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Australian Government
Department of Defence
Security and Estate Group

Defence Estate Capital and Sustainment Works Program Industry Briefing

18 June 2024

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Defence Estate Capital and Sustainment Works Program

Housekeeping



Mobile Phones



Emergency Evacuation



Wi-Fi Connection



Restrooms



Q&A and Feedback

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Defence Estate Capital and Sustainment Works Program

Probity Briefing

This presentation is designed to provide insights to industry on Defence's estimated infrastructure investment and procurement pipeline.

All information is indicative only noting it is subject to routine change.

The Commonwealth is not responsible for any liability, cost or loss incurred as a result of any delay in the release of, or any failure to release, any approach to market, and/or approved and unapproved investment estimates and project approvals not eventuating.

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Defence Estate Capital and Sustainment Works Program

Agenda

0905 – 0920 Opening
Celia Perkins | Deputy Secretary Security and Estate

0920 – 1000 Strategic Estate Update
Pat Sowry | A/First Assistant Secretary Infrastructure

1000 – 1030 Major Capital Works Program Update
AIRCDRE Ron Tilley | DG Capital Facilities & Infrastructure

1030 – 1100 Morning Tea

1100 – 1105 USFPI Works Forward Procurement
Greg Castro | US Force Posture Initiatives

1105 – 1230 Major Capital Works Forward Procurement
Multiple Presenters | Capital Facilities and Infrastructure Branch

1230 – 1245 Estate Works Program Forward Procurement
Phillip Clark | Security Delivery Division

1245 – 1330 Lunch

1330 – 1400 Defence Tendering and Contracting Updates
Ese Rainey | Executive Director Capital Facilities and Infrastructure

1400 – 1500 Panel Session
Multiple Presenters | Capital Facilities and Infrastructure Branch

1500 – 1700 Networking Opportunity



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Defence Estate Capital Works Program Opening



Celia Perkins
Deputy Secretary Security and Estate
Security and Estate Group

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program Update

Strategic Context

National Defence Strategy

- The National Defence Strategy:
 - o outlines the Government's direction to shift the ADF to an integrated, focused force designed to address Australia's most significant risks.
 - o articulates the Government's adoption of a Strategy of Denial.
- The integrated, focused force will be supported by a network of northern bases that is resilient and enhances the ADF's ability to project force.
- Priority tasks include investment in northern base infrastructure and the implementation of the Defence Estate Audit.



Strategic Context**Integrated Investment Program**

- The Integrated Investment Program advances the implementation of the Government's immediate priorities announced in the 2023 Defence Strategic Review, which includes *improving the ADF's ability to operate from Australia's northern bases*.
- Across the next decade, investment will include \$14-18 billion investment to upgrade our northern bases to ensure the ADF can project deployed forces and continue to operate through disruption.
- Additional investment will be provided in our northern bases for new and upgraded facilities and infrastructure to support new capabilities, for example, surface combatant vessels, guided weapons and explosive ordnance, missile defence, amphibious watercraft, and theatre logistics.



Defence Estate Capital Works Program

Strategic Estate Update

Pat Sowry
Acting First Assistant Secretary Infrastructure
Infrastructure Division
Security and Estate Group



National Defence Strategy**Strategic Problem***"Resist coercion and maintain the Australian way of life"***THE ADF'S FIVE TASKS**

1. Defend Australia and our immediate region
2. Deter through denial any potential adversary's attempt to project power against Australia through our northern approaches
3. Protect Australia's economic connection to our region and the world
4. Contribute with our partners to the collective security of the Indo-Pacific
5. Contribute with our partners to the maintenance of the global rules-based order

SIX IMMEDIATE PRIORITIES

-  Advancing our conventionally-armed, nuclear-powered submarine capability
-  Enhancing our long-range strike capabilities and our Guided Weapons and Explosive Ordnance enterprise
-  Strengthening our northern bases
-  Improving the growth and retention of a highly skilled workforce
-  Boosting innovation, including through the Advanced Strategic Capabilities Accelerator
-  Prioritising our partnerships in the Indo-Pacific

National Defence Strategy**AN INTEGRATED, FOCUSED FORCE**

National Defence means the Australian Defence Force (ADF) will shift to an integrated, focused force. To achieve this, the Government is investing \$330 billion in defence capabilities over the decade to 2033-34 to deliver:

-  A larger and more lethal **Navy**
-  An **Army** optimised for littoral operations
-  A highly capable **Air Force**
-  Strengthened **cyber** capabilities
-  Integrated **space** capabilities

Strategy of Denial

Deter an adversary from taking actions that would be inimical to Australia's interests and regional stability.

Working with the US and key partners to ensure no country attempts to achieve regional objectives through military action.

Deters attempts to coerce Australia through force.

Integrated Investment Program

SHIFTING TO AN INTEGRATED, FOCUSED FORCE

The ADF will shift to a force integrated across the five domains – **maritime, land, air, space** and **cyber** – focused on addressing the nation's most significant strategic risks, delivering:



A larger, more lethal **Navy** with more surface ships and conventionally-armed, nuclear-powered submarines



An **Army** optimised for littoral operations in our northern land and maritime spaces with landing craft, long-range strike capabilities and a credible, combined-arms land system



An **Air Force** that can provide air support for integrated operations by conducting surveillance, air defence, strike and air transport



Strengthened **cyber** capabilities to protect networks and systems, and provide enhanced cyber and electronic warfare effects



Enhanced **space** capabilities to provide space-based situational awareness and communication capabilities

Integrated Investment Program

Capability Element	Approved Planned Investment (2024-25 to 2029-30)	Unapproved Planned Investment (2024-25 to 2029-30)	Total Planned Investment (2024-25 to 2029-30)
ASCA	\$1.1bn	\$500m - \$700m	\$1.6bn - \$1.8bn
Undersea warfare	\$14bn	\$48bn - \$61bn	\$62bn - \$75bn
Maritime capabilities for sea denial and localised sea control operations	\$10bn	\$40bn - \$58bn	\$50bn - \$68bn
Targeting and long-range strike	\$9.5bn	\$18bn - \$28bn	\$27.5bn - \$36.5bn
Space and cyber	\$4.5bn	\$22bn - \$31bn	\$26.5bn - \$35.5bn
Amphibious capable combined-arms land system	\$20bn	\$16bn - \$23bn	\$36bn - \$43bn
Expeditionary air operations	\$17bn	\$12bn - \$18bn	\$29bn - \$35bn
Missile defence	\$1.8bn	\$12bn - \$17bn	\$13.8bn - \$18.8bn
Theatre logistics	\$890m	\$14bn - \$20bn	\$14.89bn - \$20.89bn
Theatre command and control	\$2.0bn	\$9.1bn - \$13bn	\$11.1bn - \$15bn
GWEO	\$820m	\$15bn - \$20bn	\$15.82bn - \$20.82bn
Northern bases	\$3.4bn	\$10bn - \$15bn	\$13.4bn - \$18.4bn
Enterprise infrastructure	\$3.9bn	\$13bn - \$18bn	\$16.9bn - \$21.9bn
Enterprise data and ICT	\$1.5bn	\$7.0bn - \$10bn	\$8.5bn - \$11.5bn
Grand Total	\$92bn	\$240bn - \$330bn	\$332bn - \$420bn



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Major Capital Works Program Update

AIRCDRE Ron Tilley

Director General
Capital Facilities and Infrastructure Branch
Infrastructure Division
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Defence Estate Capital and Sustainment Works Program

Planned Estate Investment

TBA
Approved: \$155.1
Unapproved: \$8,878.9

WA
Approved: \$1,921.4
Unapproved: \$10,692.7

NT
Approved: \$2,531.5
Unapproved: \$1,128.6

SA
Approved: \$1,299.6
Unapproved: \$1,454.0

QLD
Approved: \$1,009.5
Unapproved: \$3,089.3

NSW
Approved: \$2,899.4
Unapproved: \$3,704.5

VIC
Approved: \$816.2
Unapproved: \$418.0

TAS
Approved: \$36.5

ACT
Approved: \$596.1
Unapproved: \$1,057.3

Notes:

- Figures are indicative only.
- Figures reflect planned expenditure within the decade, subject to project development and approval.
- Figures do not fully capture estimates for unapproved capability projects.
- TBA reflects projects that have not yet confirmed sites.
- Some figures for multi-state projects have been apportioned to relevant states.
- Approved includes both approved project development and approved project delivery funding as well as some sustainment/maintenance funding.

	2024-25 (\$m)	2025-26 (\$m)	2026-27 (\$m)	2027-28 (\$m)	Decade 2024-25 to 2033-34 (\$m)
Approved	2,877.9	2,795.1	2,590.5	1,319.5	11,265.2
Unapproved	14.0	116.2	455.2	2,289.1	30,423.2

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Major Capital Works Program Update

Future Planned Estate Investment - WA



Bases	Unapproved Investment in the Decade (\$m)	Forecast Commencement
Harold E Holt	243.2	2027-28
HMAS Stirling	9,114.1	2026-27
Irwin Barracks	6.5	2033-34
RAAF Base Curtin	508.5	2026-27
RAAF Base Learmonth	675.4	2026-27
RAAF Base Pearce	145.0	2030-31

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Future Planned Estate Investment - NT



Bases	Unapproved Investment in the Decade (\$m)	Forecast Commencement
Defence Establishment Berrimah	124.0	2026-27
TBA (sites unconfirmed)	310.4	2026-27
RAAF Base Darwin	353.9	2026-27
RAAF Base Tindal	310.4	2026-27
Bradshaw Field Training Area	30.0	2031-32

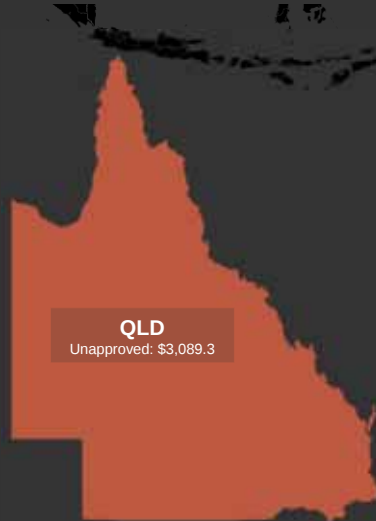
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Major Capital Works Program Update

Future Planned Estate Investment - QLD



Bases	Unapproved Investment in the Decade (\$m)	Forecast Commencement
Borneo Barracks	28.0	2024-25
Lavarack Barracks	165.2	2029-30
RAAF Base Scherger	459.8	2026-27
RAAF Base Townsville	801.8	2026-27
HMAS Cairns	772.9	2027-28
RAAF Base Amberley	629.0	2028-29
Gallipoli Barracks	232.6	2032-33

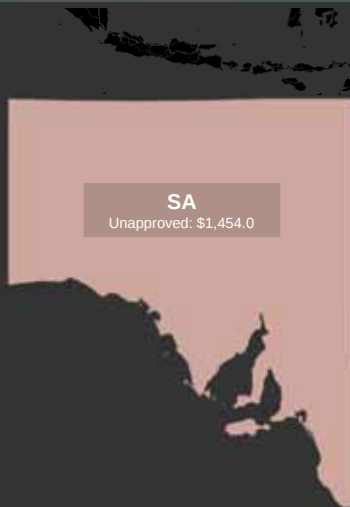
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Future Planned Estate Investment - SA



Bases	Unapproved Investment in the Decade (\$m)	Forecast Commencement
Edinburgh Defence Precinct	638.7	2031-32
Keswick Barracks	464.9	2024-25
Woomera Range Complex	350.3	2026-27

Notes:

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program Update

Future Planned Estate Investment – ACT and NSW



NSW
Unapproved: \$3,704.5

ACT
Unapproved: \$1,057.3

Bases	Unapproved Investment in the Decade (\$m)	Forecast Commencement
Garden Island Defence Precinct	1,598.0	2027-28
TBA (ACT sites – unconfirmed)	1,057.0	2027-28
TBA (NSW – sites unconfirmed)	1,699.9	2025-26
Chowder Bay	180.0	2027-28
Victoria Barracks Sydney	31.4	2028-29
Holsworthy Barracks	194.3	2029-30
HMAS Albatross	0.3	2033-34
Two Fold Bay	0.6	2033-34
HMAS Creswell	0.3	2033-34

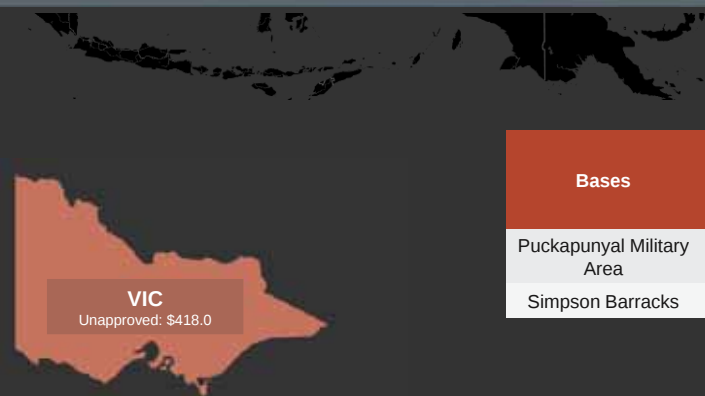
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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program Update

Future Planned Estate Investment – VIC



VIC
Unapproved: \$418.0

Bases	Unapproved Investment in the Decade (\$m)	Forecast Commencement
Puckapunyal Military Area	166.0	2029-30
Simpson Barracks	251.9	2029-30

Notes:

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program Update**Recently Approved Projects**

Project	Location	Value (\$m)	Scope	Forecast Construction	Prime Contractor	Prime Email
Fishermans Bend Redevelopment	Fishermans Bend VIC	160.9	Upgrade and sustain the base	Q2 2024 – Q4 2026	ICON (Managing Contractor)	Jarod Gill jarod.gill@icon.co
P0012 Airfield Maintenance Works	RAAF Base Townsville QLD	127.6	Aircraft pavements and airfield lighting	Q3 2024 – Q4 2026	Fulton Hogan (Head Contractor)	Michael Blackwood Michael.Blackwood@fultonhogan.com.au
P0013 Airfield Maintenance Works	RAAF Base Learmonth WA RAAF Base Curtin WA	237.2	Aircraft pavements and airfield lighting	Q3 2024 – Q2 2028	CPB (Head Contractor)	Mark Faulkner Mark.Faulkner@cpbc.com.au
KC-30A Multi Role Tanker Airfield Upgrades	RAAF Base Learmonth WA	662.2	Upgrade aircraft pavements and construct new taxiways & aprons	Q3 2024 – Q2 2028	CPB (Head Contractor)	Mark Faulkner Mark.Faulkner@cpbc.com.au
HMAS Harman Redevelopment	HMAS Harman ACT	116.4	Upgrade and sustain the base	Q3 2024 – Q1 2026	Richard Crookes Constructions	Gary Robinson robinson@richardcrookes.com.au
Cocos (Keeling) Islands Airfield Upgrade	Cocos (Keeling) Islands	567.6	Airfield upgrade and new wharf	Q3 2024 – Q3 2027	Fulton Hogan (Managing Contractor)	Lance Van Drunick lance.vandrunick@fultonhogan.com.au
RAAF Base Darwin Mid-Term Refresh	RAAF Base Darwin NT	159.9	Provide new entry and upgraded water and sewer networks	Q4 2024 – Q3 2026	Laing O'Rourke (Managing Contractor)	Matthew Skinner MSkinner@laingorourke.com.au
Edinburgh Defence					Hansen Yuncken	Michael Bridger

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Major Capital Works Program Update**Planned Upcoming Project Approvals**

Project	Location	Value (\$m)	Scope	Forecast Parliamentary Approval	Forecast Construction	Prime Contractor	Prime Email
ADFA Living-In Accommodation	Canberra ACT	1,200.0	Living-In Accommodation, carparking, engineering services	Q3 2024	Q4 2024 – Q4 2027	Lend Lease (Managing Contractor)	Andrew Buchanan andrew.buchanan@lendlease.com
Albury Wodonga Military Area Redevelopment	Wodonga NSW	395.7	Upgrade and sustain the base	Q3 2024	Q4 2024 – Q2 2031	CPB Downer JV (Managing Contractor)	Matt Quinn matt.quinn@riv.com.au
RAAF Base Wagga Redevelopment	RAAF Base Wagga NSW	590.0	Upgrade and sustain the base	Q3 2024	Q4 2024 – Q2 2031	CPB Downer Joint Venture (Managing Contractor)	Matt Quinn matt.quinn@riv.com.au
Explosive Ordnance Facilities Northern NSW	Defence Establishment Orchard Hills NSW	359.3	Upgrade and sustain the base	Q3 2024	Q2 2025 – Q2 2028	Hansen Yuncken (Managing Contractor)	Greg Spencer GSpencer@hansenyuncken.com.au
Guided Weapons Explosive Ordnance Storage Tranche 2	Defence Establishment Orchard Hills NSW	244.9	Earth covered buildings and site infrastructure	Q3 2024	Q4 2024 – Q4 2026	ADCO (Head Contractor)	Sam Cavallero scavallero@adcconstruct.com.au
Blamey Barracks Redevelopment	Blamey Barracks NSW	889.2	Upgrade and sustain the base	Q4 2024	Q4 2024 – Q2 2033	CPB Downer JV (Managing Contractor)	Matt Quinn matt.quinn@riv.com.au

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Major Capital Works Program Update

Planned Upcoming Project Approvals

Project	Location	Value (\$m)	Scope	Forecast Parliamentary Approval	Forecast Construction	Prime Contractor	Prime Email
Land 4503 Phase 1 Army Aviation Program of Works	RAAF Base Townsville QLD	453.0	Working accommodation, aircraft hangars, training facilities and infrastructure	Q4 2024	Q1 2025 – Q? 20??	CPB (Managing Contractor)	Carmelo DiBella Carmelo.DiBella@cpbcon.com.au
General John Baker Capability Assurance Project	Bungendore NSW	TBC	Working accommodation, amenities and infrastructure upgrade	Q2 2025	Q2 2026 – Q1 2028	Praeco (PPP Contractor)	Lloyd Esau Lloyd.Esau@infra-nexus.com.au

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program Update

Challenges and Opportunities

- Construction sector cost increases
- Market challenges
- Changing strategic environment and priorities:
 - National Defence Strategy
 - Integrated Investment Program
- Defence Estate Audit



Challenges and Opportunities

- Financial management reforms
- Adopting a base and program focus
- Accelerating planning, development and delivery processes
- Introducing procurement efficiencies
- Building stronger relationships with industry



Morning Tea Break

1030 - 1100



Defence Estate Capital Works Program

United States Force Posture Initiative Works Program Forward Procurement



Defence Estate Capital and Sustainment Works Program
USFPI Works Program | Forward Procurement

PAF180400 Aircraft Maintenance Support Facility (USAF), RAAF Base Tindal

Approach: Request for Tender (RFT)

Scope: Construction of an aircraft maintenance support and storage facility, including access pavements, grading and drainage improvements, and supporting utility infrastructure. This facility will share site infrastructure supply corridors and pedestrian path interconnectivity with the recently awarded PAF180700 Squadron Operations Facility.



Phase:
Delivery

Estimated Contract
Value:

Up to \$25m USD

Procurement Release
Timeframe:

**RFT | Nov 2024
Award | Jun 2025**

Location:
NT
RAAF Base Tindal



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Defence Estate Capital Works Program

Major Capital Works Program Forward Procurement



Ese Rainey
Executive Director
Capital Facilities and Infrastructure Branch



COL Matt Quinn
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Major Capital Works Program Update

Ese Rainey – Executive Director

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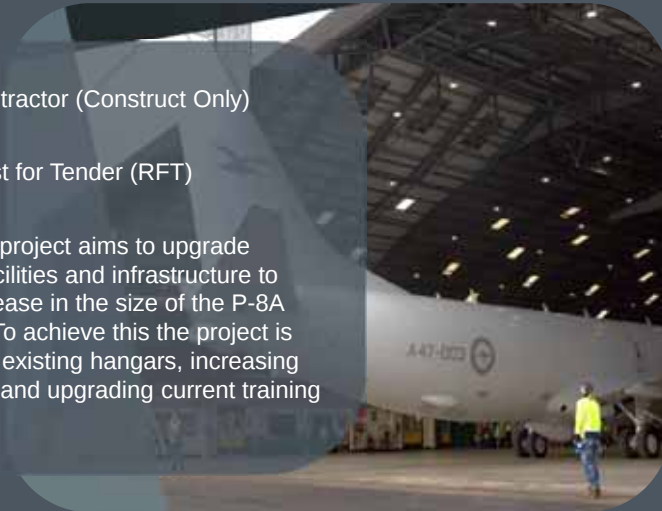
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Major Capital Works Program | Forward Procurement

AIR7000 PHASE 2B – Maritime Patrol Aircraft Replacement (RAAF Base Edinburgh Additional Facilities)

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: This project aims to upgrade existing base facilities and infrastructure to support the increase in the size of the P-8A Poseidon fleet. To achieve this the project is refurbishing two existing hangars, increasing precinct fencing and upgrading current training facilities.



Phase:
Delivery

Estimated Contract
Value:

\$30 - 40m

Procurement Release
Timeframe:

RFT | Q3 - Q4 2024

Location:

SA

RAAF Base Edinburgh

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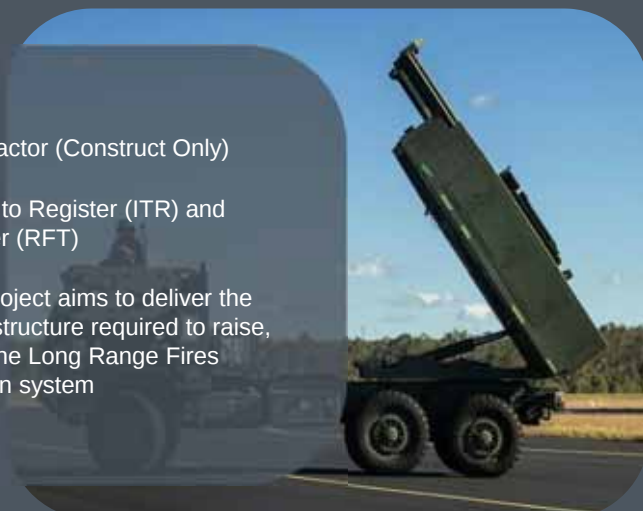
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Major Capital Works Program | Forward Procurement

ESTL8113PH1 - Facilities to Support Long Range Fires

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and
Request for Tender (RFT)

Overview: This project aims to deliver the facilities and infrastructure required to raise, train and sustain the Long Range Fires capabilities mission system



Phase:
Development

Estimated Contract
Value:

\$200 – 250m

Procurement Release
Timeframe/s:

**ITR | Q3 2024
RFT | Q1 2025**

Location/s:

SA

Edinburgh Defence
Precinct

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Major Capital Works Program | Forward Procurement

EST08953 - Office Accommodation Pilot Russell R2 SCIF

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project requires the refurbishment of an existing space into a secure facility in line with the National Accommodation Management Policy



Phase:

Development

Estimated Contract Value:

\$20 - 25m

Procurement Release Timeframe/s:

ITR | Q1 2025

RFT | Q2 2025

Location/s:

ACT

Russell Offices

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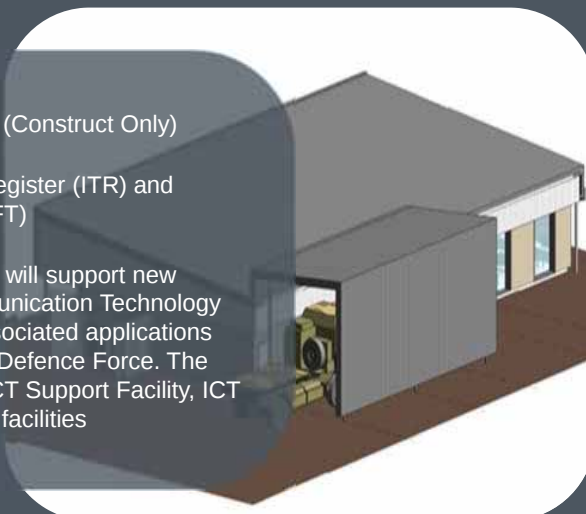
Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTJ9111PH1 - Warfighting Networks and Applications (Early Works)

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project will support new Information and Communication Technology (ICT) networks and associated applications used by the Australian Defence Force. The scope will include an ICT Support Facility, ICT Infrastructure and user facilities



Phase:

Development

Estimated Contract Value:

\$30 - 50m

Procurement Release Timeframe/s:

ITR | Q3 2024

RFT | Q1 2025

Location/s:

QLD, NSW, SA

Lavarack Barracks,
Gallipoli Barracks,
RAAF Base Williamtown,
RAAF Base Edinburgh

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST07721 - Facilities to Support Maritime Electro-Magnetic Warfare Project

Role: Managing Contract Contractor

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project aims to provide facilities and infrastructure to support new Naval capability to Navy in the area of data capture, modelling, simulation and analysis



Phase:

Development

Estimated Contract Value:

\$400 – 500m

Procurement Release Timeframe/s:

ITR | Q2 2024

RFT | Q3 2024

Location/s:

WA, SA, NSW

HMAS Stirling,
Edinburgh Defence Precinct,
Garden Island Defence Precinct,
Randwick Barracks

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST5349PH6 - Facilities to Support Advanced Growler

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: This project aims to provide a new maintenance facility and other facilities upgrades to support enhanced Electronic Warfare training range capability at Delamere (NT)

Indigenous Procurement: Yes



Phase:

Development

Estimated Contract Value:

\$60 - 90m

Procurement Release Timeframe/s:

RFT | Q3 2024

Location/s:

NT

Delamere Air Weapons Range

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTL8113PH1 - Facilities to Support Long Range Fires

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: This project aims to deliver refurbishment works to existing facilities to ensure they support the Long Range Fires Capability

Indigenous Procurement: Yes



Phase:
Development

Estimated Contract
Value:
\$1 – 2m

Procurement Release
Timeframe/s:
RFT | Q2 2025

Location/s:
VIC
Puckapunyal Military Area

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

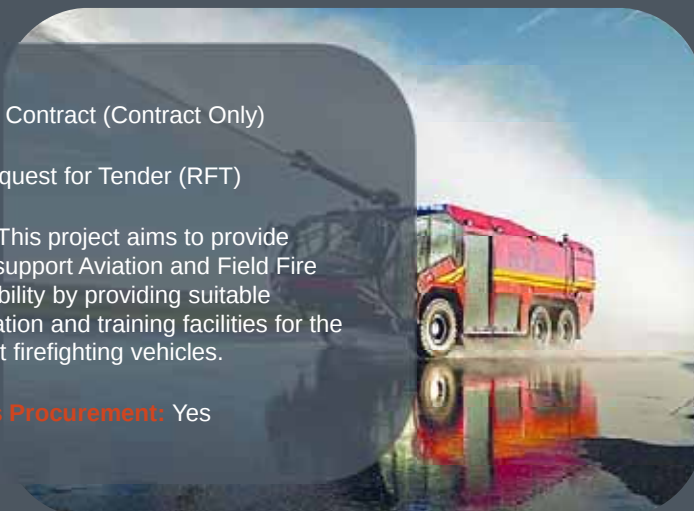
ESTL8180PH1 - Aviation Field Fire Truck Capability

Role: Head Contract (Contract Only)

Stages: Request for Tender (RFT)

Overview: This project aims to provide facilities to support Aviation and Field Fire Truck Capability by providing suitable accommodation and training facilities for the replacement firefighting vehicles.

Indigenous Procurement: Yes



Phase:
Development

Estimated Contract
Value:
\$30 – 40m

Procurement Release
Timeframe/s:
RFT | Q1 2025

Location/s:
NSW, NT & QLD
RAAF Base Richmond,
RAAF Base Williamstown,
RAAF Base Tindal,
RAAF Base Amberley

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program Update

COL Matthew Quinn – Executive Director

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTD02150PH1 - National Intelligence Training Centre

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and
Request for Tender (RFT)

Overview: This project aims to provide a
consolidated joint intelligence and targeting
training facility for the Australian Defence
Force in the ACT



Phase:
Development

Estimated Contract
Value:
\$70 – 90m

Procurement Release
Timeframe/s:

ITR | Q3 2024
RFT | Q1 2025

Location/s:
ACT
HMAS Harman

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST02044 - Defence Establishment Berrimah Redevelopment

Role: Design Services Contractor

Stages: Invitation to Register (ITR) in Q4 2024 and RFT in Q2 2025.

Overview: The project seeks to deliver upgraded in-ground services (power, water, fire water, sewerage, ICT), security upgrades, improvements to the internal road network and introduction of separate deployable force precincts.



Phase:

Development

Estimated Contract
Value:

\$7 – 15m

Procurement Release
Timeframe/s:

ITR | Q4 2024

RFT | Q2 2025

Location/s:

NT

Defence Establishment
Berrimah

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST9101PH1 - Facilities to Support Enhanced Defence High Frequency Communications System (Package B: Intersite Links)

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: The project proposes to provide facilities and infrastructure to support the implementation of the Enhanced Defence High-Frequency Communications System



Phase:

Delivery

Estimated Contract
Value:

\$90 – 100m

Procurement Release
Timeframe/s:

RFT | Q3 2024

Location/s:

National

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST9101PH1 - Facilities to Support Enhanced Defence High Frequency Communications System (Package C: Riverina)

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: The project proposes to provide facilities and infrastructure to support the implementation of the Enhanced Defence High-Frequency Communications System

Indigenous Procurement: Yes



Phase:
Delivery

Estimated Contract
Value:
\$35 – 45m

Procurement Release
Timeframe/s:
RFT | Q3 2024

Location/s:
NSW
Riverina:
Lyndoch Transmit Station &
Morundah Receive Station

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST9101PH1 - Facilities to Support Enhanced Defence High Frequency Communications System (Package E: Exmouth/North East Cape)

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: The project proposes to provide facilities and infrastructure to support the implementation of the Enhanced Defence High-Frequency Communications System

Indigenous Procurement: Yes



Phase:
Delivery

Estimated Contract
Value:
\$35 – 45m

Procurement Release
Timeframe/s:
RFT | Q1 2025

Location/s:
WA
North West Cape |
Exmouth

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST02046 - General Ranges and Training Area Redevelopments

Role: Design Services Contractor

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project will deliver sustainment works to 6 Australian Defence Force Training Areas



Phase:
Development

Estimated Contract Value:
\$5 – 25m

Procurement Release Timeframe/s:
ITR | Q3 2024
RFT | Q1 2025

Location/s:
National
Beecroft Weapons Range,
Cowley Beach,
Delamere Air Weapons Range,
Holsworthy Barracks,
Majura Training Area,
Tully Training Area

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST02011 - Keswick Barracks Redevelopment

Role: Managing Contractor

Stages: Request for Tender (RFT)

Overview: To support delivery of nuclear-powered submarine capability a Land Exchange Agreement between the Commonwealth and South Australian (SA) Government resulted in Keswick Barracks exchanged for land at Osborne, SA. The project will relocate essential personnel and functions from Keswick Barracks to alternate sites across the Adelaide region via a two-stage approach



Phase:
Development

Estimated Contract Value:
\$400 – 500m

Procurement Release Timeframe/s:
RFT | Q4 2024

Location/s:
SA

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTJ9360PH1 - DARC Alternate Energy Space Domain Awareness (Tranche 2)

Role: TBC - Anticipated as either a Managing Contractor Or Head Contractor

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project will provide alternate energy to support the Deep-space Advanced Radar Capability (DARC). The objective of the Project is to reduce whole of life costs, improve resilience and support Defence's sustainability objectives

Phase:

Development

Estimated Contract Value:

\$90 – 300m

Procurement Release Timeframe/s:

ITR | Q3 2024

Location/s:

WA

Harold E Holt | Exmouth

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST02151 - Naval Communications Station Harold E Holt

Role: Managing Contractor Contract

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project aims to remediate critical infrastructure including Engineering Services upgrades, Navy Pier refurbishment, new Base Entry, Security and Road upgrades

Phase:

Development

Estimated Contract Value:

\$150 – 250m

Procurement Release Timeframe/s:

ITR | Q2 2025

RFT | Q3 2025

Location/s:

WA

Harold E Holt | Exmouth

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program Update

COL Karl Reynolds – Director

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST0400PH2/3 - Armoured Fighting Vehicle Facilities Stage 2 (Work Package 1)

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: Stage 2 of this project focuses on delivering training, maintenance and sustainment facilities



Phase:
Development

Estimated Contract
Value:
\$8 – 10m

Procurement Release
Timeframe/s:

ITR | Q2 2024
RFT | Q4 2024

Location/s:
VIC
Gaza Ridge Barracks

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST0400PH2/3 - Armoured Fighting Vehicle Facilities Stage 2 (Work Package 2)

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: Stage 2 of this project focuses on delivering training, maintenance and sustainment facilities.

Indigenous Procurement: Yes



Phase:
Development

Estimated Contract
Value:
\$7 – 9m

Procurement Release
Timeframe/s:
RFT | Q4 2024

Location/s:
QLD
Gallipoli Barracks

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST0400PH2/3 - Armoured Fighting Vehicle Facilities Stage 2 (Work Package 3)

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: Stage 2 of this project focuses on delivering training, maintenance and sustainment facilities



Phase:
Development

Estimated Contract
Value:
\$50 – 65m

Procurement Release
Timeframe/s:
ITR | Q4 2024
RFT | Q1 2025

Location/s:
QLD
Lavarack Barracks

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTL4507PH1 - MRH Rapid Replacement Program

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project aims to provide upgraded and new facilities to sustain, optimise and enhance existing capability. This includes multi-level building housing storage, workshops, maintenance bays and working accommodation



Phase:

Development

Estimated Contract
Value:

\$170 – 200m

Procurement Release
Timeframe/s:

ITR | Q3 2024

RFT | Q1 2025

Location/s:

NSW

Holsworthy Barracks

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTS9100PH1 - Improved Embarked Logistics Support Helicopter Tranche 2

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project aims to provide facilities to support SEA9100-1 improved embarked logistics support 12 MH-60R Seahawk helicopters



Phase:

Development

Estimated Contract
Value:

\$90 – 110m

Procurement Release
Timeframe/s:

ITR | Q3 2024

RFT | Q1 2025

Location/s:

NSW

HMAS Albatross

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST02043 - Defence Mulwala/Benalla Facility Redevelopment

Role: TBC – Anticipate Managing Contractor

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project will deliver estate sustainment works to address existing shortfalls with in-ground and above-ground infrastructure identified for remediation in the Defence Estate Base Plan.



Phase:

Development

Estimated Contract Value:

\$180 – 200m

Procurement Release Timeframe/s:

ITR | Q3 2024

RFT | Q1 2025

Location/s:

VIC & NSW

Benalla Munitions Factory (VIC) and Mulwala Explosives Factory (NSW)

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

Additional Stirling EO Storage Project (HMAS Stirling)

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project will support Explosive Ordnance Storage requirements for the SRF-West and SEA2000 Projects



Phase:

Development

Estimated Contract Value:

\$60 – 100m

Procurement Release Timeframe/s:

ITR | Q3 2024

RFT | Q4 2024

Location/s:

WA

HMAS Stirling

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTJ2092PH1 - GWEO Accelerated Storage Tranche 1

Role: Head Contractor (Construct Only)

Stages: Request for Tender (RFT)

Overview: Myambat is an existing Explosive Ordnance (EO) depot with hardstands and associated EO storage facilities. This project aims to construct new light frangible buildings and hardstands, and associated enabling works, to increase storage capacity of Defence's EO network. (Pending environmental approval).

Indigenous Procurement: Yes



Phase:

Delivery

Estimated Contract
Value:

\$40 – 50m

Procurement Release
Timeframe/s:

RFT | Q4 2024

Location/s:

NSW

Defence Establishment
Myambat

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST0013PH1 - Defence Fuel Transformation Program Tranche 2 – Works Package 4

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and
Request for Tender (RFT)

Overview: The project aims to remediate risk, increase resilience throughout the fuel network, create industry connections to reduce cost of ownership and improve the fuel network and deliver an assured supply of fuels allowing for surge activity. The facilities project will support this capability through delivery of new fuel tanks and associated facilities and infrastructure



Phase:

Delivery

Estimated Contract
Value:

\$20 – 28m

Procurement Release
Timeframe/s:

ITR | Q3 2024

RFT | Q4 2024

Location/s:

VIC & SA

Puckapunyal Military Area,
Monegeetta Proofing
Grounds,
Port Wakefield Proof and
Experimental
Establishment

OFFICIAL

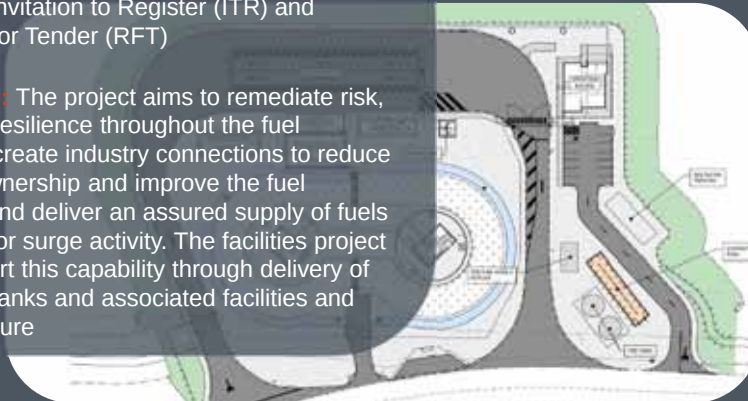
Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

EST0013PH1 - Defence Fuel Transformation Program Tranche 2 – Works Package 5

Role: Head Contractor (Construct Only)

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: The project aims to remediate risk, increase resilience throughout the fuel network, create industry connections to reduce cost of ownership and improve the fuel network and deliver an assured supply of fuels allowing for surge activity. The facilities project will support this capability through delivery of new fuel tanks and associated facilities and infrastructure



Phase:
Delivery

Estimated Contract Value:
\$14 – 19m

Procurement Release Timeframe/s:
ITR | Q3 2024
RFT | Q1 2025

Location/s:
QLD
Borneo Barracks,
JORN Longreach,
Lavarack Barracks

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTJ8218PH1 - Theatre Logistics (Increment 1)

Role: Design Services Contractor

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project aims to deliver logistics enabling facilities and infrastructure at multiple sites. It includes supporting storage and warehousing, distribution and lift, maintenance, personnel and life support to deliver persistent support and sustainment for operations.



Phase:
Development

Estimated Contract Value:
\$8 – 15m

Procurement Release Timeframe/s:
ITR | Q3 2024
RFT | Q4 2024

Location/s:
WA, VIC

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTJ8218PH1 - Theatre Logistics (Increment 1)

Role: TBC – Anticipate Head Contractor

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project aims to deliver logistics enabling facilities and infrastructure at multiple sites. It includes supporting storage and warehousing, distribution and lift, maintenance, personnel and life support to deliver persistent support and sustainment for operations.



Phase:

Development

Estimated Contract Value:

\$40 – 60m

Procurement Release Timeframe/s:

ITR | Q3 2024

RFT | Q4 2024

Location/s:

QLD

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Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTJ8218PH1 - Theatre Logistics (Increment 1)

Role: Contractor Method TBC

Stages: Invitation to Register (ITR) and Request for Tender (RFT)

Overview: This project aims to deliver logistics enabling facilities and infrastructure at multiple sites. It includes supporting storage and warehousing, distribution and lift, maintenance, personnel and life support to deliver persistent support and sustainment for operations.



Phase:

Development

Estimated Contract Value:

\$50 – 90m

Procurement Release Timeframe/s:

ITR | Q4 2024

RFT | Q1 2025

Location/s:

WA

OFFICIAL

Defence Estate Capital and Sustainment Works Program
Major Capital Works Program | Forward Procurement

ESTJ8218PH1 - Theatre Logistics (Increment 1)

Role: Contractor Method TBC

Stages: Invitation to Register (ITR) and
Request for Tender (RFT)

Overview: This project aims to deliver logistics enabling facilities and infrastructure at multiple sites. It includes supporting storage and warehousing, distribution and lift, maintenance, personnel and life support to deliver persistent support and sustainment for operations.



Phase:
Development

Estimated Contract
Value:
\$50 – 90m

Procurement Release
Timeframe/s:
ITR | Q4 2024
RFT | Q1 2025

Location/s:
VIC



Australian Government
Department of Defence
Security and Estate Group

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Defence Estate Capital Works Program

Estate Works Program Forward Procurement

To defend Australia and its national interests in order
to advance Australia's security and prosperity
www.defence.gov.au



What does the Estate Works Program (EWP) deliver?

Building Services



Heritage Building Works



Maritime Infrastructure



Internal Fitout and Refurbishment



Civil Works



Contamination Remediation



Environmental and Fire Trails



Compliance and Security



Airside Works

Capital Facilities Infrastructure / Estate Works Program

The Capital Facilities and Infrastructure Branch (CFI) plan, develop and deliver capital works project across the Defence estate.

The Estate Works Program (EWP) delivers facilities and infrastructure maintenance projects aimed at restoring or sustaining capability.

Security and Estate Group & EWP Overview

- **Critical Priority Program:** The EWP is a top priority for the Security and Estate Group who are responsible for managing the Defence estate.
- **Vast Stewardship:** Approximately 2.8 million hectares of land.
- **Property Management:** Over 700 leased or owned properties, encompassing around 30,000 built assets.
- **Significant Investment:** This financial year the EWP has released 183 projects at a value of \$725m, relying on industry partnerships for delivery.
- **Extensive Projects and Employment:** Handling around 1200 projects in various stages of delivery, creating over 1400 jobs in the industry.
- **Program Support and Partnerships:**
 - National Program Services (NPS) Cushman and Wakefield
 - Project Delivery Services (PDS) Aurecon and Aughtily for project management
 - Estate Maintenance and Operations Services (EMOS) BGIS, Ventia, and Downer for lower budget/lower complexity project management

Industry + EWP = Team of Teams

Vision: A vital, integrated and trusted service provider which enables Defence capability and contributes to outcomes expected by Government. We are accountable for the services we deliver, including those delivered by our Industry partners, and for the experience of our customers in using these services.

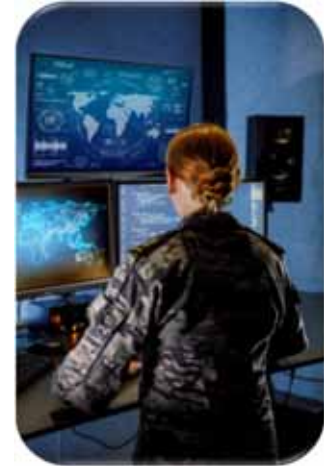


Impacts of the Defence Strategic Review (DSR)

The Government has directed that the ADF must have the capacity to:

- Defend Australia and our immediate region;
- Deter through denial any adversary's attempt to project power against Australia through our northern approaches;
- Protect Australia's economic connection to our region and the world;
- Contribute with our partners to the collective security of the Indo-Pacific; and
- Contribute with our partners to the maintenance of the global rules-based order.

Our people and culture are fundamental to all we can and must achieve. As a team, we'll work together to determine how we best accelerate or pivot, as required.



Impacts of the Defence Strategic Review (DSR)

Defence has directed its workforce, to stop or re-scope projects that are no longer suited to our strategic circumstances or contributing to the Government's immediate priorities, as outlined in the DSR.

Even those Defence activities and capability projects that are required in the DSR context are being reviewed to:

- deliver minimum viable products;
- release workforce capacity for higher priorities; or
- accelerate schedules.

Our people and culture are fundamental to all we can and must achieve. As a team, we'll work together to determine how we best accelerate or pivot, as required.



Impacts of the Base Services Transformation (BST)

Base Services Transformation is progressively delivering the next generation of Base Services contracts for Defence.

The Request for Tender (RFT) for Base Services will be released to market in a tranche approach.

The transition-out project for BST will complete and/or where applicable, transition active estate works projects.



Impacts of the Base Services Transformation (BST)

Procurement Tranche Delivery

Indicative Timings

Tranche 1

Firefighting Services (FS)

Base Services Contract Centre (BSCC)

Tranche 2

Resource Recovery & Waste Management (RRWM)

Base Security Services (BSS)

Tranche 3

Living and Working Services (LWS)

Property and Asset Services (PAS)

Tranche 4

Project Delivery Service (PDS)

National Program Service (NPS)

Tender Invitation Request for Tender (open period, evaluation and negotiation)
Transition Time allowing Defence, Industry, and Outgoing Contractors to work together to ensure smooth transition of services and contracts at commencement.
In Contract Contracts have commenced and we are getting on with business



Estate Works Program Forward Schedule

[Home](#) / [Business & Industry](#) / [Finding opportunities](#)

www.defence.gov.au/business-industry/finding-opportunities/estate-works-program-forward-schedule

The screenshot shows the official Defence website page for the Estate Works Program Forward Schedule. The page header includes the Australian Government and Defence logos, along with navigation links like Home, ADP Members & Families, Jobs & Careers, Business & Industry, Defence, News & Events, and About. The main heading is 'Estate Works Program forward schedule'. Below this, there is a brief description of the program: 'The Estate Works Program (EWP) delivers facilities and infrastructure maintenance projects aimed at restoring or sustaining capability. EWP projects are valued from \$10k to \$15m, and focus on addressing safety and compliance requirements on the Defence estate.' It also mentions that the EWP Forward schedule provides details of planned tender releases over the next 12 months. A 'Contacts' section is visible on the right, with a link to 'epw@defence.gov.au'. At the bottom, there is a link to the 'EWP Forward Works Program (PDF, 168.69 KB)' and a note that all EWP opportunities are published via AusTender.

Estate Works Program Forward Schedule

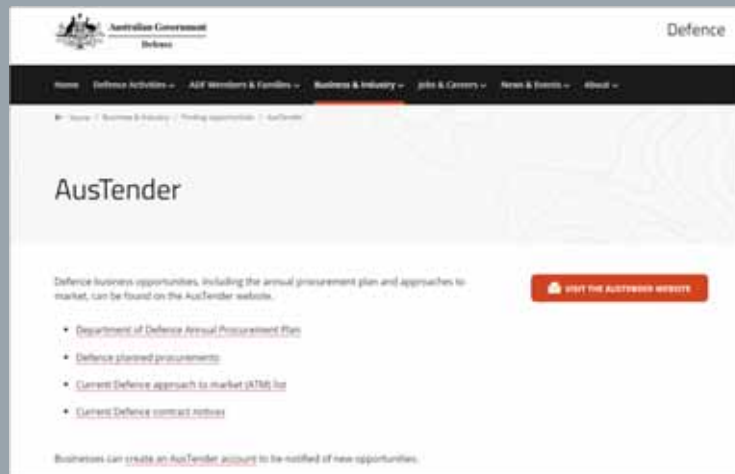
- The EWP Forward Schedule provides details of planned tender releases over the next 12 months.
- The Directorate of Estate Works Program Office (DEWPO) issue Industry Notices via AusTender.
- The EWP is planning on releasing two more tranches this calendar year, one in Late **July** and one in **September**. These will consist of roughly 80 projects and \$175m per tranche.

Sum of Budget	
Tender Forecast Date - Calendar Year	
2024 Q1	\$71,936,237
2024 Q2	\$216,259,709
2024 Q3	\$283,672,082
2024 Q4	\$153,824,964
Grand Total	\$725,692,993

Sum of Budget	
QLD	\$99,308,514
NSW	\$268,453,345
ACT	\$25,933,621
SA	\$70,268,995
WA	\$112,735,860
NT	\$106,489,327
VT	\$42,503,330
Grand Total	\$725,692,993

Tenders - AusTender

[Home](#) / [Business & Industry](#) / [Finding opportunities](#)
www.defence.gov.au/business-industry/finding-opportunities/austender

**Tenders - AusTender**

- Defence does not maintain a specific panel for the EWP; all opportunities are advertised via AusTender.
- EWP projects can be found on AusTender through two main listings:
 - **Future Business Opportunities:** Published as Planned Procurements.
 - **Current Business Opportunities:** Published as Approaches to Market.
- As a registered user of AusTender you can:
 - Receive automatic notifications of new business opportunities.
 - Download business opportunity documentation.
 - Instant notification of updates to business opportunities.
 - Establish a "watch-list" of future opportunities.

Tenders - Procurement

- The PDS Contractor facilitates your connection with Defence; it is your responsibility to provide compliant documentation to Defence.
- Project specific Industry Briefings are held during the tender period; registration details are located within the Approach To Market (ATM) documentation
- The Commonwealth Procurement Rules (CPRs) are the foundation of the Commonwealth Procurement Framework, and require adherence to commonwealth policies, rules and regulations.
- A core component of the CPRs is achieving "Value for Money" which requires that public resources are used in an efficient, effective, economical and ethical manner that is not inconsistent with the policies of the Commonwealth.
- Price is not the sole factor when assessing value for money. When conducting a procurement the relevant financial and non-financial costs and benefits of each submission is assessed including, but not limited to the:
 - quality of the goods and services;
 - fitness for purpose of the proposal;
 - potential supplier's relevant experience and performance history;
 - flexibility of the proposal (including innovation and adaptability over the lifecycle of the procurement);
 - environmental sustainability of the proposed goods and services (such as energy efficiency, environmental and climate change impact and the use of recycled products)
 - whole-of-life costs.

Defence Tender Requirements

- **Ensure Compliance and Complete All Returnable Schedules**
Non-conforming tenders will not be evaluated.
- **Tender Schedules for Contracts Over \$4M (incl. GST):**
 - ❖ Office of the Federal Safety Commissioner Accreditation
 - ❖ Valid and satisfactory Statement of Tax Record
- **Tender Schedules for Contracts Over \$7.5M (incl. GST):**
 - ❖ Local Industry Capability Plan
 - ❖ Indigenous Procurement Plan
 - ❖ Environmentally Sustainable Procurement Policy
- **Return All Schedules for Technical Evaluation:**
 - Workload and Proposed Resources: Demonstrate your capacity and proficiency.
 - Task Appreciation and Methodology: Outline how you will deliver the project and mitigate risks to Defence.
 - Previous Performance: Highlight your experience and reliability.
 - Program: Ensure adequate program allowances and timely completion before the requested date.

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Defence Estate Capital and Sustainment Works Program
Estate Works Program

Defence Tender Requirements

Projects < \$2m	Projects > \$4m	Projects > \$7.5m
No Securities required	Statement of Tax Records	Indigenous Participation Plan
Projects > \$2m 2x Approved Security 2.5% of the Contract Price (Bank Guarantees)	WHS Accreditation Office Federal Safety Commissioner	Local Industry Capability Plan
		Environmentally Sustainable Procurement Policy

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Defence Estate Capital and Sustainment Works Program
Estate Works Program

Tenders - AusTender

[Home](#) / [Business & Industry](#) / [Industry Capability Program](#) / [Estate Works Program](#)

www.defence.gov.au/business-industry/industry-capability-programs/estate-works-program

Home - Defence Activities - ADF Members & Families - Business & Industry - Jobs & Careers - News & Events - About

Home - Business & Industry - Industry capability programs - Estate Works Program

Estate Works Program

The Estate Works Program (EWP) delivers facilities and infrastructure maintenance projects aimed at restoring or sustaining capability. Projects focus on addressing safety and compliance requirements on the Defence estate.

EWP generates new business opportunities for Defence industry and aims to provide opportunities for small to medium and Indigenous enterprise.

EWP projects can range in value from \$10k to \$15m, with the typical value between \$1.5m and 34m. EWP also delivers minor new capability projects valued at less than \$100k.

Contacts

Program enquiries
estateworks@defence.gov.au
defence.gov.au

Project delivery services
economy.gov.au
defence.gov.au
www.pdfr.com.au

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Defence Estate Capital and Sustainment Works Program
Estate Works Program

Working Together for Defence



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Defence Estate Capital and Sustainment Works Program
Estate Works Program

Questions?



OFFICIAL

Lunch Break

1230 - 1315



Australian Government
Department of Defence
Security and Estate Group

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Defence Estate Capital Works Program

Defence Tendering and Contracting Updates



Ese Rainey
Executive Director
Capital Facilities and Infrastructure Branch

To defend Australia and its national interests in order
to advance Australia's security and prosperity
www.defence.gov.au



Defence Tendering and Contracting Updates



26 March to 4 June 2024



Managing Contractor Contract



Design Services Contract



Head Contractor Contract



Medium Works Contract



Early Involvement
Contractor Contract

Defence Tendering and Contracting Updates



Invitation to Register Interest

- Removal of the "Preliminary Proposals"
- Applicants' financial viability
- Amendments to information security
- Amendments to "Notification of Significant Events" policy

Disclaimer and Confidentiality Agreement

- Streamline confidentiality and information security provisions – note including Subconsultants

Defence Tendering and Contracting Updates



Amendments to:

- Clarify industry briefings
- Conduct of interviews with the Tenderer
- Streamline financial viability
- Workplace Gender Equality Act 2012
- Declaration relating to employee entitlements
- Country of tax residency consistent with the Department of Treasury's Country of Tax Residency policy

Defence Tendering and Contracting Updates



Amendments to:

- Tender Schedule C – Local Industry Capability Plan
- Tender Schedule D – Previous Performance
- Tender Schedule E – Program and Minimum Resource Schedule
- Tender Schedule H – Financial
- Tender Schedule J – Miscellaneous Matters

Defence Tendering and Contracting Updates



Amendments to:

- Asbestos Management Plan and Defence Asbestos Plan
- Information security provisions
- Updates to the Pandemic Adjustment Event provisions moral rights provisions and the insurance provisions
- New Special Conditions for use where there is UXO risk

Defence Tendering and Contracting Updates



Design Services Consultant Specific

Amendments to Tender Schedules

- DSC not required to submit a DCAP;
- No longer prepare a preliminary design solution
- Submit a Minimum Resource Schedule and program

Amendments to the Conditions of Contract:

- Removal of the DCAP;
- Inclusion of a Design Management Plan
- Exclusion of Consequential Loss and a limitation on the Consultant's liability
- "Template DSC Brief"

Defence Tendering and Contracting Updates



MCC Specific Tender Documents

Amendments to Tender Schedule H - Financial, including:

- Lump sum Contractor's Work Fee (Delivery) includes insurance costs and Approved Security costs;
- Lump sum Management Fee calculation adjustments
- KPI and incentive requirements

Defence Tendering and Contracting Updates



MCC Specific Conditions of Contract

- Definition of 'Subcontract Tender Documentation'
- Removal of the former clause 11.10
- Reinsertion of the KPIs and incentive clause

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Defence Estate Capital and Sustainment Works Program

Defence Tendering and Contracting Updates



<https://www.defence.gov.au/business-industry/procurement/contracting-templates>



Australian Government
Department of Employment
and Workplace Relations

Australian Skills Guarantee

June 2024

Australian Skills Guarantee Overview



The Skills Guarantee is an election commitment



Public consultation process on the Skills Guarantee PCP



Discussion paper and public consultation process



Inter-Governmental Committee established to monitor and oversee implementation



The key policy design was announced as part of the 2023-2024 Budget



Skills Guarantee targets will come into effect on 1 July 2024

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The Australian Skills Guarantee

- Introduces new national targets for **apprentices, trainees, paid cadets and women** on eligible Commonwealth-funded major projects.
- Applies to **major construction and ICT projects** with a total contract value of **\$10 million** or more.
- This aims to drive **long-term sustainable change** to tackle gender imbalance in the construction and ICT sectors and increase gender diversity in the apprenticeship system.
- There will also be more ambitious targets for women in flagship construction projects with a total contract value of **\$100 million** or more.

Australian Skills Guarantee Targets

	Overarching apprentice/ trainee target	Targets for women
Major construction projects Total contract value \$10 million or more	10% of all labour hours undertaken by apprentices/trainees.	<u>Overarching apprentice/trainee target for women</u> minimum of 6%* of all apprentice/trainee labour hours to be undertaken by women. <u>Trade-specific apprentice/trainee target for women</u> a minimum of 4%* of trade apprentice/trainee labour hours to be undertaken by women.
Flagship construction projects Total contract value \$100 million or more	10% of all labour hours undertaken by apprentices/trainees.	- Flagship construction projects will be required to set more ambitious targets for women. - They will also be required to prepare Gender Equality Action Plans outlining how targets will be achieved
Major ICT projects Total contract value \$10 million or more	- Initially the targets will be negotiated with suppliers on a project-by-project basis. - Targets will be based on workforce information - This approach will support the collection of data on entry-level pathways in the ICT sector	

*Targets for women will increase every financial year

Australian Skills Guarantee Procurement Connected Policy

The Procurement
Connected Policy
is available on our
website

[www.dewr.gov.au
/Australian-skills-
guarantee](http://www.dewr.gov.au/Australian-skills-guarantee)

The screenshot shows the Australian Skills Guarantee website. At the top, there is a navigation bar with links for Home, About us, Skills and Training, Employment, and Workplace Relations. Below this, a large banner reads "Australian Skills Guarantee". To the left of the main content area, there is a sidebar with links for "Australian Skills Guarantee", "announcements", and "Resources". The main content area features a section titled "The Australian Skills Guarantee (Skills Guarantee) will use government investment in major projects to help train the next generation of skilled workers. The Skills Guarantee is a key commitment under the Australian Government's Secure Australian Jobs Plan. The Skills Guarantee will introduce new national targets for apprentices, trainees and paid cadets working on Australian Government funded major projects. The Skills Guarantee will also introduce national targets for women to increase the proportion of women working on major projects and drive long term sustainable change to reduce gender segregation in the apprenticeship system." Below this text, there is a section titled "Skills Guarantee Procurement Connected Policy" which states: "The key mechanism to implement the Skills Guarantee is through the Skills Guarantee Procurement Connected Policy (PCP). The Skills Guarantee PCP applies from 1 July 2024 to direct Commonwealth procurements in the construction and information and communication technology (ICT) sectors." At the bottom of this section, there is a button that says "Download the Skills Guarantee PCP". A green arrow points from the URL in the text block to this button.

New reporting system

1

Development of online reporting system to support monitoring and performance assessment.

2

Interim reporting template will be developed for use in 12-month transition period

Reporting Flow

Sub-contractors

- Suppliers must ensure that sub-contractors provide accurate and timely reporting against targets to the supplier

Suppliers

- Provide accurate, timely reporting against targets at end of every quarter and financial year, and record, track and report this information for sub-contractors.

Relevant Entities (Commonwealth agencies)

- Provide complete, accurate data to DEWR.
- Undertake assurance activities.
- Work with suppliers to meet reporting requirements.

DEWR

- Collates data from agencies.
- Undertake assessment of program performance
- Work with agencies to meet reporting requirements.
- Reports to Government on overall targets.

Compliance

- Relevant entities are required to undertake six-monthly assessments and a final (end-of contract) assessment, and report to DEWR.
- Relevant entities will be required to monitor suppliers' performance and address non-compliance where necessary.
 - Relevant entities should work with suppliers to address underperformance.
 - They will need to consider the significance of the matter when addressing non-compliance, in accordance with the four non-compliance streams.
 - Accountable authorities are responsible for the application of the procurement framework within their entities, commensurate with the scale, scope and risk of the procurement/s.

Compliance Streams

Stream	Compliance	Actions
Minor	• Reporting is inaccurate, incomplete or late. • Failed to meet the 10% target by up to 0.2%. • Gender Equality Action Plan requirements not maintained.	Educative approach • Relevant entities to work with suppliers to inform them of requirements. • The department will support relevant entities to understand their obligations.
Moderate	• After Educative approach is applied: ○ Reporting continues to be inaccurate, incomplete or late. ○ Continues to be slightly under target. ○ Gender Equality Action Plan requirements not maintained. • Under at least one of the targets by more than 0.2%.	Directive approach • Relevant entities to request the supplier provide reasons for non-compliance. This should include mitigating factors. • Suppliers will be required to provide strategies they will put in place to rectify the situation.
Major	• After Directive approach is applied: ○ Reporting is still inaccurate, incomplete, or late (or not provided at all). ○ Not meeting target/s with no satisfactory mitigating factors provided. ○ Gender Equality Action Plan requirements still not maintained, and no mitigating factors provided.	• Where suppliers persistently fail to engage in working towards meeting agreed targets, this information will be available for relevant entities to consider in value for money assessments in future approaches to market.
Extreme	• Requirements of the Commonwealth Supplier Code of Conduct (the Code) not met, for example unethical behaviour. • False declarations, or persistently dishonest, or barely honest behaviour.	• Under paragraph 10.18 of the Commonwealth Procurement Rules, relevant entities may exclude a tenderer due to false declarations or significant deficiencies in the performance of obligations under a prior contract. Suppliers may be impacted as part of the process for awarding future procurements.

Next steps

- The Department will continue to engage with stakeholders to ensure smooth implementation of the Skills Guarantee ahead of targets applying to tender processes from 1 July 2024.
 - Guidance material
 - Inter-Governmental Committee and Operational Working Group
- Continuing to work across the Commonwealth, and with state and territory governments to apply the Skills Guarantee to other government initiatives.
- Please email ASG@dewr.gov.au anytime.

Defence Major Capital Works Program

Panel Session



AIRCDRE Ron Tilley
Director General
Capital Facilities and Infrastructure Branch



Ese Rainey
Executive Director
Capital Facilities and Infrastructure Branch



COL Matt Quinn
Executive Director
Capital Facilities and Infrastructure Branch



COL Karl Reynolds
Director
Capital Facilities and Infrastructure Branch



Holly Lowe
Director Program Management
Capital Facilities and Infrastructure Branch



Industry Information Sources

AusTender

- Market Sounding Notices:
 - Project
 - Program
- Industry Briefing Notices:
 - Project
 - Program
- Approaches to Market:
 - Invitation to Register Interest Opportunities
 - Request for Tender Opportunities
- Annual Procurement Plan
- Contract Award Notices



Sign up to AusTender and register for notifications for the UNSPSC category entitled
"Building and Construction and Maintenance Services"

Industry Information Sources

www.defence.gov.au

Industry Opportunities

Business and Industry > Finding Opportunities
<https://www.defence.gov.au/business-industry/finding-opportunities>



Industry Information Sources

www.defence.gov.au

Procurement and Contracting

Procurement and Contracting > Contracting Templates

> Suite of Facilities Contracts

<https://www.defence.gov.au/business-industry/procurement/contracting-templates/suite-facilities-contracts>



Thank You

We appreciate your feedback