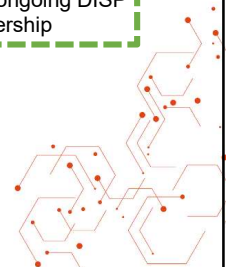
Maintaining security maturity at the level of

Managing

is required for ongoing DISP membership



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Who should be a DISP member?

Any company or entity that wants to work with Defence.

DISP is **mandatory** for industry entities who:

- Require access to classified information or assets (i.e. PROTECTED and above)
- Supply, maintain, store or transport weapons or explosive ordnance
- Provide security services for Defence bases or facilities;
- Are Australian Community Members under the Australia-US Defence Trade Cooperation Treaty; and/or
- Are required to hold DISP membership as a condition of a Defence Contract.



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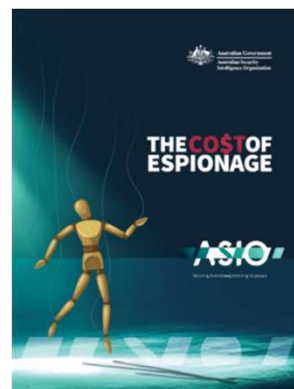
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DISP membership benefits

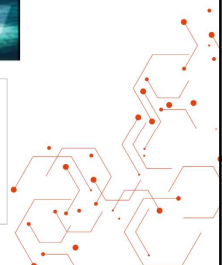
- Improved security for your business as security practices are strengthened
- Access to security information and services that will enable you to be 'Defence-ready' when delivery contract and tenders:
 - Security training and materials, including cyber training
 - Advice and analysis on the latest security trends and threats to better inform your security planning and practices
 - Able to sponsor and manage workforce security clearances
 - Opportunity to enter into supply chain and commercial arrangements with larger Defence companies through a recognition of DISP accreditation.



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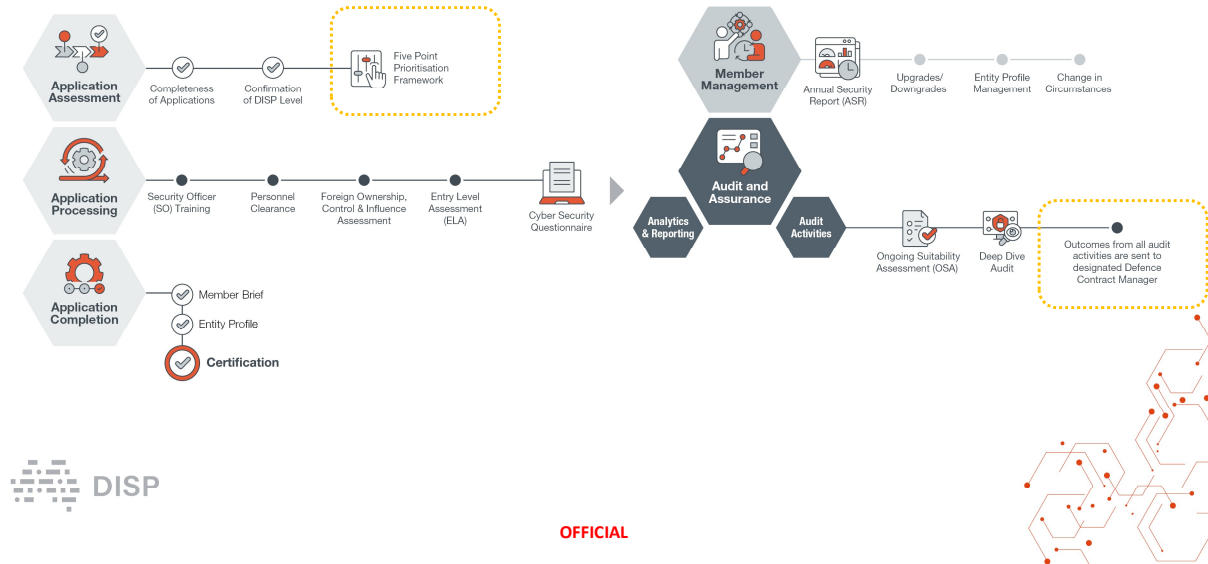


Espionage has become one of the most significant national security threats to Australia, impacting government, businesses and the university sector.



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DISP Processing



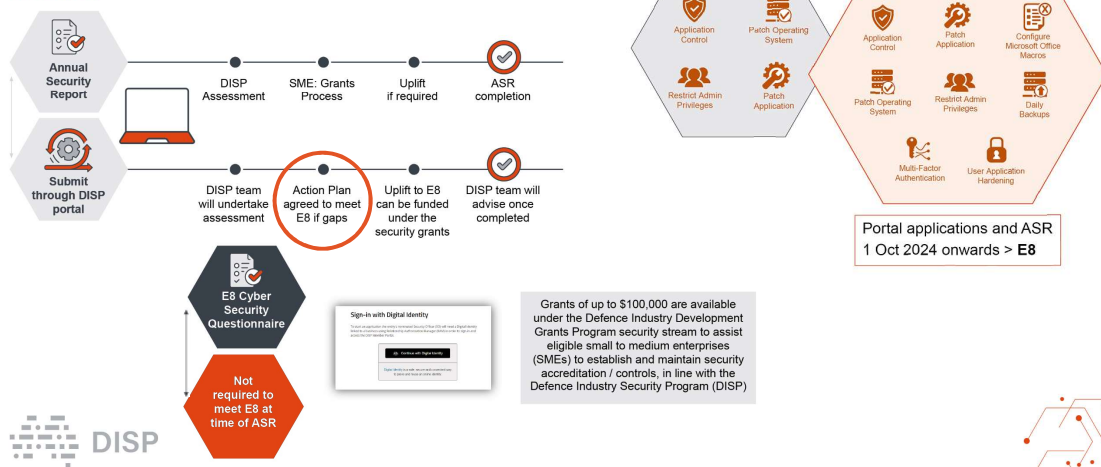
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DISP Essential 8 Uplift Program

Go-Live 01 October 2024

Synced to Member Annual Security Reporting (ASR)



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DISP Backlog Remediation Update

- As at 29 October 2025, the application backlog is at 756 applications.
- 291 DISP memberships (new applications and existing members) have withdrawn in 2025.
- In March 2025 DISP released email communications to 510 applicants in the backlog for the purposes of confirming that they wished to proceed with their DISP application.
- DISP is working to finalise the withdrawal of approximately 100 applications who did not meet the 31 August deadline for responding to their Top 4 Cybersecurity Maturity Action Plans.
- Applications sponsored by senior Defence officials (Band 1 / 1 Star) will continue to be prioritised.
- While additional resources will allow us to expand processing, the speed of the membership process is also very dependent on industry response and input to the process.



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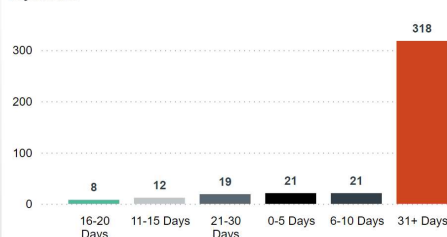


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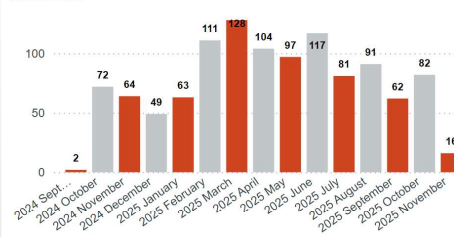
Annual Security Reports

Report generated on: 7/11/2025 6:28:13 AM

Days in Draft



ASRs Created



Overdue

625

Submitted

740

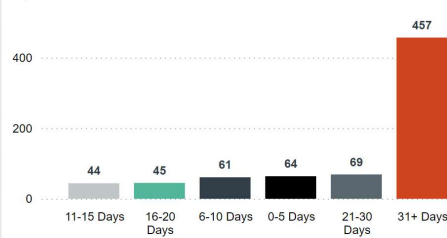
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1,139

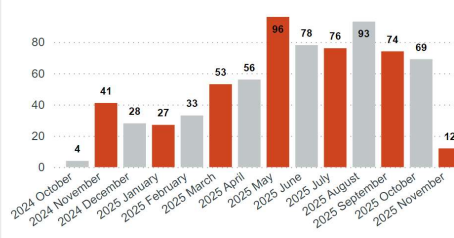
In Draft

399

Days Taken to Submit



ASRs Submitted

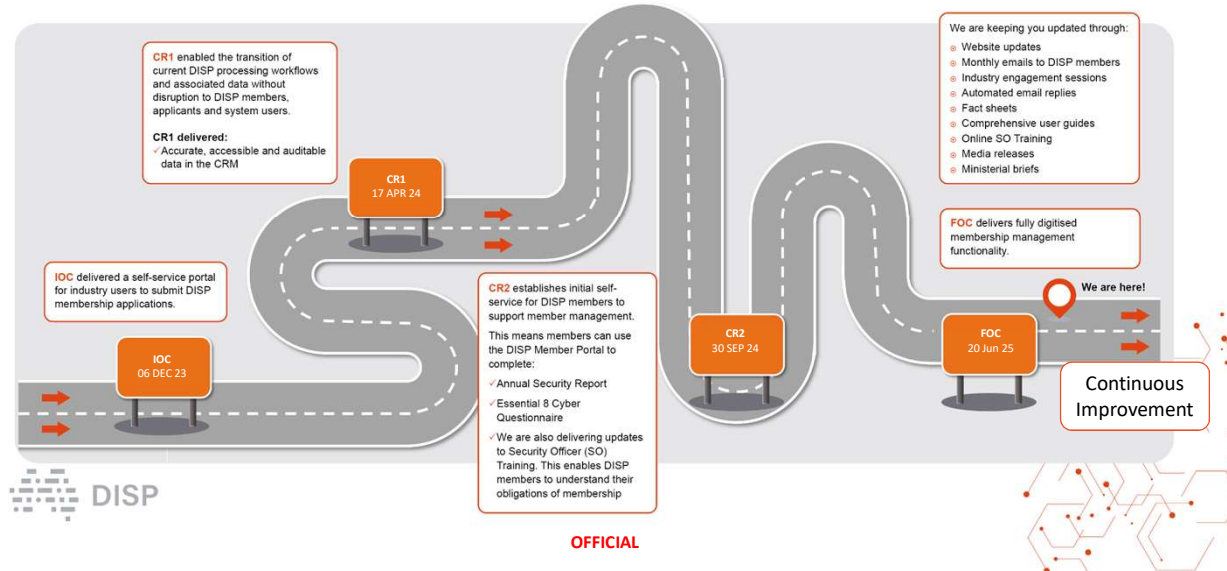


*Data as at: 07-Nov-2025

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DISP Membership System (DMS) Project Roadmap



Australian Government Security Vetting Agency (AGSVA)

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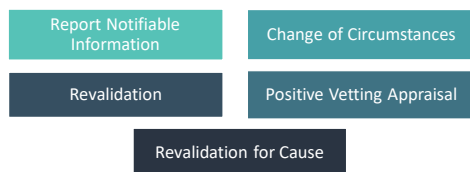
AGSVA

AGSVA is Australia's central security vetting agency supporting organisations across Defence, Industry and Federal & State Government Departments.

For the 2024-25 financial year, AGSVA completed **83,727** security clearance assessments.

Security Clearance assessment ensure personnel are eligible and suitable to access classified Government resources.

AGSVA manages the **full lifecycle of a security clearance**, to ensure that our clearance holders comply with their security requirements over time. This is achieved through continuous assessment via the following methods:



AGSVA is currently managing

428,741

active security clearances for over

1,166

Australian Government & Industry partner clients

AGSVA Current Performance as at 13 Nov 25

Clearance Level	KPI Target	KPI	% Within KPI
Baseline	20 Days	16 Days	85.4%
NV1	70 Days	34 Days	96.1%
NV2	100 Days	57 Days	95.0%
PV	180 Days	104 Days	87.4%
PV - Priority**	90 Days	83 Days	60.2%



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Safeguarding Australia's Military Secrets (SAMS)

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The Defence Act Part IXAA (Security Australia's Military Secrets) Act 2024 commenced on 6 May 2024. Penalties for an offence under the Act started on 7 August 2024. Individuals covered by the SAMS legislation must seek authorisation before commencing work or training

Former members of the Australian Defence Force, Defence and Australian Submarine Agency public servants may need to obtain authorisation if they intend to work for a foreign military, government or government entity.

Division 2 : Work (Includes Training)

- Former Australia Defence Force (ADF) members
- Former Department of Defence Australian Public Servants (APS)
- Former Australian Submarine Agency (ASA) APS

Any Australian citizen or permanent resident providing training involving military related tactics, techniques and procedures or goods, software or technology within the scope of Part 1 of the Defence and Strategic Goods List, for a foreign military, government or government entity

Division 3 : Training *

- Australian Citizens
- Permanent Residents

To request a Foreign Work Authorisation visit www.defence.gov.au/SAMS

For more information email SAMS.info@defence.gov.au

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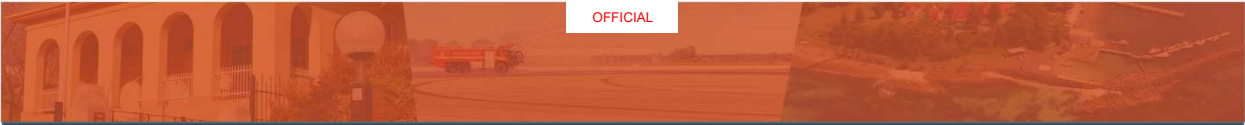
Thank You

Do you have
any questions?

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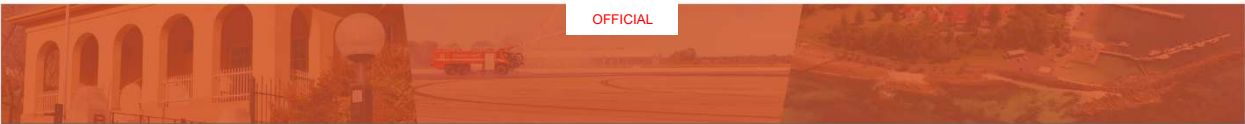


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Questions and Answer Session



To defend Australia and its national interests in order
to advance Australia's security and prosperity
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Networking Session

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