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## General Support - Aviation

### Business Case

Version 1.1  
December 2022

#### Endorsed:

Rank and Name	Appointment	Signature	Date
s47E(c)	DACM		

Rank and Name	Appointment	Signature	Date
s47E(c)	DCOMD AVNCOMD		

### Project Approval

#### Approved:

Rank and Name	Appointment	Signature	Date
MAJGEN J King	HLC		

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Page 2 of 15

## **Business Case**

### **General Support – Aviation Fixed & Rotary Wing Capability**

#### **1. Executive Summary**

1.1. There is an established need for responsive, low cost and reliable fixed wing (FW) and rotary wing (RW), general support (GS) aviation to Army units, in particular those that are widely dispersed across the Australian land mass and those conducting activities in the cooperation and competition settings in Australia's region. This Business Case proposes the leasing of a commercial FW capability into Army service as the first stage of the Army Force Structure Implementation Plan (AFSIP) proposed General Support Aviation Squadron (GSAS). A further stage proposes an expanded version of the existing Army Interim Commercial Helicopter (AICH) arrangement to deliver the RW element of the GSAS.

1.2. The primary GS tasks are utility and Command & Liaison support for the functional commands, with a particular focus on support to domestic operations. <sup>s47E(d)</sup>

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1.3. The proposed GS FW capability will operate a mix of aircraft types operated under a contract arrangement in accordance with Defence Aviation Safety Regulation Non-Defence Registered Aircraft (DASR NDRA) requirements and a Civil Aviation Safety Authority (CASA) Air Operator Certificate (AOC). This will include contracted training, maintenance, logistics and continuing airworthiness. <sup>s47E(d)</sup>

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#### **2. Strategic Need**

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Page 3 of 15

### 3. Capability Needs Statement

3.1. **Capability Need.** Army has always had a requirement for moving small numbers of personnel and equipment where land movement is impractical or too slow and for which Army combat RW and RAAF FW lift platforms are unsuited due to their size, cost and availability. This requires a robust platform able to operate to unprepared landing strips in rough and remote environments, which has been lacking in Army since the retirement of the DHC-6 Twin Otter in 2004. 173<sup>rd</sup> Surveillance Squadron also provided the capability for general support tasks requiring longer range and speed until 2010 when its B350 King Air aircraft were transferred to RAAF.

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3.3.1. **Concept of Employment.** Examples of GS FW tasking include but are not limited to:

3.3.1.1. **Utility.** The primary task will be to provide aviation utility support to Army, with a focus on support to domestic operations.

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Page 4 of 15

- 3.3.1.2. **Command & Liaison.** The functional commanders, along with some formation commanders, have significant geographic spans of command with multiple dispersed localities and exercise areas. A light FW capability will allow efficient C&L visits to localities where the use of civil RPT aircraft is problematic or inefficient and road transport is time consuming.
- 3.3.1.3. **Logistics Resupply.** This task supports the movement of centralised supplies to enable distributed RFSG small team operational tasking. Additionally, a FW aircraft operated by Army permits the ability to safe hand sensitive equipment, time critical and dangerous goods required for training and operational purposes.
- 3.3.1.4. **CASEVAC.** Though not a primary task, a light FW capability may provide Casualty Evacuation (CASEVAC) from remote areas, beyond the operational range of current or emerging Joint Air Rescue Service (JARS) assets.
- 3.3.1.5. **VIP/VVIP.** The air movement of ADF, Government or foreign dignitaries to/from remote locations where use of RPT or larger RAAF VIP aircraft is problematic or inefficient.
- 3.3.1.6. **Contingency.** Defence Assistance to the Civil Community (DACC) / Humanitarian Assistance and Disaster Relief (HADR) support may see GS FW conduct aviation support through the rapid insertion of interagency Command and Control (C2) elements to coordinate support. Once in the Area of Operations (AO), other tasks may include Search and Rescue (SAR) missions, fire spotting, passenger and cargo movement and evacuation.

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- 3.3.2. **Capability Constraints.** The constraints for the GS FW capability are as follows:

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Page 5 of 15

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3.3.3. **Capability Restrictions.**

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3.3.4. **Capability Urgency.**

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3.4. **Current Capability Baseline.** Army has no dedicated GS FW capability.

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3.5. **Capability Gap.**

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3.6. **Project Scope.** The project intends to introduce a dedicated General Support Aviation capability to Army under a GSAS organisational structure as described in the

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3.7. **Proposed Solution**

3.7.1. **Phase 1 GS FW Trial** - is a risk reduction and requirements setting activity for 'Short Take-off and Landing (STOL)' and 'High Performance' FW categories.

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3.7.1.1. **Phase 1A** - will focus on the STOL platform category, leasing or hiring suitable aircraft from civilian operators in order to assess aircraft type/performance against the operational need.

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Page 6 of 15

3.7.1.2. **Phase 1B** - will evaluate a High Performance pressurised category aircraft. As the performance and cost of King Air are known, this phase will evaluate alternative single-engine solutions that may offer comparable capability at less cost. <sup>s47E(d)</sup>

<sup>s47E(d)</sup>

3.7.2. **Phase 2 GS FW** - Army, in concert with CASG, will seek a dedicated long-term GS FW capability. <sup>s47E(d)</sup>

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<sup>s47E(d)</sup>

Military aircrew will operate the aircraft with a turnkey maintenance and logistics support contract all operating under a Primary Contractor's AOC. <sup>s47E(d)</sup>

<sup>s47E(d)</sup>

3.7.3. **Phase 3 GS RW** - <sup>s47E(d)</sup>

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**Figure 1 – GS Aviation Implementation Timeline**

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Page 7 of 15

3.8. **Reasons.** GS aviation has been provided to Army in the past by both fully military<sup>4</sup> and fully contracted solutions. This civil registered, military operated, contractor supported solution is recommended for the following reasons:

3.8.1. **Reason 1.** This solution offers the flexibility and reliability of a military operated capability, the simplicity of operating to civil regulations and standards that are more appropriate to the role and the personnel and cost savings achievable through commercial support.

3.8.2. **Reason 2.** s47E(d)  
s47E(d) and allows the Army Combat lift RW capability to focus on core warfighting requirements.

3.8.3. **Reason 3.** This solution provides a number of benefits for aircrew workforce management, from better management of trainee aircrew throughput to retention of experienced aircrew through the TWS.

3.9. Other solutions considered were:

3.9.1. **Discarded solution 1.** Acquisition of platforms under a traditional acquisition project. Innovative approaches to ownership can remove acquisition costs and project management overheads, the requirement to bring those aircraft onto the State Register and provide flexibility in extension or termination of capability.

3.9.2. **Discarded solution 2.** Continued reliance on non-Army capabilities. s47E(d)  
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s47E(d) This will require an increase in use of civil charter, contract and commercial RPT services if no military alternative is developed.

3.9.3. **Discarded solution 3.** s47E(d)  
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3.10. **Expected Outcomes for Army.**

3.10.1. **Capability.** AVN COMD will deliver the FW General Support capability primarily in the geographically remote north and west of Australia in support of domestic operations s47E(d)  
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3.10.2. **Personnel.**

3.10.2.1. **Military Workforce.** The Army workforce will maximise the total workforce model. A SERCAT 7 cadre will command and administer the

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Page 8 of 15

capability. A pool of experienced former Army FW pilots are available to form the Ph 1 & Ph 2 workforce, under SERCAT 3/5 arrangements. The pilot workforce will not be required to be centrally located and will force concentrate based on tasking needs. A similar model will apply to the RW workforce, possibly supplemented by SERCAT 7 aircrew maintaining currency whilst in staff postings or junior aircrew awaiting operational type training.


3.10.2.2.**Support Workforce.** Using civil registration and the DASR NDRA provisions allows all support functions including continuing airworthiness to be contracted. This limits the AVNCOMD and CASG workforce requirement to contract management, capability management and operational airworthiness functions, which can be performed by a small number of contractor and/or SERCAT 5 staff.

3.10.2.3.**Recruitment and Training.** CASA authorised type qualified Army aircrew will operate the GS aircraft. Pilots will need a CASA Commercial pilots licence, Class 1 medical certificate and relevant type endorsements and ratings. A combination of contractor instructors and military qualified flying instructors will manage crew qualifications and proficiency in accordance with extant CASA and DASR regulations.

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**Figure 2: Proposed Phase 2 General Support Aviation Squadron Organisation**

3.10.4. **Major Systems.** The FW major system is expected to include two distinct classes of fixed wing aircraft in order to meet the two essential requirements:

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Page 9 of 15

3.10.4.1.**STOL FW Type:** A robust airframe capable of s47E(d) to unprepared landing strips, preferably with good STOL performance. Aircraft to be considered include:

3.10.4.1.1. Daher Kodiak 100 (see Figure 3)

3.10.4.1.2. Cessna Caravan 208B (see Figure 4)

3.10.4.2.**Higher Performance FW Type:** A pressurised aircraft with sufficient range and speed to reach regional neighbours (approx. 1800nm), equipped to operate in complex civil airspace but still able to operate to small airfields. Aircraft to be considered include:

3.10.4.2.1. Pilatus PC-12 (see Figure 5)

3.10.4.2.2. Daher TBM 900 (see Figure 6)

3.10.4.2.3. King Air B350 (see Figure 7)

3.10.4.3.**RW Type:** The AW139 operating under the AICH contract has met expectations. It remains the most suitable platform for an expanded GS RW capability under Phase 3, based on its capability, supportability and the availability of a pool of type qualified SERCAT 5 aircrew in civil industry.



**Figure 3 – Daher Kodiak 100**

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Page 10 of 15



**Figure 4 – Cessna Caravan 208B**



**Figure 5 – Pilatus PC-12**



**Figure 6 – Daher TBM 900**

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Page 11 of 15



**Figure 7 – King Air B350**

- 3.10.5. **Facilities and Training Areas.** The GSAS will utilise civilian and Defence facilities as appropriate with an intent to minimise impact on existing military bases. s47E(d)

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Major maintenance will be

conducted at the contractor's facilities.

- 3.10.6. **Command and Management.**

3.10.6.1. A HQ AVNCOMD project team will be responsible for managing the Phase 1 trial. In Phase 2 the GSAS will be established under a command arrangement informed by the broader AVNCOMD capability review.

3.10.6.2. Aircraft will operate under the Contractor's AOC for training and as a State Operated aircraft whilst commanded by military personnel on a Defence mission, similar in nature to AICH. When conducting missions as a State Operated aircraft the Commonwealth's intent would be to operate in accordance with the AOC holder's regulations and AOC holder flight and safety management systems described via a Special Flying Instruction (SFI). Aircrew will be subject to oversight by the contractor's Chief Pilot (CP) and management structure embedded in their AOC. As a result, there may be dual reporting in both military and civil organisations. The Contractor's Chief Pilot will have the authority to limit the employment of individuals, or apply immediate restrictions in the face of safety issues.

3.10.6.3. In the longer term, enduring contract management is recommended to be undertaken by AASB, CASG with a specific sustainment funding line. This option will be developed in conjunction with CASG and form part of the Battlefield Aviation Program strategy.

- 3.10.7. **Industry & Support.** The GS-FW and RW capability will likely be a 'turnkey' arrangement whereby industry provides aircraft, an agreed Rate of Effort and training management under their AOC plus maintenance/logistics and continuing airworthiness support. s47E(d)

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Page 12 of 15

#### 4. **Project Execution Strategy.**

4.1. **Delivery Agency.** HQ AVNCOMD will deliver the GS-Aviation capability, with support from CASG and Defence Legal for tendering and contract management. Phase 1 will involve a combination of direct hire and short-term lease arrangements. Phase 2 will be delivered under long-term contracts including aircraft, training, maintenance, logistics and engineering support. Airworthiness oversight as a State operated aircraft will be delivered by the Military Air Operator (MAO) under Defence Aviation Safety Regulation (DASR) Non-Defence Registered Aircraft (NDRA) in a similar model to the AICH AW139 aircraft

4.2. **Industry Interest and Engagement.** There has already been a level of interest by industry to provide proposals for a fixed wing capability within Army's Aviation Command. These proposals have provided a ROM level of costing as to the likely leased cost of a GS FW platforms and support. Dry lease rates for various aircraft types and suppliers around Australia are readily available on the internet.

#### 4.3. **Critical Milestones.**

4.3.1. **GS FW Phase 1.** No deliverables nor milestones. Activation period for operations in northern Australia is within 3 months pending approvals and funding assurance.

4.3.2. **GS FW Phase 2.** s47E(d)  
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4.3.2.1. **IOC.** IOC is an Army declared capability milestone after ID and defined in the Capability Realisation Plan (CRP).

4.3.2.2. **FMR.** Not used.

4.3.2.3. **FOC.** FOC is an Army declared capability milestone after OD and defined in the CRP.

4.3.3. **Mid-life Upgrade.** Not applicable.

4.4. **Disposal.** Leased aircraft are returned to the Contractor on expiration of the lease, although the Commonwealth retains an option to acquire the aircraft should it desire to do so.

4.5. **Basis of Provision (BOP).** s47E(d)  
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4.6. **Indicative Schedule.** The broad schedule to realise GS FW Phase 1 capability is 3-months from approval to proceed. s47E(d)

4.7. **Procurement Method.** AVNCOMD will work with CASG to determine the most appropriate method for each phase. Phase 1 Options include the Defence Hire Arrangement used for the Aircrew Currency Flying Scheme and a modified Minor project process, noting the

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Page 13 of 15

short term nature of Phase 1. DCA has provided funding assurance for establishment of the FW capability (Phase 1).

4.8. **Cost Estimate.** A formal approach to market has not been made so ROM costs at Table 2 are sourced from unsolicited proposals from industry and dry lease hire rates readily available on the internet. The following assumptions are made to establish a ROM cost:


4.8.1. **GS FW Phase 1**

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4.8.2. **GS FW Phase 2**

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Page 14 of 15


4.8.2.7. HQ AVN COMD will develop a new Business Case for Phase 2 Funding approval in 2023.

**4.8.3. GS RW Phase 3**

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**4.9. Project Risk.**

**4.9.1. Cost Risk:**

- 4.9.1.1. Increased Cost. During Phase 1 risks to increased cost will be mitigated primarily through reduction in scope or task quanta as this is the requirements setting and development phase.
- 4.9.1.2. Increased Sustainment Cost. Not applicable if costs are specified in the contract.
- 4.9.1.3. Increased Mid-life Upgrade and Disposal Costs. Not applicable for leased aircraft, which will either be returned to the lessor or purchased for the residual contract value.

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Page 15 of 15

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#### 4.9.3. Scope Risk:

- 4.9.3.1. Underestimated Technology Readiness Level (TRL) or System Readiness Level (SRL). Not Applicable
- 4.9.3.2. Changes to FPS (requirements). Not applicable.
- 4.9.3.3. Changes to BOP. Not Applicable.
- 4.9.3.4. Change to life-of-type. Not Applicable.
- 4.9.3.5. Failure to Integrate with Existing/Emerging Systems. Not Applicable.

#### 5. Project Management Tolerances and Reporting:

- 5.1. **Schedule.** DCOMD AVN COMD and DACM can authorise a slip in schedule for ID and OD milestones.
- 5.2. **Cost.** DCOMD AVN COMD and DACM can direct PM Commercial Aircraft regarding over and underspends of the allocated budget and changes to the contract via CCP.
- 5.3. **Scope.** DCOMD AVN COMD and DACM can direct PM Commercial Aircraft regarding scope changes to the contract via CCP.
- 5.4. **Project Reporting Framework.** DACM will chair the monthly Project Management Board (PMB) with Stakeholders and reports status to DCOMD AVN COMD

#### 6. Stakeholder Analysis.

Stakeholder	Status <sup>6</sup> (Critical/Incidental)	Analysis
DCOMD AVN COMD	Critical	Financial approval for contract
16 AVN BDE	Incidental	Operator of capability
2 DIV	Incidental	End User of capability
FORCOMD	Incidental	End User of capability
SOCOMD	Incidental	End User of capability

**Table 2 – Summary of Stakeholder Analysis**

<sup>6</sup> **Critical Stakeholders** are those who can significantly affect your cost / schedule / scope or are decisive in securing approvals or realising intended outcomes. **Incidental Stakeholders** are those whose demands/requests could remain unsatisfied without affecting cost / schedule /scope or jeopardising approvals / realisation of intended outcomes.

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## STATEMENT OF REQUIREMENT

**Commonwealth Reference No.: MPB01-2023**

### Background:

Army Aviation Command wishes to establish a General Support capability using commercial fixed wing aircraft. The first phase is to conduct pilot training and development on the following options:

- Pilatus PC12 (essential)
- Cessna C208 Caravan (desirable)

This phase, which will include evaluation of aircraft suitability for the intended Army roles, is expected to run from 20 Feb 23 to 30 Jun 23. Army will consider a proposal based on PC-12 only if that is seen as a more viable option

### Task Description:

**Outline.** Army Aviation Command wishes to obtain access to the aircraft types mentioned above for a minimum of 20 hours per month for each type, commencing from February 2023 for an initial period of five months. Access to the aircraft may be exclusive or in blocks for a minimum of ten days per month.

Once the ADF pilots are trained and certified for the aircraft type, they will fly the aircraft for representative Army tasking in accordance with the Operator's AOC.

**Detailed Requirement.** The detailed requirement is:

**Pilot training:** Six pilots are to be initially trained and accredited for one aircraft type with another four in Q2 2023. Four pilots are regular Army personnel, available at any time for training and remainder will be part time. The part time pilots will need to be programmed for training which may be conducted in a block or progressively over a number of days. The Contractor is to state the preferred location for training and any partner organisations to be utilised.

**Pilot Experience.** The pilots are experienced Army pilots, all with previous fixed wing experience, holding a Commercial Pilots Licence (Aeroplane) (CPL(A)) and multi-engine instrument rating. Three pilots who hold current military instrument ratings on the B350 King Air will require civil endorsement of their military qualifications.

The pilots will operate under the vendor's AOC. The following types of operation are required:

- a. Initial type endorsement training.
- b. Development flying with vendor pilots until minimum experience requirements are met.
- c. Conduct of representative tasking by Army pilots for development and evaluation purposes.

The Contract is to state any specific pilot requirements.

**Aircraft.** The aircraft requirements is:

- **Cessna C208 Caravan.** Preferably for a period of five months for 20 hours per month. Blocks of time within each month is a suitable option. Army preference is for the 208B Grand Caravan EX model if available.



- **Pilatus PC-12.** Preferably for a period of five months for 20-30 hours per month. Blocks of time within each month is an acceptable option. Army preference is for the PC-12 NG or NGX model if available

The aircraft will preferably be operated from Oakey, but not limited to during this period, however aircraft may be operated from and maintained at an alternative venue in the SE QLD (bounded by the Sunshine Coast, Gold Coast and Oakey) if necessary.

Quotes should include dry and wet hire rates. Army anticipates all operations will be conducted at dry hire rates.

The Contractor is state any limitations on the access to the aircraft.

<b>Required Start Date:</b> 20 Feb 23	<b>Required Completion Date:</b> 30 Jun 23



**Department of Defence  
(ABN 68 706 814 312)**

***Expression of Interest***

**Army Aviation General Support Fixed Wing  
FCOMD/EOI/37171/1**

**Addendum Number 01**

## **ADDENDUM NO. 01**

In accordance with clause 1.3 of the Conditions of Registration of FCOMD/EOI/37171/1, Defence provides the following amendments to the Approach to Market Current View on AusTender.

### **Contact Officer**

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The Contact Officer Details for this addendum are specified in clause 2.5 of the ATM's Conditions of Registration, as follows:

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### **Amendment to ATM**

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Subsequent to the issue of ATM ID: FCOMD/EOI/37171/1, respondents are to note the following administrative amendments are only to update the Austender Current ATM View - FCOMD/EOI/37171/1 as seen on Austender.

For clarity, this amendment does not alter any of the Approach to Market Documents.

### **Amendments to the Current ATM View - FCOMD/EOI/37171/1 headings on AusTender:**

**Existing Multi-stage Criteria:** To enable to Project to evaluate potential solutions and Shortlist respondents.

**New Multi-stage Criteria:** This is a multi-stage procurement with an initial Expression of Interest from Service Providers followed by submission of detailed proposal by shortlisted service providers. Refer to the document for more information.

**Existing Conditions of Participation:** Nil.

### **New Conditions of Participation:**

The Respondent must fulfil the following essential requirements:

- a. The respondent, or their nominated partner, must have previously supported the selected aircraft type/s.
- b. The respondent must have an Aircraft Operating Certificate (AOC) that covers Part 135 operations for the class and aircraft type offered as contracted Supplies, including the ability to operate Prescribed Single Engine Aircraft (PSEA) under Instrument Flight Rules (IFR) and Night Visual Flight Rules (VFR).
- c. The respondent, or their nominated Part 141/142 training provider, must have Civil Aviation Safety Authority (CASA) Approval to conduct PSEA training in accordance with an approved type specific syllabus.

- d. The respondent must have Certification as a CASA Part 145 Authorised Maintenance Organisation (AMO) for aircraft comprising Supplies in the Contract, or have established support arrangements with a Part 145 AMO for support of the aircraft comprising Supplies in the Contract.
- e. The respondent must have an office in Australia with a current Chief Pilot resident in Australia.

**Existing Timeframe for Delivery:** Nil.

**New Timeframe for Delivery:** Late 2023 to early 2024.

### **Commonwealth Responses**

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Respondents should note that **questions** may be submitted in writing to the Contact Officer progressively during the ATM open period, **but no later than 5.00pm on Tuesday 08 August 2023**.

Nil questions

-----END OF ADDENDUM NO. 01 -----

**PART 1 - CONDITIONS OF REGISTRATION****TABLE OF CONTENTS**

	<b>Page</b>
<b>1 GENERAL .....</b>	<b>1</b>
1.1 General .....	1
1.2 Interpretation of the Expression of Interest .....	1
1.3 Amendment of the Expression of Interest.....	2
1.4 Termination, Suspension or Deferral of the Expression of interest Process .....	2
1.5 Other Commonwealth Rights.....	2
1.6 Australian Government Requirements.....	2
1.7 Defence Procurement Processes .....	3
1.8 Procurement Complaints .....	3
<b>2 RESPONSE PREPARATION.....</b>	<b>3</b>
2.1 Respondents to Inform Themselves .....	3
2.2 Language and Measurement .....	4
2.3 Response Preparation .....	4
2.4 Responsibility for Response Costs .....	4
2.5 Contact Officer for Expression of Interest Inquiries .....	4
2.6 Not Used .....	5
2.7 Not Used .....	5
2.8 Not Used .....	5
<b>3 RESPONSE LODGMENT .....</b>	<b>5</b>
3.1 Lodgement of Responses .....	5
3.2 Alterations, Erasures or Illegibility .....	5
3.3 Unintentional Errors of Form .....	5
<b>4 MATTERS CONCERNING RESPONSES .....</b>	<b>5</b>
4.1 Confidential Information .....	5
4.2 Collusive Bidding.....	6
4.3 Unlawful Inducements.....	6
4.4 Improper Assistance .....	6
4.5 Use of Former Defence Personnel or Defence Service Providers in Response Preparation and Process.....	6
4.6 Conflict of Interest .....	7
4.7 Use of Response Documents .....	7
4.8 Part, Joint and Alternative Responses .....	7
<b>5 COMPETITIVE SELECTION PROCESS.....</b>	<b>8</b>
5.1 Response Presentations .....	8
5.2 Response Evaluation .....	8
5.3 Minimum Content and Format Requirements.....	8
5.4 Not Used .....	9
5.5 Essential Requirements .....	9
5.6 Clarification .....	9
5.7 Shortlisting .....	9
5.8 Debriefing of Respondents .....	9
<b>6 RESPONSE EVALUATION CRITERIA .....</b>	<b>9</b>

OFFICIAL

ASDEFCON (Expression of Interest)

PART 1

6.1	Response Evaluation Criteria.....	9
6.2	Subsequent Procurement Process Evaluation Criteria.....	9

**ANNEX TO CONDITIONS OF REGISTRATION**

A.	Glossary .....	A-1
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**1 GENERAL****1.1 General**

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- 1.1.1 The Commonwealth requires Respondents to submit an Expression of Interest by completing the Part 3 Response.
- 1.1.2 Following this Expression of Interest (EOI) process, the Commonwealth intends to invite those shortlisted Expressions of Interest to submit a comprehensive Response.
- 1.1.3 In conducting this EOI, the Commonwealth is seeking an outcome that will:
- identify potential suppliers capable of fulfilling Defence's requirements;
  - establish if respondents have the capacity to satisfy the requirements;
  - reduce the time spent by Defence in evaluating a large number of very complex and detailed responses; and
  - allow prospective suppliers sufficient time to identify any subcontractors.

**1.2 Interpretation of the Expression of Interest**

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- 1.2.1 The EOI comprises:
- Part 1 – Conditions of Registration and annex; and
  - Part 2 – SOR and annexure A
  - Part 3 - Response.
- 1.2.2 In this EOI, unless the contrary intention appears:
- headings are for the purpose of convenient reference only and do not form part of this EOI;
  - the singular includes the plural and vice-versa;
  - a reference to one gender includes the other;
  - a reference to a person includes a body politic, body corporate or a partnership;
  - if the last day of any period prescribed for the doing of an action falls on a day, which is not a Working Day, the action is to be done no later than the end of the next Working Day;
  - a reference to an Act is a reference to an Act of the Commonwealth, State or Territory of Australia, as amended from time to time, and includes a reference to any subordinate legislation made under the Act;
  - a reference to a clause includes a reference to a subclause of that clause;
  - a reference to a specification, publication, Commonwealth policy or other document is a reference to that specification, publication or document, in effect on the date of release of this EOI or alternatively, a reference to a revised version of the document if agreed in writing between the parties;
  - the word 'includes' in any form is not a word of limitation;
  - a reference to a party includes that party's administrators, successors, and permitted assigns, or its officers, employees, agents or advisers; and
  - words, abbreviation and acronyms have the meaning given to them by the Glossary at Annex D to the conditions of registration.
- 1.2.3 To the extent permitted by law, no binding contract (including a process contract) or other understanding (including any form of contractual, quasi-contractual or restitutionary rights, or rights based upon similar legal or equitable grounds) will exist between the Commonwealth and a respondent unless and until a contract is signed by the Commonwealth and the successful respondent following any subsequent procurement process.
- 1.2.4 The Commonwealth will not be responsible for any costs or expenses incurred by any respondent in preparation or lodgement of a response or taking part in the EOI process.

- 1.2.5 Respondents acknowledge that any procurement arising from any subsequent procurement process to this EOI is contingent on Government approval.
- 1.2.6 If there is an inconsistency between any part of this EOI, a descending order of precedence is to be accorded to the:
- this conditions of registration and the Glossary;
  - SOR, including annexes (if any); and
  - any document incorporated by express reference as part of the EOI,
- so that the provision in the higher ranked document, to the extent of the inconsistency, prevails.

### **1.3 Amendment of the Expression of Interest**

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- 1.3.1 The Commonwealth may amend this EOI upon giving respondents timely written notice of an amendment.
- 1.3.2 If the Commonwealth amends this EOI under this clause 1.3.1 after responses have been submitted, it may seek amended responses.
- 1.3.3 Respondents will have no claim against the Commonwealth or its officers, employees or advisers in connection with either the exercise of, or failure to exercise, the Commonwealth's rights under this clause 1.3.

### **1.4 Termination, Suspension or Deferral of the Expression of interest Process**

---

- 1.4.1 Without limiting its other rights under this EOI or at law or otherwise, the Commonwealth may suspend, defer or terminate this EOI process at any time. The Commonwealth will notify respondents to this effect.

### **1.5 Other Commonwealth Rights**

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- 1.5.1 Without limiting its other rights under this EOI or at law or otherwise, the Commonwealth may at any time during this EOI process, select one or more respondents to conduct any subsequent procurement process.
- 1.5.2 Despite any indication by the Commonwealth as to the conduct of any subsequent procurement process, including that any subsequent procurement process will occur, the Commonwealth may:
- undertake a different procurement process, with or without the respondent;
  - not complete this EOI process; or
  - not conduct any subsequent procurement process.
- 1.5.3 Any time or date in this EOI is for the convenience of the Commonwealth. The establishment of a time or date in this EOI does not create an obligation on the part of the Commonwealth to take any action or exercise any right established in this EOI or otherwise.

### **1.6 Australian Government Requirements**

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- 1.6.1 Respondents should familiarise themselves with the following Commonwealth policies:
- Defence and Industry policy as detailed in the *Defence Industry Policy Statement* and Australian Industry Capability policy available at:  
<http://www.defence.gov.au/SPI/Industry/AIC.asp>;
  - Company ScoreCard policy as detailed at:  
<https://www.defence.gov.au/casg/DoingBusiness/Industry/Industryprograms/Performance%20Exchange%20Scorecard.asp>;
  - Conflicts of interest; Gifts, hospitality and sponsorship; Notification of post separation employment; Required behaviours in Defence; Incident reporting and management; and ethical relationship policies as detailed in DI(G) PERS 25-6, DI(G) PERS 25-7, DI(G) PERS 25-4, Interim Defence Instruction PERS 35-3, Interim Defence Instruction ADMIN 45-2 and *Defence and the Private Sector – An Ethical Relationship*;
  - Public Interest Disclosure policy detailed at:



<https://www.ombudsman.gov.au/Our-responsibilities/making-a-disclosure>;

- e. Workplace Gender Equality policy as detailed at:  
<https://www.wgea.gov.au/about-us/workplace-gender-equality-procurement-principles>;
- f. Indigenous Procurement Policy as detailed at:  
<https://www.niaa.gov.au/indigenous-affairs/economic-development/indigenous-procurement-policy-ipp>

1.6.2 Respondents acknowledge that as a Commonwealth agency, the Department of Defence is subject to legislative and administrative accountability and transparency requirements of the Commonwealth, including disclosures to Ministers and other Government representatives, Parliament and its Committees and the publication of information in respect of this EOI process.

1.6.3 The respondent agrees that the Department of Defence may provide any information collected or provided during the course of this process to other Commonwealth agencies or regulatory bodies.

## **1.7 Defence Procurement Processes**

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1.7.1 Respondents and their officers, employees, agents and advisers are to, at all times during the EOI process, comply with the 'Promoting confidence in Defence procurement processes' requirements contained in *Defence and the Private Sector – An Ethical Relationship*.

## **1.8 Procurement Complaints**

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1.8.1 In the event respondents wish to lodge a formal complaint regarding this procurement, the complaint is to be directed in writing to: [procurement.complaints@defence.gov.au](mailto:procurement.complaints@defence.gov.au). On the request of the Commonwealth, respondents are to cooperate with the Commonwealth in the resolution of any complaint regarding this procurement.

# **2 RESPONSE PREPARATION**

## **2.1 Respondents to Inform Themselves**

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2.1.1 The Commonwealth makes no representations or warranties that the information in this EOI or any information communicated or provided to respondents during this EOI process is, or will be, accurate, current or complete.

2.1.2 Respondents are responsible for:

- a. examining this EOI, any documents referenced in or attached to this EOI and any other information made available by the Commonwealth to respondents in connection with this EOI process;
- b. obtaining and examining all further information which is obtainable by the making of reasonable inquiries relevant to the risks, contingencies, and other circumstances having an effect on their responses; and
- c. satisfying themselves as to the accuracy and completeness of their responses.

2.1.3 Respondents prepare and lodge a response based on the respondents' acknowledgment and agreement that they:

- a. do not rely on any representation, letter, document or arrangement, whether oral or in writing, or other conduct as adding to or amending these conditions other than as expressly stated by the Commonwealth in writing;
- b. have relied entirely upon their own inquiries and inspection in respect of the subject of their response; and
- c. are aware of the Australian Consumer Law (Schedule 2 to the Competition and Consumer Act 2010) and Division 137 of the Criminal Code under which giving false or misleading information is a serious offence; and
- d. are aware of the impact of the *Auditor-General Act 1997* on its participation in the EOI and any subsequent procurement process.

## **2.2 Language and Measurement**

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- 2.2.1 Any response, including all attachments and supporting documentation, is to be written in English.
- 2.2.2 All measurements are to be expressed in Australian legal units of measurement unless otherwise specified in this EOI.

## **2.3 Response Preparation**

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- 2.3.1 Unless otherwise agreed, respondents are to complete and provide the information requested in the annexes to the conditions of registration and are to do so in the manner requested in the annexes to the conditions of registration.
- 2.3.2 Supporting documentation may be provided to enhance the response. Supporting documentation relevant to a particular annex is to be indicated in that annex.

## **2.4 Responsibility for Response Costs**

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- 2.4.1 The respondent's participation in any stage of this EOI process, or in relation to any matter concerning this EOI, is at the respondent's sole risk, cost and expense. The Commonwealth will not be responsible for any costs or expenses incurred by any respondent in preparation or lodgement of a response or taking part in this EOI process.
- 2.4.2 In addition to clause 1.2.3, the Commonwealth is not liable to the respondent for any costs on the basis of quantum merit or any other contractual, quasi contractual or restitutionary grounds whatsoever as a consequence of any matter or thing relating to, or incidental to the respondent's participation in this EOI process, including without limitation, instances where:
- a respondent is not invited to participate in any subsequent procurement process;
  - the Commonwealth varies or terminates the evaluation and selection process;
  - the Commonwealth decides not to proceed with this EOI process;
  - the Commonwealth's defence capability requirements change; or
  - the Commonwealth exercises any other right under this EOI or at law.

## **2.5 Contact Officer for Expression of Interest Inquiries**

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- 2.5.1 The Contact Officer for this EOI is:  
Contract Officer  
s47E(d)
- 2.5.2 Respondents are to direct any questions or concerns regarding this EOI to the Contact Officer in writing.
- 2.5.3 Respondents may submit questions or concerns to the Contact Officer up until five Working Days prior to the Response Closing Time.
- 2.5.4 Any question or concern submitted by respondents is submitted on the basis that the Commonwealth may circulate it and the Commonwealth's response to all other respondents without disclosing the source of the question or concern, Confidential Information or the substance of the proposed response.

- 2.6 Not Used**  
**2.7 Not Used**  
**2.8 Not Used**
- 

### **3 RESPONSE LODGMENT**

#### **3.1 Lodgement of Responses**

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***Note to Respondents: The Response Closing Time will also be displayed in the relevant AusTender webpage together with a countdown clock that displays in real time the amount of time left until Response Closing Time (for more information please see AusTender Terms of Use). For the purposes of determining whether a response has been lodged before the Response Closing Time, the countdown clock will be conclusive.***

- 3.1.1 AusTender is the Australian Government's procurement information system. Access to and use of AusTender is subject to terms and conditions. In participating in this EOI (Approach to Market (ATM)), respondents are to comply with those terms and conditions and any applicable instruction, process, procedures and recommendations as advised on AusTender at <https://www.tenders.gov.au/?event=public.termsOfUse>.
- 3.1.2 All queries and requests for AusTender technical or operational support are to be directed to:  
AusTender Help Desk  
Telephone: 1300 651 698  
International: +61 2 6215 1558  
Email: [tenders@finance.gov.au](mailto:tenders@finance.gov.au)  
The AusTender Helpdesk is available between 9am and 5pm Australian Capital Territory (ACT) local time, Monday to Friday (excluding ACT and national public holidays).
- 3.1.3 Responses are to be lodged electronically via AusTender (<https://www.tenders.gov.au>) before the date and time stated on the Part 3 – Response and is the local time in the Australian Capital Territory (ACT) (the 'Response Closing Time') in accordance with the response lodgement procedures set out in this EOI and on AusTender.
- 3.1.4 Responses are to be lodged in MS Word or PDF format (MS Word is preferred). All file names should:
- a. sufficiently identify the respondent by including their name; and
  - b. reflect the parts of the response they represent, where the response comprises multiple files.
- 3.1.5 The respondent is to include a PDF copy of the executed Declaration by Respondent.
- 3.1.6 Response files should not exceed a combined file size of 500 megabytes per upload.

#### **3.2 Alterations, Erasures or Illegibility**

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- 3.2.1 Any alterations or erasures made to a response by a respondent are to be initialled by that respondent. Responses containing alterations or erasures that are not initialled, or pricing or other information that is not stated clearly and legibly, may be excluded from consideration.

#### **3.3 Unintentional Errors of Form**

---

- 3.3.1 If the Commonwealth considers that there are unintentional errors of form in a response, the Commonwealth may request the respondent to correct or clarify the error but will not permit any material alteration or addition to the response.

### **4 MATTERS CONCERNING RESPONSES**

#### **4.1 Confidential Information**

---

- 4.1.1 The Commonwealth may require a respondent to execute a deed of confidentiality before being provided with some or all of the information included in the EOI. Whether or not such a

deed is required, and without limiting a respondent's obligations under the deed, respondents are to:

- a. treat the EOI and any information provided to respondents by or on behalf of the Commonwealth in connection with the EOI process as confidential;
- b. not disclose or use that information except as strictly required for the purpose of developing a response in accordance with the EOI; and
- c. not disclose that information to another respondent unless that respondent is a member of a consortium which is preparing a proposal in accordance with clause 4.8.

4.1.2 In accordance with paragraph 7.21 of the CPRs, the Commonwealth will treat responses as confidential.

## **4.2 Collusive Bidding**

---

4.2.1 Respondents and their officers, employees, agents and advisers are not to engage in any collusive bidding, anti-competitive conduct, or any other similar conduct in relation to:

- a. the preparation or lodgement of responses; and
- b. the evaluation and clarification of responses,

in respect of this EOI or EOI process or any other procurement process being conducted by the Commonwealth in respect of its defence capability requirements.

4.2.2 For the purposes of clause 4.2.1, collusive bidding, anti-competitive conduct, or any other similar conduct may include the disclosure, exchange and clarification of information (in any form) whether or not such information is confidential to the Commonwealth or any other respondent or any other person or entity.

4.2.3 In addition to any other remedies available under any law or any contract, the Commonwealth may immediately reject any response lodged by a respondent that, in the Commonwealth's reasonable opinion, has engaged in any collusive bidding, anti-competitive conduct, or any other similar conduct with any other respondent or any other person in relation to the preparation or lodgement of responses whether in respect of this EOI or EOI process or any other procurement process being conducted by the Commonwealth in respect of its defence capability requirements.

## **4.3 Unlawful Inducements**

---

4.3.1 Respondents and Related Bodies Corporate, and their officers, employees, agents and advisers are to, at all times during the EOI process, comply with any applicable laws (including foreign anti-corruption legislation) or Commonwealth policies regarding the offering of unlawful inducements in connection with the preparation of their response. The Commonwealth may exclude a response from further consideration if in the opinion of the Commonwealth, a respondent or Related Body Corporate, or their officers, employees, agents or advisers fails to comply with this clause 4.3.1.

## **4.4 Improper Assistance**

---

4.4.1 Responses that, in the opinion of the Commonwealth, have been compiled:

- a. with the improper assistance of current or former Defence Personnel or Defence Service Providers;
- b. with the utilisation of information unlawfully obtained from the Commonwealth;
- c. in breach of an obligation of confidentiality to the Commonwealth; or
- d. contrary to the conditions of registration in this EOI,

may be excluded from further consideration.

## **4.5 Use of Former Defence Personnel or Defence Service Providers in Response Preparation and Process**

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4.5.1 Without limiting the operation of clause 4.4, a respondent is not to, without prior written approval from the Commonwealth, permit any Defence Personnel or Defence Service Provider to contribute to, or participate in, any process or activity relating to the preparation of the respondent's response or the EOI process, if:

- a. the person was involved at any time in the planning of the procurement to which this EOI relates, the preparation of this EOI, or the management of the EOI process; or
- b. the person was at any time during the 12 months immediately preceding the date of issue of this EOI involved in a Defence procurement process or activity relevant or related to this EOI.

**4.5.2** If the respondent fails to comply with this clause 4.5, the response may be excluded from further consideration.

#### **4.6 Conflict of Interest**

---

- 4.6.1 A respondent is not to, and is to ensure that its officers, employees, agents and advisers do not, place themselves in a position that may or does give rise to an actual, potential or perceived conflict of interest between the interests of the Commonwealth and the respondent's interests during the EOI process.
- 4.6.2 If during the EOI process a conflict of interest arises, or appears likely to arise, the respondent is to notify the Commonwealth immediately in writing and take such steps as the Commonwealth may require to resolve or otherwise deal with the conflict. If the respondent fails to notify the Commonwealth or is unable or unwilling to resolve or deal with the conflict as required, the response may be excluded from further consideration.

#### **4.7 Use of Response Documents**

---

- 4.7.1 All response documents submitted in response to this EOI become the property of the Commonwealth and the Commonwealth may use, retain and copy the information contained in those documents for the purposes of:
  - a. evaluation of any response to this EOI and the preparation and conduct of any procurement process subsequent to this EOI;
  - b. verifying the currency, consistency and adequacy of information provided under any other procurement process conducted by the Commonwealth; and
  - c. the development of any other procurement process conducted by the Commonwealth.
- 4.7.2 The Commonwealth may disclose all or part of the response documents to a third party for the purposes of assisting the Commonwealth in the conduct of this EOI process and for the purposes contained in clause 4.7.1. The Commonwealth may obtain appropriate confidentiality undertakings from the third party prior to disclosure.
- 4.7.3 Nothing in this clause 4.7 changes or affects the ownership of IP in the information contained in the response documents.

#### **4.8 Part, Joint and Alternative Responses**

---

- 4.8.1 The Commonwealth will consider a response for part of the Supplies.
- 4.8.2 Without limiting the Commonwealth's rights, the Commonwealth intends in a subsequent procurement process to enter into a contract with a single legal entity that will be the party responsible for the performance of the contract. If respondents submit a consortium response for the Supplies, the consortium response is to:
  - a. include in the response the information sought in the EOI for each member of the consortium;
  - b. describe in detail in the response the relationship between each member of the consortium and the structure proposed for management of the consortium, including nominating a single point of contact for all communications in relation to the EOI;
  - c. provide in the response that each member of the consortium will be jointly and severally liable for the performance of all members of the consortium under any resultant contract or that one member of the consortium will be fully liable for the performance of all members of the consortium; and
  - d. include such other information that the Commonwealth requires to undertake a risk assessment of the proposed consortium response.

- 4.8.3 The Commonwealth will not consider a joint response other than a response submitted in accordance with clause 4.8.1. A reference to respondent in the EOI is a reference to each member of the consortium.
- 4.8.4 The Commonwealth may consider an alternative response submitted by a respondent that does not comply with the requirements of this EOI. Any alternative response is to be submitted in accordance with clause 4.8.5.
- 4.8.5 The Commonwealth will not consider an alternative response unless the alternative response:
- a. is submitted together with a response that addresses the requirements of this EOI;
  - b. is clearly identified as an alternative response submitted under clause 4.8.4;
  - c. complies with all essential requirements, if any, identified in the SOR;
  - d. is fully described by the respondent, including:
    - (i) the advantages, disadvantages, limitations and capability of the alternative response; and
    - (ii) the extent to which the adoption of the alternative response would impact upon the response that addresses the requirements of the EOI, including any financial impact, impact on the provision of the Supplies and any other consequences of the alternative response; and
  - e. contains sufficient and verifiable supporting information and data to enable a comparison of the alternative response against other responses.
- 4.8.6 For the avoidance of doubt, alternative responses are not required to constitute a complete response that addresses all of the requirements of this EOI.

## **5 COMPETITIVE SELECTION PROCESS**

### **5.1 Response Presentations**

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- 5.1.1 The Commonwealth may, after the Response Closing Time and having provided respondents with reasonable notice, require any or all respondents to provide a virtual presentation on their respective responses.

### **5.2 Response Evaluation**

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- 5.2.1 Responses will be evaluated utilising the response evaluation criteria at clause 6. No response will necessarily be shortlisted by the Commonwealth.
- 5.2.2 The Commonwealth may:
- a. consider additional information related to any evaluation criteria;
  - b. use material provided in response to one evaluation criterion in the evaluation of other criteria; or
  - c. subject to its IP and confidentiality obligations, use material provided by the respondent in other procurement processes conducted by the Commonwealth for purposes consistent with the Commonwealth's procurement objectives.
- 5.2.3 If additional criteria are intended to be applied for the purposes of evaluation, the Commonwealth will notify respondents in accordance with clause 1.3 who will be given an opportunity to respond.
- 5.2.4 The Commonwealth may exclude responses which are incomplete or clearly non-competitive from consideration at any time during the evaluation process, or may consider such responses and seek clarification under clause 5.6.
- 5.2.5 If a respondent is found to have made a false, misleading or deceptive claim or statement, the Commonwealth may exclude the response from further consideration at any time.

### **5.3 Minimum Content and Format Requirements**

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- 5.3.1 The Commonwealth **may** exclude a response from further consideration if the Commonwealth considers that:



- a. the response does not meet the requirements set out in clause 2.2.

#### **5.4 Not Used**

#### **5.5 Essential Requirements**

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- 5.5.1 The Commonwealth may exclude a response from further consideration if the Commonwealth considers that the respondent does not comply with a requirement identified as essential in the SOR.

#### **5.6 Clarification**

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- 5.6.1 The Commonwealth may, at any time during this EOI process, seek clarification from and enter into discussions with any or all of the respondents in relation to their response.
- 5.6.2 The Commonwealth may seek additional information in respect of any aspect of a response at any time. The Commonwealth may use such information in interpreting the response and in evaluating the risk to the Commonwealth of inviting the respondent to participate in any subsequent procurement process.
- 5.6.3 The Commonwealth is not under any obligation to take into account additional information provided by a respondent in response to a request.

#### **5.7 Shortlisting**

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- 5.7.1 The Commonwealth may develop a shortlist of one or more respondents at any time during the evaluation process. Shortlisting will be conducted on the basis of an assessment of the responses against the requirements of this EOI.
- 5.7.2 The Commonwealth intends that only shortlisted respondents will be requested to participate in any subsequent procurement process. However, the Commonwealth may invite additional suppliers to participate in any subsequent procurement process, irrespective of whether or not such additional suppliers submitted a response to this EOI.

#### **5.8 Debriefing of Respondents**

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- 5.8.1 Respondents will be notified whether they have been successful or unsuccessful and may request an oral or written debriefing. Respondents requiring a debriefing should contact the Contact Officer specified in clause 2.5.
- 5.8.2 Respondents will be debriefed against the evaluation criteria contained in clause 6.

### **6 RESPONSE EVALUATION CRITERIA**

#### **6.1 Response Evaluation Criteria**

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- 6.1.1 Subject to clause 5.2, the criteria to be applied for the purposes of evaluation are as follows, not in any order of importance:
- a. The extent to which the potential Supplier's Response would support Army's ability to provide the capability requirements (refer to Part 2 – Statement of Requirement); and
  - b. Extent that potential Supplier's background and experience can support the Army in acquiring and maintaining the desired capability requirements (refer to Part 2 – Statement of Requirement).

#### **6.2 Subsequent Procurement Process Evaluation Criteria**

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- 6.2.1 The proposed evaluation criteria for the subsequent stage is not yet known, but will be provided to potential respondents in the subsequent approach to market documentation.

## ANNEX A

## GLOSSARY

## 1. ACRONYMS AND ABBREVIATIONS

Abbreviation	Description
A.B.N.	Australian Business Number
ACM	Asbestos Containing Material
A.C.N.	Australian Company Number
ADF	Australian Defence Force
AIC	Australian Industry Capability
A.R.B.N.	Australian Registered Business Number
CASG	Capability Acquisition and Sustainment Group
CPRs	Commonwealth Procurement Rules
DI(G)	Defence Instruction (General)
DSPF	Defence Security Principles Framework
IP	Intellectual Property
EOI	Expression of Interest
RFT	Request for Tender
SOR	Statement of Requirement
HP	High Performance
IMC	Instrument Meteorological Conditions
AOC	Aircraft Operating Certificate
CASA	Civil Aviation Safety Authority
IFR	Instrument flight rules
VFR	Visual flight rules
STOL	Short Take-off and Landing
PSEA	Prescribed Single Engine Aircraft

## 2. DEFINITIONS

Term	Status	Definition
Asbestos Containing Material or ACM	(Core)	has the meaning given in subregulation 5(1) of the <i>Work Health and Safety Regulations 2011</i> (Cth).
Commonwealth	(Core)	means the Commonwealth of Australia as represented by the Department of Defence ABN 68 706 814 312.



Term	Status	Definition
Complies	(Core)	<p>in relation to a respondent's Statement of Non-Compliance, means:</p> <ul style="list-style-type: none"> <li>a. in the case of a clause which specifies a characteristic or performance to be met by the Supplies to be provided, that the respondent meets the requirement as specified and agrees with the clause exactly as specified in the EOI;</li> <li>b. in the case of a clause which is of an informative nature only that the clause has been read, understood and is agreed; or</li> <li>c. in the case of a clause where information has been requested that the information has been provided in the required level of detail and in the required format.</li> </ul>
Confidential Information	(Core)	<p>means information (whether or not owned by the Commonwealth) that meets all of the following criteria:</p> <ul style="list-style-type: none"> <li>a. is commercially sensitive (ie, the information should not generally be known or ascertainable);</li> <li>b. disclosure would cause unreasonable detriment to the owner of the information or another party (eg, disclosure of a contractor's profit margin); and</li> <li>c. was provided with an express or implied understanding that it would remain confidential; <ul style="list-style-type: none"> <li>but does not include information which:</li> </ul> </li> <li>d. is or becomes public knowledge other than by a breach of confidence by the receiving party;</li> <li>e. is in the possession of a party without restriction in relation to disclosure before the date of receipt; or</li> <li>f. has been independently developed or acquired by the receiving party.</li> </ul>
day	(Core)	means a calendar day.
Defence		means the Department of Defence or the Australian Defence Force.
Defence Personnel	(Core)	means an employee of the Department of Defence or a member of the Australian Defence Force (whether of the Permanent Forces or Reserves as defined in the <i>Defence Act 1903</i> (Cth)) and the equivalents from other organisations on exchange to Defence.
Defence Service Provider	(Core)	means a person, other than Defence Personnel, involved in Defence work or engaged by the Department of Defence or the Australian Defence Force.

OFFICIAL

ASDEFCON (Expression of Interest)

PART 1

Term	Status	Definition
document	(Core)	includes: a. any paper or other materials on which there are writing, marks, figures, symbols or perforations having meaning for persons qualified to interpret them; and b. any article or material from which sounds, images, or writings are capable of being reproduced with or without the aid of any other article or device.
Does Not Comply	(Core)	in relation to a respondent's Statement of Non-Compliance, means that the characteristic or performance requirement of the clause is not met by the respondent. If a respondent does not comply with a particular clause, the extent of and reason for non-compliance is to be stated. The respondent is to include a specific proposed amendment or alternative and the reason for that approach.
Exceeds Requirement	(Core)	in relation to a respondent's Statement of Non-Compliance, means the Supplies offered exceed the specified requirements. Full details of the extent of variation from the specified requirement are to be stated.
Intellectual Property or IP	(Core)	means all copyright and all rights in relation to inventions (including patent rights), registered and unregistered trade marks (including service marks), registered and unregistered designs, and circuit layouts, and any other rights resulting from intellectual activity in the industrial, scientific, literary and artistic fields recognised in domestic law anywhere in the world.
month	(Core)	means a calendar month.
Problematic Source	(Core)	means a source of ionising or non-ionising radiation, from a material or apparatus, that is required to be licensed with the Australian Radiation Protection and Nuclear Safety Authority.
Problematic Substance	(Core)	means: a. any substance identified as having ozone depleting potential, or any gas identified as a Synthetic Greenhouse Gas, in the <i>Ozone Protection and Synthetic Greenhouse Gas Management Act 1989</i> (Cth) or any regulations made under that Act; b. any dangerous goods as defined in the <i>Australian Code for the Transport of Dangerous Goods by Road and Rail</i> (extant edition and as amended); or c. any hazardous chemicals as defined in subregulation 5(1) of the <i>Work Health and Safety Regulations 2011</i> (Cth).
Related Body Corporate	(Core)	has the meaning given by section 9 of the <i>Corporations Act 2001</i> (Cth).

OFFICIAL

ASDEFCON (Expression of Interest)

PART 1

Term	Status	Definition
Response Closing Time	(Core)	means the time specified in clause 3.1 of the conditions of registration.
Supplies	(Core)	means goods and/or services including IP and TD required by the Commonwealth to be supplied under any resultant contract and includes any items acquired in order to be incorporated in the Supplies.
Working Day	(Core)	in relation to the doing of an action in a place, means any day in that place other than: <ul style="list-style-type: none"> <li>a. a Saturday, Sunday or public holiday; and</li> <li>b. any day within the two-week period beginning on the first Saturday that falls before Christmas Day (or from Christmas Day when it falls on a Saturday).</li> </ul>

## DECLARATION BY RESPONDENT

### 1. DECLARATION BY RESPONDENT (CORE)

1.1 Respondents are to provide a declaration in the following format:

(...INSERT NAME OF RESPONDENT AND A.C.N./A.R.B.N. and A.B.N...) submits its response to provide the requirements specified by this EOI [...INSERT EOI NUMBER...]. In preparing this response, the respondent acknowledges that it is aware of Australian Consumer Law (Schedule 2 to the *Competition and Consumer Act 2010*) and Division 137 of the *Criminal Code* and that its response does not contain any false, misleading or deceptive misrepresentations, claims or statements.

By submitting its response, the respondent acknowledges and agrees:

- a. to the Commonwealth's rights in the EOI;
- b. that responses are prepared in accordance with the EOI and are accurate, complete and not misleading;
- c. that the Commonwealth can utilise all relevant information about the respondent's performance on Commonwealth procurement activities;
- d. that the respondent conducted itself in a manner that is consistent with:
  - (i) the Commonwealth's obligations to act in accordance with the applicable Commonwealth procurement framework; and
  - (ii) the requirements set out in the 'Promoting confidence in Defence procurement processes' section of the Defence publication *Defence and the Private Sector - An Ethical Relationship*;
- e. that in performing any resultant contract, the respondent will not provide Supplies containing Asbestos Containing Material and will not take Asbestos Containing Material onto Commonwealth premises in connection with providing the Supplies;
- f. that the respondent does not have judicial decisions against it (including overseas jurisdictions but excluding decisions under appeal or instances where the period for appeal or payment/settlement has not expired) relating to unpaid employee entitlements where the entitlements remain unpaid;
- g. that the respondent does not rely on any representation, letter, document or arrangement, whether oral or in writing, or other conduct as adding to or amending these conditions other than as expressly stated by the Commonwealth in writing;
- h. that the respondent has relied entirely upon its own inquiries and inspection in respect of the subject of its response; and
- i. that the respondent is aware of the impact of the *Auditor-General Act 1997* on its participation in the EOI and any subsequent procurement process.

### 2. PROBITY ASSURANCE (CORE)

2.1 In preparing its response, the respondent has fully complied with the probity requirements as detailed in the conditions of registration in relation to:

- a. Collusive Bidding;
- b. Unlawful Inducements;
- c. Improper Assistance;
- d. Use of Former Defence Personnel or Defence Service Providers in Response Preparation and Process; and
- e. Conflict of Interest.

**3. CONFLICT OF INTEREST (CORE)**

3.1 Except to the extent identified in clause 3.2, the respondent confirms that, at the time of signing this declaration, no actual, potential or perceived conflict of interest exists between the interests of the Commonwealth and the respondent's interests in relation to the EOI process.

3.2 The following actual, potential or perceived conflicts of interest currently exist:  
(...INSERT ANY ACTUAL, POTENTIAL OR PERCEIVED CONFLICTS OF INTEREST, OR IF NONE EXIST INSERT THE WORDS "NOT APPLICABLE" ...).

REGISTERED OFFICE OR OTHER  
ADDRESS OF RESPONDENT:

POSTAL ADDRESS:

.....

.....

.....

.....

TELEPHONE NUMBERS:

FACSIMILE NUMBERS:

.....

.....

**Signature of respondent or person authorised to sign the response on behalf of the respondent.**

SIGNATURE:

DATE OF SIGNATURE:

.....

.....

NAME (Block Letters):

POSITION HELD:

.....

.....

SIGNATURE OF WITNESS:

ADDRESS OF WITNESS:

.....

.....

.....

NAME (Block Letters):

.....

**Company executive nominated to receive correspondence/inquiries:**

NAME (Block Letters):

TELEPHONE NUMBER:

.....

.....

.....

FACSIMILE NUMBER:

.....

.....

## OFFICIAL

ASDEFCON (Expression of Interest)

PART 2

## PART 2 - STATEMENT OF REQUIREMENT

**1. INTRODUCTION****1.1 Summary of requirement**

---

**1.1.1** Army Aviation Command is seeking expressions of interest (EOI) from Service Providers for fixed wing aircraft and support services as per this Statement of Requirement to enhance Army's General Support Aviation capability.

**1.1.2** The program is seeking to fulfil three capability requirements:

**1.1.2.1** Capacity: the ability to carry small loads (less than 10 people or 1000kg cargo) efficiently.

**1.1.2.2** Access: a robust aircraft with relatively good Short Take-off and Landing (STOL)<sup>1</sup> performance for utility operations from unprepared airstrips in austere environments.

**1.1.2.3** Reach: an aircraft with sufficient range and speed to transit rapidly from the major bases in Australia to the main areas of operation in Australia and the region.

**1.1.3** The initial capability, expected to be up to two aircraft, is being sought for an expected period of 18-24 months commencing from late 2023 with aircraft available in early 2024. This may include options for term extension and increase of aircraft numbers. In order to allow full evaluation of Army's capability requirements, the two aircraft may be different types.

**1.1.4** The aircraft types being considered, but not limited to, are:

**1.1.4.1** Cessna 208B Grand Caravan

**1.1.4.2** Daher Kodiak 100/900

**1.1.4.3** Pilatus PC-12 .

**1.1.5** The aircraft will be civil registered and operated by military pilots under the Service Provider's Aircraft Operating Certificate (AOC).

**1.1.6** The Service Provider will be responsible for the following:

**1.1.6.1** all aircraft maintenance services (except those which may be performed by suitably qualified aircrew)

**1.1.6.2** supervision, check and training (including initial training and flight reviews) of military pilots.

**1.2 Selection process**

---

**1.2.1** The selection process will be conducted in two parts.

**1.2.2** Part 1: A request for Expressions of Interest (EOIs) from Service Providers to provide information to understand proposed solutions to fulfil Army Aviation's Technical Framework (TFW) Capability requirements. This is a call for EOIs only and no contract will be awarded directly through this ATM.

**1.2.3** Part 2: Issue of a shortlist of Service Providers to be invited to submit a detailed response that would include availability, timeline, costs etc.

**1.2.4** If a Service Provider is shortlisted, more information on the scope and delivery method will be provided.

**1.3 Commercial**

---

**1.3.1** This document is a call for Expressions of Interest that will inform the final requirement in due course.

**1.3.2** As mentioned, the initial requirement is for up to two aircraft with potential to expand the fleet in subsequent contracts.

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<sup>1</sup> STOL - The ability of an aircraft to clear a 50-foot (15 meters) obstacle within 1,500 feet (450 meters) of commencing take-off or in landing, to stop within 1,500 feet (450 meters) after passing over a 50-foot (15 meters) obstacle. — US Department of Defense Dictionary of Military and Associated Terms (JP 1-02). It is not essential that the selected TFW aircraft meet this definition however good STOL performance will be a consideration.

**OFFICIAL**

ASDEFCON (Expression of Interest)

PART 2

- 1.3.3** The initial expected lease is for a period of 18-24 months (nominally) commencing from late 2023 with aircraft available in early 2024. Subsequent contracts may be exercised to continue the program for up to 10 years.
- 1.3.4** As per Part 1 - Conditions of Registration, clause 1.2.3, there is no commitment from the Commonwealth and this information is purely for the purpose of providing Service Providers an outline of Army's plan for the General Support Aviation capability.

**2. STATE AIRCRAFT**

**2.1 State Aircraft**

---

- 2.1.1** Service Providers are to note that when a leased aircraft is being commanded by an Army pilot, although the aircraft will be operated under their AOC and CASR, the aircraft will be considered to be State Operated Aircraft in accordance with Defence Aviation Safety Regulations (DASR).

**3. ESSENTIAL REQUIREMENT**

**3.1 Essential Requirements**

---

- 3.1.1** The Respondent must fulfil the following essential requirements:
- 3.1.1.1** the respondent, or their nominated partner, must have previously supported the selected aircraft type/s.
- 3.1.1.2** must have an Aircraft Operating Certificate (AOC) that covers Part 135 operations for the class and aircraft type offered as contracted Supplies, including the ability to operate Prescribed Single Engine Aircraft (PSEA) under Instrument Flight Rules (IFR) and Night Visual Flight Rules (VFR).
- 3.1.1.3** the respondent, or their nominated Part 141/142 training provider, must have Civil Aviation Safety Authority (CASA) Approval to conduct PSEA training in accordance with an approved type specific syllabus.
- 3.1.1.4** must have Certification as a CASA Part 145 Authorised Maintenance Organisation (AMO) for aircraft comprising Supplies in the Contract, or have established support arrangements with a Part 145 AMO for support of the aircraft comprising Supplies in the Contract
- 3.1.1.5** must have an office in Australia with a current Chief Pilot resident in Australia.

**4. STATEMENT OF REQUIREMENT**

**4.1 Scope of Requirements**

---

- 4.1.1** The proposed scope of requirement is:
- 4.1.1.1** Aircraft (refer to the aircraft type below)
- 4.1.1.2** Pilot training – initial, flight review and ongoing check and training necessary to meet the Service Providers AOC Exposition requirements.
- 4.1.1.3** Aircraft parking/storage arrangements
- 4.1.1.4** All Maintenance services (except those which may be performed by suitably qualified aircrew)
- 4.1.2** The aircraft may be located at a suitable civil airfield. Army is not specifying a location for the initial contract period; however, the strong preference is for the aircraft to be based in the South-east Queensland region (bounded by Brisbane-Darling Downs-Sunshine Coast).
- 4.1.3** The following aircraft types are under consideration for the initial contract period, noting that other aircraft with similar characteristics will be considered:
- 4.1.3.1** Cessna Caravan 208B Grand Caravan
- 4.1.3.2** Daher Kodiak 100/900
- 4.1.3.3** Pilatus PC-12 NG



OFFICIAL

ASDEFCON (Expression of Interest)

PART 2

## 5. AIRCRAFT CAPABILITY REQUIREMENTS

### 5.1.1 STOL capabilities

5.1.1.1 Army Aviation's intention is to establish a utility capability provided by a robust single engine aircraft, with good STOL functionality (noting the preferred aircraft may not be a full STOL type aircraft as per the military definition), capable of operating on unprepared strips in the austere conditions commonly found across Northern Australia.

### 5.1.2 Tasking requirements

5.1.2.1 Army Aviation requires the proposed capability to be capable of performing the following essential tasks:

- a. passenger operations including carriage of Defence personnel and VIPs on occasion
- b. cargo operations including carriage of Dangerous Goods Class 1, primarily small arms ammunition.

### 5.1.3 Constraints

5.1.3.1 Service Providers are to include any prerequisites for the operation of the aircraft constituting Supplies such as minimum pilot experience in flying hours by category and/or type and/or total flying experience and insurance premiums.

## 6. TRAINING CAPABILITY REQUIREMENTS

### 6.1 Training requirement

---

6.1.1 Army Aviation pilots assigned to operate fixed wing aircraft during the initial contract period will be experienced pilots who have previously held military and/or civil type endorsements and instrument ratings on fixed wing aircraft.

6.1.2 The Army Aviation aircrew engaged to operate fixed wing aircraft will have CPL-A and IREX as prerequisite qualifications. Some will have completed flight reviews on one or more of the aircraft listed in para 4.1.3 and hold current instrument ratings.

6.1.3 Pilots will be located in South-east Queensland and Canberra. Army will be responsible for movement of pilots to the agreed training location.

6.1.4 It is proposed up to ten pilots may require initial training and flight reviews in the first year and up to four pilots in each year thereafter. Refresher courses are not expected to be required during the period of the initial contract.

6.1.5 The service provider is expected to provide a solution for ongoing check and training of military aircrew in accordance with the Service Providers Exposition requirements

6.1.6 Pilots will usually be available for a 1-2 week blocks of training.

### 6.2 Training resources

---

6.2.1 Service Providers will be required to either deliver pilot training or to arrange pilot training through suitable CASA Part 141/142 partner organisations.

6.2.2 Service Providers are to advise their capabilities to provide pilot training

## 6.3 AIRCRAFT MAINTENANCE

### 6.4 Aircraft engineering and maintenance

---

6.4.1 Service Providers are to provide aircraft engineering management and maintenance. An aircraft can be moved by Army to the nearest service location if this is not the usual basing location.

## 6.5 AIRCRAFT STORAGE

### 6.6 Aircraft Storage

---

6.6.1 Service Providers are to arrange aircraft storage. This can be open air or a hangar depending on availability. Hangar space is not expected to be available at any military airfield.



OFFICIAL

ASDEFCON (Expression of Interest)

PART 2

**6.7 AIRCRAFT OPERATION**

**6.8 Aircraft Operations**

---

- 6.8.1** Service Providers are to grant access to the aircraft and a process for an authorised pilot to access and operate the aircraft.
- 6.8.2** Army expects aircraft will normally be provided at a dry-hire rate. Army will purchase fuel through existing Defence arrangements. Where fuel is provided by the Service Provider this will be a pass-through cost.
- 6.8.3** Any costs related to the operation (e.g. landing fees, unscheduled maintenance) are expected to be a pass through cost.

**7. CONTRACTING METHODOLOGY**

**7.1 Contracting Methodology**

---

- 7.1.1** Army Aviation through this process is seeking to identify suitably experienced and capable Service Providers to provide one or more of the proposed services.
- 7.1.2** Where a Service Provider can provided a range of services, this is to be clearly stated.

**8. RESPONSE**

**8.1 Service Provider's Response**

---

- 8.1.1** Each Service Providers Response must address all three aspects of the capability requirements. Service Providers can provide multiple responses. Each response is to be a standalone response.
- 8.1.2** Service Providers are to complete Part 3 - Response.

**8.2 Clarification Questions**

---

- 8.2.1** Clarification questions are to be submitted as per Part 1 clause 2.5.

## PART 3 – RESPONSE

### INFORMATION TO BE SUPPLIED BY RESPONDENTS

#### 1. CLOSING DATE AND TIME

1.1 The Response Closing time and date are:

1.1.1 Time: ACT time: 2pm (1400)

1.1.2 Date: Tuesday 15 August 2023

#### 2. RESPONDENT'S PROFILE

2.1 Respondents are to provide the following information:

Full Legal Organisation Name:	
Australian Business Number:	
Legal Status e.g. trust, partnership, company etc:	
Physical Address (not a Post Box):	
Is your organisation 50% or more Indigenous owned?	
If your organisation is <b>50% or more Indigenous owned</b> , is your organisation registered on Supply Nation?	
Has your organisation ever had a judicial decision about employee entitlements or engaged in practices that have been found to be dishonest, unethical or unsafe?	

2.2 Please note, if you are considered further, you will be required to provide the proposed corporate structure and the financial and corporate viability of the respondent to meet the requirement.

**3. DECLARATION OF ESSENTIAL COMPLIANCE**

**3.1** Indicate below your compliance with the Essential criteria. IT IS ESSENTIAL THIS IS COMPLETED CORRECTLY AS YOUR RESPONSE MAY NOT BE PROGRESSED.

Essential Criteria	Compliant (Enter YES or NO)
The respondent, or their nominated partner, must have previously supported the selected aircraft type/s.	
The respondent must have an Aircraft Operating Certificate (AOC) that covers Part 135 operations for the class and aircraft type offered as contracted Supplies, including the ability to operate Prescribed Single Engine Aircraft (PSEA) under Instrument Flight Rules (IFR) and Night Visual Flight Rules (VFR).	
The respondent, or their nominated Part 141/142 training provider, must have Civil Aviation Safety Authority (CASA) Approval to conduct PSEA training in accordance with an approved type specific syllabus.	
The respondent must have Certification as a CASA Part 145 Authorised Maintenance Organisation (AMO) for aircraft comprising Supplies in the Contract, or have established support arrangements with a Part 145 AMO for support of the aircraft comprising Supplies in the Contract	
The respondent must have an office in Australia with a current Chief Pilot resident in Australia	

**4. EXECUTIVE SUMMARY**

**4.1** In the box below, please summarise your response, including specific highlights and key features.

--

**5. BACKGROUND AND EXPERIENCE**

**5.1** In the box below, please elaborate on your organisation's background and experience in providing the type of support.

--

**5.2** Brochures, information guides and weblinks can be attached.

**6. AIRCRAFT OPERATING CERTIFICATE**

6.1 In the box below, provide details of the your AOC.

--

**7. NOT USED**

**8. SCHEDULE OF SUBCONTRACTORS**

8.1 Respondents are to provide the details set out in Table 1 for proposed subcontractors.

**Table 1: Schedule of Subcontractors Format**

Proposed Subcontractor	Work To Be Subcontracted (including technical significance)	Supplies	Comments

**9. IDENTIFICATION OF RISKS**

***Note to Respondents: Respondents are to provide details of any benefits to the Commonwealth in their Response Against the Statement of Requirement.***

9.1 Respondents are to indicate any key risks that might prevent or limit the Respondent's capacity to meet the SOR in whole or in part.

9.2 These can be recorded below or attached as a separate annex.

--

**10. NOT USED**

**11. STATEMENT OF NON-COMPLIANCE**

11.1 If a respondent does not fully comply with any clause of the annexes to the Part 1 - Conditions of Registration (excluding Annex B) or the Part 2 - SOR, it is to state its non-compliances in a Statement of Non-Compliance in the format at Table 2. Responses are to be in the order in which the clauses appear and refer to the relevant clause number or annex. Responses are to be limited to the following expressions which are defined in the Glossary at Annex D:

11.1.1 'Complies';

11.1.2 'Does Not Comply'; or

11.1.3 'Exceeds Requirement'.

- 11.2 Responses to the effect of 'Partially Complies' will be evaluated by the Commonwealth as 'Does Not Comply'. If the respondent fails to state its level of compliance for a particular clause, then the respondent will be deemed to have responded as 'Complies' for that requirement.

**Note to respondents:** Failure to indicate all non-compliances in Table 2 may constitute false, misleading or deceptive conduct for the purposes of Australian Consumer Law (Schedule 2 to the Competition and Consumer Act 2010) or Division 137 of the Criminal Code.

**Table 2: Statement of Non-Compliance Format**

	Clause No. (Note 1)	Comments (Note 2)
Annexes (excluding Annex B) to the conditions of registration		
SOR		
Annexes to the SOR (if any)		

**Notes to respondents:**

1. If appropriate, non-compliance may be indicated against groups of clauses, e.g. clause 3.1 to 3.3 inclusive – 'Does Not Comply'.
2. If a response does not comply with a particular clause, the respondent is to state:
  - a. the extent, justification and impact of non-compliance;
  - b. full details of any alternative proposal; and
  - c. the location in the response where non-compliance details and / or comments can be found.

## ANNEXURE A - RESPONSE TO STATEMENT OF REQUIREMENT

Service Providers are to review below and provide an appropriate response in the box. Where a requirement is to note, Service Providers can insert "Noted" and can add comments if appropriate.

### 1. STATE AIRCRAFT

#### 1.1 State Aircraft

- 1.1.1** Service Providers are to note that when a leased aircraft is being commanded by an Army pilot, although the aircraft will be operated under their AOC and CASR, the aircraft will be considered to be State Operated Aircraft in accordance with Defence Aviation Safety Regulations (DASR).

--

### 2. STATEMENT OF REQUIREMENT

#### 2.1 Scope of Requirements

- 2.1.1** Service Providers are to review the below headings and provide a response, outlining their proposed solution for each requirement.
- 2.1.2** Service Providers must address each of the following requirements in a clearly identified separate paragraph:
- 2.1.2.1** Aircraft (refer to the aircraft type below)
- 2.1.2.2** Pilot training – initial, flight review and ongoing check and training necessary to meet the Service Providers AOC Exposition requirements.
- 2.1.2.3** Aircraft parking/storage arrangements
- 2.1.2.4** All Maintenance services (except those which may be performed by suitably qualified aircrew)
- 2.1.2.5** The aircraft may be located at a suitable civil airfield. Army is not specifying a location for the initial contract period; however, the strong preference is for the aircraft to be based in the South-east Queensland region (bounded by Brisbane-Darling Downs-Sunshine Coast).
- 2.1.3** For the purposes of this EOI, the following aircraft types are under consideration for the initial contract period, noting that other aircraft with similar characteristics will be considered:
- 2.1.3.1** Cessna Caravan
- 2.1.3.2** Daher Kodiak
- 2.1.3.3** Pilatus PC-12

--

### 3. AIRCRAFT CAPABILITY REQUIREMENTS

#### 3.1 STOL capabilities

- 3.1.1** Service Providers are to note Army Aviation's intention is to establish a STOL like capability provided by a robust single engine aircraft, with good STOL functionality (noting the preferred aircraft may not be a full STOL type aircraft), capable of operating on unprepared strips in austere conditions commonly found across Northern Australia.
- 3.1.2** Army Aviation is initially seeking to lease up to two STOL aircraft to fulfil this initial capability. The initial capability is being sought via a dry lease agreement for a period of

18 months, with potential options to expand the number of aircraft and duration of the lease.

**3.1.3** Up to four additional aircraft may be leased from 2025.

--

### **3.2 Tasking requirements**

**3.2.1** Service Providers are to note Army Aviation requires the proposed STOL capability to be capable of performing the following tasks:

passenger operations including carriage of Defence personnel and VIPs on occasion

cargo operations including carriage of Dangerous Goods Class 1, primarily small arms ammunition.

--

#### **3.2.2 Constraints**

**3.2.3** Service Providers are to include any prerequisites for the operation of the aircraft constituting Supplies such as minimum pilot experience in flying hours by category and/or type and/or total flying experience and insurance premiums.

--

#### **3.2.4 Service Provider's Response**

**3.2.4.1** Service Providers are to elaborate on the proposed method to fulfil this requirement and demonstrate current capabilities.

**3.2.4.2** The Service Providers can state the proposed aircraft/aircrafts, including particulars and specifications (e.g. model, variant and age).

--

## **4. TRAINING CAPABILITY REQUIREMENTS**

### **4.1 Training requirement**

**4.1.1** Army Aviation trains pilots firstly as fixed wing pilots and then conducts further training for the flying of helicopters.

**4.1.2** The pilots who will fly the fixed wing aircraft will require type certification.

**4.1.3** Pilots will be located around Australia and mainly concentrated in capital cities.

**4.1.4** It is proposed up to 12 pilots may require initial training and flight reviews and up to four pilots in each year thereafter. Refresher courses are not expected to be required during the period of the initial contract.

**4.1.5** Service Providers are expected to provide a solution for ongoing check and training of military aircrew in accordance with the Service Provider's Exposition requirements

**4.1.6** Pilots will be either available for a block of training for the full time or will require shorter periods of training depending on availability.

### **4.2 Training resources and capability**

**4.2.1** Service Providers will be required to either deliver pilot training or to arrange pilot training through suitable CASA Part 141/142 partner organisations.

**4.2.2** Service Providers are to advise of their capabilities to provide pilot training in paragraph

4.1.

**4.2.3 Service Provider's Response**

**4.2.3.1** Service Providers are to elaborate on the proposed method to fulfil this requirement and demonstrate current capabilities.

**5. AIRCRAFT MAINTENANCE**

**5.1 Aircraft engineering and maintenance**

**5.1.1** Service Providers are to provide aircraft engineering management and maintenance wherever the aircraft is located. An aircraft can be moved by Army to the nearest service location.

**5.1.2 Service Provider's Response**

**5.1.2.1** Service Providers are to elaborate on the proposed method to fulfil this requirement and demonstrate current capabilities.

**6. AIRCRAFT STORAGE**

**6.1 Aircraft Storage**

**6.1.1** Service Providers are to arrange aircraft storage. This can be open air or a hangar depending on availability. Hangar space is not expected to be available at any military airfield.

**6.1.2 Service Provider's Response**

**6.1.2.1** Service Providers are to elaborate on the proposed method to fulfil this requirement and demonstrate current capabilities.

**7. AIRCRAFT OPERATION**

**7.1 Aircraft Operations**

**7.1.1** Service Providers are to grant access to the aircraft and a process for an authorised pilot to access and operate the aircraft.

**7.1.2** Army expects aircraft will normally be provided at a dry-hire rate. Army will purchase fuel through existing Defence arrangements. Where fuel is provided by the Service Provider this will be a pass-through cost.

**7.1.3** Any costs related to the operation (e.g. landing fees, unscheduled maintenance) are expected to be a pass through cost.

**7.1.4 Service Provider's Response**

**7.1.4.1** Service Providers are to elaborate on the proposed method to fulfil this requirement and demonstrate current capabilities.



OFFICIAL

ASDEFCON (Expression of Interest)

PART 1

ANNEX B

DECLARATION BY RESPONDENT

**1. DECLARATION BY RESPONDENT (CORE)**

1.1 Respondents are to provide a declaration in the following format:

(...INSERT NAME OF RESPONDENT AND A.C.N./A.R.B.N. and A.B.N...) submits its response to provide the requirements specified by this EOI [...INSERT EOI NUMBER...]. In preparing this response, the respondent acknowledges that it is aware of Australian Consumer Law (Schedule 2 to the *Competition and Consumer Act 2010*) and Division 137 of the *Criminal Code* and that its response does not contain any false, misleading or deceptive misrepresentations, claims or statements.

By submitting its response, the respondent acknowledges and agrees:

- a. to the Commonwealth's rights in the EOI;
- b. that responses are prepared in accordance with the EOI and are accurate, complete and not misleading;
- c. that the Commonwealth can utilise all relevant information about the respondent's performance on Commonwealth procurement activities;
- d. that the respondent conducted itself in a manner that is consistent with:
  - (i) the Commonwealth's obligations to act in accordance with the applicable Commonwealth procurement framework; and
  - (ii) the requirements set out in the 'Promoting confidence in Defence procurement processes' section of the Defence publication *Defence and the Private Sector - An Ethical Relationship*;
- e. that in performing any resultant contract, the respondent will not provide Supplies containing Asbestos Containing Material and will not take Asbestos Containing Material onto Commonwealth premises in connection with providing the Supplies;
- f. that the respondent does not have judicial decisions against it (including overseas jurisdictions but excluding decisions under appeal or instances where the period for appeal or payment/settlement has not expired) relating to unpaid employee entitlements where the entitlements remain unpaid;
- g. that the respondent does not rely on any representation, letter, document or arrangement, whether oral or in writing, or other conduct as adding to or amending these conditions other than as expressly stated by the Commonwealth in writing;
- h. that the respondent has relied entirely upon its own inquiries and inspection in respect of the subject of its response; and
- i. that the respondent is aware of the impact of the *Auditor-General Act 1997* on its participation in the EOI and any subsequent procurement process.

**2. PROBITY ASSURANCE (CORE)**

2.1 In preparing its response, the respondent has fully complied with the probity requirements as detailed in the conditions of registration in relation to:

- a. Collusive Bidding;
- b. Unlawful Inducements;
- c. Improper Assistance;
- d. Use of Former Defence Personnel or Defence Service Providers in Response Preparation and Process; and
- e. Conflict of Interest.

OFFICIAL

ASDEFCON (Expression of Interest)

PART 1

ANNEX B

**3. CONFLICT OF INTEREST (CORE)**

3.1 Except to the extent identified in clause 3.2, the respondent confirms that, at the time of signing this declaration, no actual, potential or perceived conflict of interest exists between the interests of the Commonwealth and the respondent's interests in relation to the EOI process.

3.2 The following actual, potential or perceived conflicts of interest currently exist:  
(...INSERT ANY ACTUAL, POTENTIAL OR PERCEIVED CONFLICTS OF INTEREST, OR IF NONE EXIST INSERT THE WORDS "NOT APPLICABLE" ...).

REGISTERED OFFICE OR OTHER  
ADDRESS OF RESPONDENT:

POSTAL ADDRESS:

.....

.....

.....

.....

TELEPHONE NUMBERS:

FACSIMILE NUMBERS:

.....

.....

**Signature of respondent or person authorised to sign the response on behalf of the respondent.**

SIGNATURE:

DATE OF SIGNATURE:

.....

.....

NAME (Block Letters):

POSITION HELD:

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.....

SIGNATURE OF WITNESS:

ADDRESS OF WITNESS:

.....

.....

.....

NAME (Block Letters):

.....

**Company executive nominated to receive correspondence/inquiries:**

NAME (Block Letters):

TELEPHONE NUMBER:

.....

.....

.....

FACSIMILE NUMBER:

.....

.....

**ANNEX D**

## ATTACHMENT C

## TASKING STATEMENT

## DETAILS SCHEDULE

<b>Commonwealth Reference No.:</b>
<b>To:</b> [insert name, ACN and ABN (if applicable) and Roman vendor number of Contractor] ("Contractor")
<b>Please provide a Quotation substantially in the form set out in Annex A for the provision of Services as set out in this Tasking Statement.</b>
<b>Deed of Standing Offer:</b> Air Transport Deed of Standing Offer for Services – SON 3704222
<b>Background:</b>  Army Aviation Command wishes to establish a General Support capability using commercial fixed wing aircraft. The first phase is to conduct pilot training and development on the Cessna C208 Caravan, Daher Kodiak, Pilatus PC12, followed by an evaluation of aircraft suitability for the intended Army roles, from 6 Feb 23 to 30 Jun 23.
<b>Task Description:</b>  <b>Outline.</b> The Army Aviation Command wishes to obtain access to a Cessna C208 Caravan, Daher Kodiak (where available) and a Pilatus PC-12 for a minimum of 20 hours per month for each type, commencing from February 2023 for an initial period of five months. Access to the aircraft may be exclusive or in blocks for a minimum of two weeks per month.  Once the pilots are trained and certified for the aircraft type, the ADF pilot will fly the aircraft for Army tasking in accordance with the Operator's AOC.  <b>Detailed Requirement.</b> The detailed requirement is:  <b>Pilot training:</b> Six pilots are to be initially trained and accredited for the aircraft type with another four in Q2 2023. Three pilots are at any time for training and three will be part time. The part time pilots will need to be programmed for training which may be conducted in a block or progressively over a number of days. The Contractor is to state the preferred location for training.  <b>Pilot Experience.</b> The pilots are experienced Army pilots holding a Commercial Pilots Licence (Aeroplane) (CPL(A)) and multi-engine instrument rating.  The pilots will operate under the vendor's AOC. The following types of operation are required: a. Initial type endorsement training. b. Development flying with vendor pilots until minimum experience requirements are met. c. Conduct of representative tasking by Army pilots for development and evaluation purposes.  The Contract is to state any specific pilot requirements.  <b>Aircraft.</b> The aircraft requirements is:  <ul style="list-style-type: none"><li>• <b>Cessna C208 Caravan.</b> Preferably for a period of five months for 20-30 hours per month. Blocks of time within each month is a suitable option.</li></ul>

## ATTACHMENT C

- **Daher Kodiak.** For a period of not more than 2 weeks for a Pilot Evaluation in Feb-Mar 23 (ideally)
- **Pilatus PC-12.** Preferably for a period of five months for 20-30 hours per month. Blocks of time within each month is an acceptable option.

The aircraft will preferably be operated from Oakey during this period, however aircraft may be operated from and maintained at an alternative venue in the SE QLD (bounded by the Sunshine Coast, Gold Coast and Oakey) if necessary.

Quotes should include dry and wet hire rates.

The Contractor is state any limitations on the access to the aircraft.

**Required Start Date:** 6 Feb 23

**Required Completion Date:** 30 Jun 23

**Documents Enclosed:** Nil

**Quotation Closing Date:**

The Quotation must be lodged with the Commonwealth on or before **14:00** (Australian Eastern Standard Time/Australian Eastern) **12 Jan 23** by email at: s47E(d) If the Quotation is lodged after the Quotation Closing Date it will be excluded from consideration.

**Authorised Officer:**

Name: s47E(c)

Appointment: Contracts Officer

Telephone: s22

E-mail: s47E(d)

**Contractor Representative:**

Name:

Appointment:

Telephone:

E-mail:

Address:



Australian Government  
Department of Defence

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**Department of Defence  
(ABN 68 706 814 312)**

***Expression of Interest***

**Army Aviation General Support Fixed Wing  
FCOMD/EOI/37171/1**

**Addendum Number 02**

## **ADDENDUM NO. 02**

In accordance with clause 1.3 of the Conditions of Registration, of FCOMD/EOI/37171/1, Defence provides the following amendments to the EOI documentation and responses to the following Respondent questions.

### **Contact Officer**

---

The Contact Officer Details for this addendum are specified in clause 2.5 of the ATM's Conditions of Registration, as follows:

s47E(d)

### **Amendment to ATM**

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Subsequent to the issue of ATM ID: FCOMD/EOI/37171/1 respondents are to note the following amendment.

### **Amendments to RFT Documentation**

#### **Existing clause:**

Part 3 - Response clause 1.1.2 – Date: Tuesday 15 August 2023

#### **Proposed new clause:**

Part 3 - Response clause 1.1.2 – Date: Thursday 17 August 2023

EOI- Declaration by Respondent

### **Questions and Answers:**

Respondents should note that **questions** may be submitted in writing to the Contact Officer progressively during the ATM open period, **but no later than 5.00pm on Tuesday 08 August 2023**.

**Question 1.** Please provide a copy of the Declaration by Respondent

**Answer 1.** Please refer to the attached document – EOI Declaration by Respondent. The Closing Date is extended to Thursday 17 August 2023.

-----End of Addendum No. 2 -----

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## ATTACHMENT C

Contractor from time to time) within 1 hour of the Aircraft departing an aerodrome/airfield or arriving at an aerodrome/airfield during the provision of the Services ("**Situation Report**").

- 1.9.2 A Situation Report provided after departure of any Aircraft from an aerodrome/airfield must include:
- a. the estimated time of arrival at the next aerodrome/airfield;
  - b. details of any delays to the Aircraft relative to the relevant flight schedule;
  - c. details of the number of Passengers embarked on the Aircraft; and
  - d. details of the Cargo manifest for the Cargo being moved on the Aircraft from the Loading Location.
- 1.9.3 A Situation Report provided after arrival of any Aircraft to an aerodrome/airfield must include:
- a. the estimated time of departure of the Aircraft from that aerodrome/airfield (where applicable);
  - b. details of any delays to the Aircraft relative to the relevant flight schedule;
  - c. details of the number of Passengers that disembarked the Aircraft; and
  - d. a discharge confirmation for the Cargo unloaded from the Aircraft at the Unloading Location.

### 1.10 Other Insurances

***The contractor is to state if any other insurances are required for this task***

## 2. QUOTATIONS

### 2.1 Contract Price

- 2.1.1 The Contractor must provide a breakdown of the Contract Price in accordance with clause 6.1 (Price and Price Basis) of the Deed and stated in \$A, € Euros, or \$US.
- 2.1.2 The Contract Price must include all costs and amounts payable by the Commonwealth in respect of the Services under a Contract including:
- a. not used;
  - b. parking fees;
  - c. Aircraft charter fees; (advise if this includes or excludes fuel)
  - d. not used;
  - e. the Ground Handling Services;
  - f. obtaining all necessary Authorisations;
  - g. reimbursable expenses (where applicable);
  - h. all taxes, duties (including stamp duty) and government charges imposed or levied in Australia or overseas (including GST); and
  - i. all charges referable to the provision of the Services, whether incidental or ancillary.

### 2.2 Not Used

- 2.2.1 Not used.

### 2.3 Aircraft Specifications

- 2.3.1 The Contractor must provide the following details for the Aircraft used to undertake the Services:
- a. (**Type of Aircraft**) Provide details of the Aircraft type to be supplied.
  - b. (**Registration**) Provide details of registration, including place, date of issue and expiry.



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## ATTACHMENT C

- c. **(Maximum payload uplift capacity of Passengers and/or Cargo based on the route to be operated)** Provide details of Passengers and/or Cargo uplift capability, including maximums that apply. Provide any assumptions, limitations or restrictions that apply to the above in prevailing geographic and climatic conditions.
- d. Not used.
- e. Not used

### 2.4 Aircraft Operator and Crew

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- 2.4.1 Where the Contractor will not operate the Aircraft, the Contractor must provide details of the Operator which will operate the Aircraft.
- 2.4.2 Not Used

### 2.5 Subcontractors

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- 2.5.1 The Contractor must provide details of any other Subcontractor which will otherwise provide the Services including details of Subcontractor arrangements for the provision of:
  - a. Aircraft;
  - b. not used;
  - c. Ground Handling Services (including fuel); and
  - d. not used.

### 2.6 Delay to the scheduled departure time of an Aircraft

---

- 2.6.1 The Contractor must provide details of the maximum liability of the Commonwealth for delays to the scheduled departure time of an Aircraft in accordance with clause 3.14 of the Deed.

### 2.7 General Approach to Services

---

- 2.7.1 The Contractor must provide details of how it will deliver a fully inclusive and coordinated Service including a description of:
  - a. how the Contractor proposes to provide the Services;
  - b. the management arrangements and how the Services will be delivered; and
  - c. the proposed approach to managing communication between the Commonwealth, the Contractor and Subcontractors, including the provision of the Situation Reports pursuant to item 1.9 of this Tasking Statement.

### 2.8 Risk Assessment

---

- 2.8.1 The Contractor must provide a risk assessment which identifies:
  - a. key risks for this particular task/contract (including work health and safety related risks) in relation to the provision of the Services; and
  - b. strategies that will be implemented to manage the risks for this particular task/contract.

### 2.9 Ground Handling Services

---

- 2.9.1 The Contractor must provide details of how the Contractor proposes to provide Ground Handling Services at all aerodromes/airfields including load handling equipment available and proposed resourcing levels.

### 2.10 Land/Maritime Transportation Services

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- 2.10.1 Where the Commonwealth requires the provision of land/maritime transportation (as indicated in the Movement Table specified in this Tasking Statement), the Contractor must provide details of the land/maritime transportation services in support of the Cargo and/or Passengers

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## ATTACHMENT C

from the Loading Location to the departure aerodrome/airfield or from the arrival aerodrome/airfield to the Unloading Location.

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### 2.11 Authorisations

- 2.11.1 The Contractor must provide details of all information and documentation that it requires the Commonwealth to provide to enable the Contractor to meet its obligations under clause 3.1 (Authorisations) of the Deed.
- 2.11.2 Where applicable, the Contractor must provide details of all Contractor Personnel and/or Subcontractor Personnel who will require temporary access to Defence bases and establishments/Commonwealth establishments for the purpose of providing the Services.

### 2.12 Not Used

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### 2.13 Existing Arrangements

- 2.13.1 The Contractor must provide details of any existing arrangements or proposed arrangements with transportation companies applicable to the provision of the Services.

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### 2.14 Past Performance

- 2.14.1 The Contractor must provide details of two recent examples of past performance of contractual obligations of the Contractor, the proposed Operator and any other proposed Subcontractor for the provision of similar services to the Services in the Tasking Statement.

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### 2.15 Aircraft Funding

- 2.15.1 The Contractor must provide details of any existing funding arrangements or proposed arrangements with the Commonwealth or a Permitted Agency applicable to the Aircraft.

---

### 2.16 Other Information

- 2.16.1 The Contractor may provide other information in the Quotation as relevant to this Tasking Statement.

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### 2.17 Statement of Non-Compliance

- 2.17.1 The Contractor will be deemed compliant with all items in this Tasking Statement except where non-compliance is expressly stated in a Statement of Non Compliance in the Quotation.

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## ATTACHMENT C

### ANNEX A – QUOTATION

Contract Price (refer to clause 6.1 of the conditions of Deed and item 2.1 of the Tasking Statement)			
	Price A\$ (Excl GST) (P1)	Price A\$ (GST Exempt) (P2)	* Foreign Costs (P4) \$US/Euro/GB Pounds
Aircraft charter fees (Including Crew cost, Parking fees and Ground Handling services)	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
Training costs (expand as required)	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
Authorisations	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
Transport Services (Domestic / International)	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
Project Costs (Other charges referable to the provision of the Services indicated in the Tasking Statement whether incidental or ancillary)	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
Reimbursable expenses	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
Airport and regulatory taxes and charges (Government charges imposed or levied in Australia or Internationally)	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
<b>Sub Total</b>	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
<b>GST</b>	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>
<b>Total Amount</b>	<i>Insert amount</i>	<i>Insert amount</i>	<i>Insert amount</i>

\*\* add any additional lines required to provide an overview and understanding of the costs of delivery of the requirement.

#### Note the Tenderers:

**P1 (Taxable)** – This code is used for all purchases Defence makes which have GST included in the price except for purchases which relate to Defence leasing and selling residential property.

**P2 (GST-free)** – This code is used for purchases Defence makes that does not attract GST in the price (Australian Dollars) and are of the kind on the list at the link below.

**P4 (Overseas, out of scope)** – This code is used for goods and services that are purchased and used outside of Australia, or billed in foreign currencies (Overseas vehicle hire and accommodation, other countries services that include GST).

<b>Load Date:</b> (refer to item 2.1 of Tasking Statement)	Date:
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<b>Unloading Date:</b> (refer to item 2.2 of Tasking Statement)	Date:
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Aircraft Specifications (refer to item 2.3 of Tasking Statement)	
Type of Aircraft	

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## ATTACHMENT C

Maximum payload uplift capacity of Passengers and/or Cargo based on the route to be operated	
Does the Commonwealth need to supply Unit Load Devices? If yes please detail	
Does the Commonwealth need to supply Aircraft Cargo Handling equipment? If yes please detail	

<b>Operator Details</b> <i>(refer to item 2.4.1 of Tasking Statement)</i>
<b>Aircraft Operator and Crew Details</b> <i>(refer to item 2.4.2 of Tasking Statement)</i>

Subcontracting Arrangements <i>(refer to item 2.5 of Tasking Statement)</i>			
Subcontractor	Work to be Subcontracted	Services	Comments

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## ATTACHMENT C

<p><b>Liability of the Commonwealth in the event of a delay in the scheduled departure time of an Aircraft:</b> <i>(refer to clause 3.14 of the conditions of Deed and item 2.6 of Tasking Statement)</i></p> <p><i>Insert amount in \$A/\$US/Euro/GB Pounds</i></p>
<p><b>General Approach to Services:</b> <i>(Refer to item 2.7 of Tasking Statement)</i></p>
<p><b>Risk Assessment</b> <i>(Attach separate documentation as necessary - refer to item 2.8 of Tasking Statement)</i> <b><i>(Risks associated with this RFQ only)</i></b></p>
<p><b>Ground Handling Services:</b> <i>(refer to item 2.9 of Tasking Statement)</i></p>
<p><b>Land/Maritime Transportation Services:</b> <i>(refer to item 2.10 of Tasking Statement)</i></p>
<p><b>Authorisations:</b> <i>(refer to item 2.11 of the Tasking Statement)</i></p>
<p><b>Passenger Amenities:</b> <i>(refer to item 2.12 of Tasking Statement)</i> Not used</p>
<p><b>Existing Arrangements:</b> <i>(refer to item 2.13 of Tasking Statement)</i></p>
<p><b>Past Performance:</b> <i>(refer to item 2.14 of Tasking Statement)</i></p>

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## ATTACHMENT C

<b>Aircraft Funding:</b> <i>(refer to item 2.15 of Tasking Statement)</i>
<b>Other Information:</b> <i>(refer to item 2.16 of Tasking Statement)</i>

Statement of Non-Compliance <i>(refer to item 2.17 of Tasking Statement)</i>			
Item No. in Tasking Statement	Detail of non-compliance	Justification of impact	Alternative proposal(s)

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**ATTACHMENT C**

**MOVEMENT TABLE**

**CARGO – N/A**

**PASSENGERS – N/A**

**GFM/other support including Commonwealth Personnel to be supplied on-site by the Commonwealth – N/A**

**AIRCRAFT PROVISION – under SON 3704222 Attachment A – Scope of Services – clause 1.1.2 c. iv.**

- A. Cessna 208 Caravan
- B. Daher Kodiak 100
- C. Pilatus PC-12



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## ATTACHMENT C

### 1. SUPPLEMENTARY CONDITIONS

#### 1.1 Clarifications

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- 1.1.1 The Contractor must direct any questions regarding this Tasking Statement to the Authorised Officer specified in the Details Schedule in writing by email.
- 1.1.2 The Contractor must submit questions to the Authorised Officer no later than one Working Day prior to the Quotation Closing Date specified in this Tasking Statement. Any question submitted by the Contractor is submitted on the basis that the Commonwealth may circulate the Contractor's question and Commonwealth's answer to such of the other suppliers on the Panel who have been issued with the Tasking Statement without disclosing the source of the question or revealing any Confidential Information or the substance of the Contractor's proposed Quotation.

#### 1.2 Site Visits

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- 1.2.1 The Commonwealth may, in its absolute discretion, approve a site visit to provide the Contractor with further information in relation to the Tasking Statement.
- 1.2.2 In the event that the Commonwealth approves a site visit, the Commonwealth will provide details of the site visit to the Contractor and the other suppliers on the Panel who have been issued with the Tasking Statement in writing. The Contractor must not rely on a statement made at the site visit as amending or adding to the Tasking Statement, unless that amendment or addition is confirmed by the Commonwealth in writing.

#### 1.3 Evaluation of Quotations

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- 1.3.1 The Commonwealth will:
- a. use material included in a Quotation submitted in response to one evaluation criterion in the evaluation of other criteria and consider additional information related to any evaluation criteria; and
  - b. subject to its intellectual property and confidentiality obligations, use material submitted by the Contractor in response to other Tasking Statements issued pursuant to the Deed in the evaluation of the Tasking Statement.
- 1.3.2 If the Quotation is incomplete or clearly non-competitive, the Commonwealth may exclude the Quotation from consideration at any time during the evaluation process at the Commonwealth's discretion, but the Commonwealth may still consider such Quotation and seek clarification from the Contractor.
- 1.3.3 If the Contractor is found to have made a false, misleading or deceptive claim or statement, the Commonwealth may exclude the Quotation from further consideration at any time.

#### 1.4 NOT USED

#### 1.5 Debriefs

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- 1.5.1 The Contractor may request an oral debrief following the award of an Official Order in relation to this Tasking Statement by contacting the Authorised Officer specified in this Tasking Statement.
- 1.5.2 The Commonwealth will respond to a request for debrief by the Contractor in accordance with Commonwealth policy. The Contractor will not be provided with information concerning other suppliers on the Panel who have also been issued with the Tasking Statement, except for the

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## ATTACHMENT C

name of the successful contractor and the Contract Price to be used for the provision of the Services. No comparisons with the other suppliers on the Panel will be made.

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**1.6 Not used**

1.6.1 Not used.

---

**1.7 Not used**

1.7.1 Not used.

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**1.8 Air Operator's Certificates**

1.8.1 The Contractor must provide details of the Air Operator's Certificate and the Contractor or the Operator (as the case may be) must prior to the commencement of Services provide to the Commonwealth a copy of the relevant:

- a. Air Operator's Certificate, or
- b. Non-Scheduled Flight Permission.

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**1.9 Situation Report**

1.9.1 When requested, the Contractor must provide a situation report to the Commonwealth by email to the Authorised Officer (or such other email address which the Commonwealth notifies the

## ATTACHMENT D

## OFFICIAL ORDER

***Note to Contractors: The Official Order will consist of an amalgamation of this attachment, the Tasking Statement and the successful Contractor's Quotation.***

Purchase Order Number:	[INSERT NUMBER]
Tasking Statement Reference No.:	[INSERT NUMBER]
Contract Date: (Official Order will be issued in accordance with clause 1.7 of the Deed)	[INSERT DATE]
Contractor Details:	[INSERT NAME OF CONTRACTOR] [INSERT A.B.N/A.C.N AND A.R.B.N (IF APPLICABLE)] [INSERT ROMAN VENDOR NUMBER] [INSERT POSTAL ADDRESS AND EMAIL] [INSERT PHONE NUMBER].
Commonwealth Details:	SO2 Commercial Aircraft Army Aviation Command Fairbairn 3 Scherger Drive Canberra Airport ACT 2609 Canberra Airport, ACT 2609

## 1. INTRODUCTION

- 1.1 This Official Order, once executed by the Commonwealth and delivered in accordance with the Air Transport Deed of Standing Offer SON 3704222 ("Deed"), will constitute acceptance by the Commonwealth of the Contractor's offer to supply the Services specified in this Official Order.
- 1.2 The conditions of Deed, this Official Order and any other documents expressly referred to as forming part of this Official Order, together constitute a Contract between the Commonwealth and the Contractor.
- 1.3 Unless the context requires otherwise, terms used in this Official Order have the meaning given to them in the Deed.

## 2. STATEMENT OF WORK

- 2.1 The Contractor shall perform the Services required by the Tasking Statement (including Supplementary Conditions) and the Quotation accepted by the Commonwealth in accordance with clause 1.7 (Ordering Services) of the Deed.
- 2.2 The Contractor is not to respond to any directions in relation to the Tasking Statement or this Official Order unless those directions are issues by the Authorised Officer or Commonwealth Representative.

## ATTACHMENT D

## 3. KEY PERSONS

**Note to drafters: Key Persons may be Contractor Personnel or Subcontractor Personnel. Clause 3.5 of the Deed states that the Contractor shall ensure that each Key Person named in the Official Order delivers the Services under the Contract identified in the table below.**

## 3.1 The Key Persons identified for the performance of the Contract are:

Name	Task Title/ Duties	Labour Category (if applicable)

## 4. GOVERNMENT FURNISHED MATERIAL

## 4.1 The Commonwealth shall provide the following GFM to the Contractor at the times and places detailed below:

Item	Date Required	Location Required	Remarks/Intended Purpose

## 5. BASIS OF PAYMENT

**Option A: For when the Contractor will be paid at the conclusion of the task.**

## 5.1 Subject to Clause 5 of the Deed, the Contract Price is (INSERT DOLLAR AMOUNT PRIOR TO CONTRACT SIGNATURE), and is payable upon delivery of the final deliverable and

## ATTACHMENT D

completion of the Services. The Contractor may submit a claim for payment of the Contract Price upon delivery of the final deliverable and completion of the Services

### ***Option B: For when the Contractor will be paid on completion of agreed milestones***

**5.2** Subject to clause 5 of the conditions of deed, the Contract Price is (INSERT DOLLAR AMOUNT PRIOR TO CONTRACT SIGNATURE), and is payable in the following instalments:

- a.** [INSERT DOLLAR AMOUNT PRIOR TO CONTRACT SIGNATURE] upon completion of [INSERT MILESTONE DETAILS]; and
- b.** [INSERT DOLLAR AMOUNT PRIOR TO CONTRACT SIGNATURE] upon completion of [INSERT MILESTONE DETAILS].

**5.3** The Contractor may submit a claim for payment of each instalment following completion of the relevant milestone.

## **6. REIMBURSABLE EXPENSES**

**6.1** Reimbursable expenses under the Contract are as specified in the Quotation at Annex A.

## **7. INTELLECTUAL PROPERTY**

***Record any Background or Third Party IP (if any), if none state Not Applicable***

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For action by: 28 Mar 23

## INFORMATION BRIEF FOR CA (THROUGH COMD AVNCOMD) ON THE GENERAL SUPPORT AVIATION SQUADRON

1. **Purpose.** To inform you on interim cost benefit and risk analysis aspects of the General Support Aviation Squadron - Fixed Wing (GSAS FW) Business Case.

2. **Recommendations.** It is recommended that you:

- a. **note** the significantly lower operating cost of civil registered fixed wing aircraft in comparison to equivalent state registered fixed wing aircraft or any helicopter of similar carrying capacity.

Noted

- b. **note** the cost of operating organic general support aircraft will be significantly offset by the reduced reliance on civil charter and scheduled airline flights, along with other less quantifiable costs such as lost productivity.

Noted

- c. s47E(d)

Noted

3. **Background.** At the 30 Nov 22 CASAC, COMD AVNCOMD provided an update on the raising of the GSAS. As an outcome of that discussion you requested a cost and risk analysis of the Fixed Wing Business Case. The project is still in the early stages of understanding what Industry can provide and which product support arrangements would be most advantageous.

4. **Cost Comparison.** The following aircraft of similar carrying capacity are either currently in service/use or under consideration for the general support role. In order to provide a common basis for comparison, the cost figure shown is the direct operating cost. Fuel, personnel, facilities and acquisition/lease costs are excluded. s47E(d)

s47E(d) Estimate figures are from Conklin and de Decker – a firm specialising in providing civil aviation cost data analysis.

s47E(d)

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5. **Cost Analysis.**

- a. Twin-engine aircraft have historically been preferred for passenger transport due to the perceived higher level of safety. The reliability of current generation turbine engines and improved risk management practices make the safety difference between twin and single engine aircraft negligible. Civil operators are therefore increasingly adopting single engine aircraft that offer similar performance and safety at considerably reduced cost.
- b. State registered aircraft incur higher operating costs in comparison to a COTS civil registered aircraft of the same type due to different DASR compliance and Defence specific requirements.
- c. Helicopters are inherently much more fuel and maintenance intensive than similar sized fixed wing aircraft. Ideally helicopters should be employed where their unique VTOL capabilities are a requirement, not for routine passenger transport where suitable airfields are available.

d. s47E(d)

6. **Risks.** There are two s47E risks associated with the GS-FW project.

a. s47E(d)

b. s47E(d)

- c. **Cost.** The risk of unforeseen cost increases is low. The proposed solution is based on fixed price contracts for COTS aircraft with well-known operating costs and established

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civil industry support infrastructure. Furthermore with leased aircraft Army retains the option of terminating the program at the end of each contract period if it is assessed as no longer providing value for money.

7. **Conclusion.** The outcomes of HQ AVNCOMD interim cost benefit analysis show that for general support tasks in non-conflict settings, civil registered FW aircraft are the most cost effective and practical means of transporting small numbers of personnel and light cargo.

<b>Drafted by:</b>	s47E(c)	SO1 FW	Date:	13 Mar 23
<b>Cleared by:</b>		DACM	Date:	20 Mar 23

s47E(c)	Digitally signed by s47E(c)
	Date: 2023.03.24 17:48:05 +11'00'

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From s47E(d)  
Releaser  
Action  
Info

DTG: 190211Z MAY 2023

Route  
Route

s47E(d) TASKORD 031-23 s47E(d) UPPORT TO GENERAL SUPPORT FIXED WING INITIAL TRAINING BAB

ACT ON: s47E(d) ATTN: OPS; COS)

NFO: s47E(d) (ATTN: OPS)

REFERENCES:

A. P AN REDBACK - DRAFT GS-FW CAPAB TY REA SAT ON P AN s22

1. S TUAT ON.

1.A. GENERA :

1.A.1. ARMY HAS A STAND NG REQU REMENT FOR A R MOVEMENT OF SMA TEAMS OF PERSONNE AND GHT CARGO N NON-CONF CT SETT NGS, PART CU AR Y FOR DOMEST C OPERAT ONS ACROSS NORTHERN AUSTRA A.

1.A.2. THE AV AT ON GENERA SUPPORT - F XED W NG (GS-FW) P AN W PROV DE ARMY W TH AN ORGAN C GHT UT TY AV AT ON CAPAB TY. TH S HAS ED TO THE FORM NG OF THE GENERA SUPPORT AV AT ON SQUADRON (GSAS)

1.B. SPEC F C:

1.B.1. THE GSAS CAPAB TY MP EMENTAT ON TEAM (C T) HAS THE EAD ON THE RA S NG AND TRA N NG OF THE CAPAB TY.

1.B.2. s47E(d) W SUPPORT THE DE VERY OF N T A TRA N NG FOR THE GS-FW CAPAB TY.

2. M SS ON.

2.A. s47E(d) S TO SUPPORT THE GSAS C T AT OAKY FROM 12 JUN - 30 SEP 23 OT FAC TATE FW TRA N NG.

3. EXECUT ON.

3.A. GENERA OUT NE:

3.A.1. s47E(d) N HOST M TARY AND C V AN MEMBERS FOR PC12 AND C208 CARAVAN TYPE CONVERS ONS.

3.B. SPEC F C:

3.B.1. PHASE 1: GROUND SCHOO .

3.B.2. PHASE 2: F Y NG TRA N NG. UP TO TWO SORT ES PER DAY PER A RCRAFT.

3.C. GROUP NGS AND TASKS.

3.C.1. s47E(d) S TO:

3.C.1.A. PROV DE ACCESS TO SU TAB E C ASSROOM FAC T ES FOR GROUND SCHOO .

3.C.1.B. PROV DE OPS SUPPORT TO F Y NG TRA N NG NC UD NG APRON SPACE, F GHT NE ACCESS, REFUE NG SERV CES AND COORD NAT ON OF ACCESS TO OAKY RESTR CTED A RSPACE.

3.C.2. C T S TO:

3.C.2.A. COORD NATE OWN ADM N STRAT VE REQU REMENTS NC UD NG ACCOMMODAT ON, VEH C E AND MESS ACCESS AS REQU RED.

3.C.2.B. COORD NATE APPROPR ATE BASE ACCESS AND PROV DE ESCORT NG REQU REMENTS FOR C V AN NSTRUCTORS.

3.C.3. COORD NSTRUCT ONS.

3.C.3.A. T M NGS:

3.C.3.A.1. 12 - 14 JUN 23: GROUND SCHOO TRA N NG

3.C.3.A.2. 14 JUN - 30 SEP 23: F GHT TRA N NG

3.C.3.B. OCAT ON: s47E(d) OAKY

4. ADM N AND OG.

4.A. C T W FUND A RE ATED COSTS.

5. COMD AND S G.

5.A. D R AUTH S APPROVED BETWEEN s47E(d) AND GSAS C T.

5.B. POC.

5.B.1. GSAS C T (PR MARY POC FOR EXECUT ON OF TH S TRA N NG EVO UT ON): s47E(c)

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s47E(c) EMA : s47E(c) ; PHONE : s22  
5.B.2. GSAS C T: s47E(c) EMA : s47E(c) PHONE :  
s22  
5.B.3. SO1 GSAS1: s47E(c) . EMA : s47E(c)  
6. RE AUTH: SO1 GSAS

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From s47E(d)  
Release  
Action  
Info

DTG: 182314Z JUN 2023

Route  
Route

s47E(d) (FRAGO 001) TASKORD 031-23 PLAN REDBACK PHASE 1, AVIATION GENERAL SUPPORT FIXED WING (GS-FW), COMMENCEMENT OF INI BAB

ACT ON: s47E(d) (ATTN: OPS; COS); s47E(d) (ATTN: DOPAW)  
INFO: s47E(d) (ATTN: OPS; BSSAO)

REFERENCES:

- A. P AN REDBACK - CAPAB TY REA SAT ON P AN FOR GENERA SUPPORT AV AT ON - F XED W NG s22
- B. APPROVA TO OPERATE (ATO) FOR C208B s22
- C. APPROVA TO OPERATE (ATO) FOR PC-12
- D. AV ART ENTRY - s47E(d) - 183 GSAS F GHT TRA N NG DUR NG PHASE 1 OF P AN REDBACK
- E. s47E(d) TASKORD 031-23 - AAVNTC SUPPORT TO GENERA SUPPORT - F XED W NG N T A TRA N NG

1. [AMEND] S TUAT ON.

1.A. [AMEND] GENERA :

1.A.1. ARMY HAS A STAND NG REQU REMENT FOR A R MOVEMENT OF SMA TEAMS OF PERSONNE AND GHT CARGO N NON-CONF CT SETT NGS, PART CU AR Y FOR DOMEST C OPERAT ONS ACROSS NORTHERN AUSTRA A.

1.A.2. [AMEND] P AN REDBACK (REF A) W DE VER AN ORGAN C GHT UT TY AV AT ON CAPAB TY TO ARMY.

1.B. [AMEND] SPEC F C:

1.B.1. [AMEND] THE GENERA SUPPORT AV AT ON SQUADRON (GSAS) CAPAB TY MP EMENTAT ON TEAM (C T) HAS THE EAD ON ESTAB SH NG TH S CAPAB TY. PHASE 1 ENCOMPASSES F Y NG TRA N NG.

1.B.2. [AMEND] AN APPROVA TO OPERATE (ATO) S SSUED AS PER REF B AND C. THESE ATO APPROVE OPERAT ON OF THE P ATUS PC-12 AND C208B GRAND CARAVAN A RCRAFT FOR F Y NG TRA N NG ON Y. THE CARR AGE OF PASSENGERS S SUBJECT TO FUTURE APPROVA BY THE MAO-AM.

1.B.3. s47E(d) W SUPPORT THE DE VERY OF N T A TRA N NG FOR THE GS-FW CAPAB TY.

1.B.4. TH S TASKORD REP ACES REF E AND ADDS THE FO OW NG:

1.B.4.A. [ADD] PROV DES AUTHOR TY TO OPERATE, AV ART ENTRY DETA S, AND ADDS SAFETY/OVERS GHT REQU REMENTS

2. M SS ON.

2.A. s47E(d) S TO SUPPORT THE DE VERY OF P AN REDBACK PHASE 1 TRA N NG COMMENC NG 19 JUN 03 AT OAKLEY OT SET THE COND T ONS FOR NTRODUCT ON OF AN ARMY F XED W NG CAPAB TY.

3. EXECUT ON.

3.A. GENERA OUT NE:

3.A.1. s47E(d) W HOST M TARY AND C V AN MEMBERS FOR PC12 AND C208B GRAND CARAVAN TYPE CONVERS ONS.

3.B. SPEC F C:

3.B.1. GROUND SCHOO .

3.B.2. F Y NG TRA N NG. UP TO TWO SORT ES PER DAY PER A RCRAFT.

3.C. [AMEND] GROUP NGS AND TASKS.

3.C.1. [AMEND] s47E(d) S TO:

3.C.1.A. [ADD] PROCEED W TH F Y NG TRA N NG AFTER CONF RMED S GHT NG OF CASA-APPROVED SY ABUS FOR PRESCR BED S NG E ENG NE A RCRAFT.

3.C.1.B. [ADD] SSUE AN SF (TC) DOCUMENT NG CONTRO S DENT F ED AT REF D.

3.C.1.C. [ADD] OPERATE AT NO H GHER THAN " OW" RES DUA R SK EVE .

3.C.1.D. [ADD] COORD NATE W TH DOPAW FOR PROV S ON OF PERSONNE TO CARRY OUT A RAMP NSPECT ON.

3.C.1.E. PROV DE ACCESS TO SU TAB E C ASSROOM FAC T ES FOR GROUND SCHOO .

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3.C.1.F. PROV DE OPS SUPPORT TO F Y NG TRA N NG NC UD NG APRON SPACE, F GHT NE ACCESS, REFUE NG SERV CES AND COORD NAT ON OF ACCESS TO OAKEY RESTR CTED A RSPACE.

3.C.2. C T S TO:

3.C.2.A. COORD NATE OWN ADM N STRAT VE REQU REMENTS NC UD NG ACCOMMODAT ON, VEH C E AND MESS ACCESS AS REQU RED.

3.C.2.B. COORD NATE APPROPR ATE BASE ACCESS AND PROV DE ESCORT NG REQU REMENTS FOR C V AN NSTRUCTORS.

3.C.3. COORD NSTRUCT ONS.

3.C.3.A. T M NGS:

3.C.3.A.1. 12 - 14 JUN 23: GROUND SCHOO TRA N NG

3.C.3.A.2. COMMENC NG 19 JUN: F GHT TRA N NG

3.C.3.B. OCAT ON: s47E(d) OAKEY

4. ADM N AND OG.

4.A. C T W FUND A RE ATED COSTS.

5. [AMEND] COMD AND S G.

5.A. [ADD] s22 s47E(c) COMDT s47E(d) S APPO NTED F Y NG UN T CO FOR THE GSAS PHASE 1 TRA N NG.

5.B. [ADD] s22 s47E(c) S THE DE EGATED AUTHOR S NG OFF CER FOR PHASE 1.

5.C. [AMEND] D R AUTH S APPROVED BETWEEN s47E(d) GSAS C T AND SUPPORT NG CONTRACTORS.

5.D. POC.

5.D.1. GSAS C T (PR MARY POC FOR EXECUT ON OF TH S TRA N NG EVO UT ON): s47E(c)

s47E(c) EMA : s47E(c) PHONE: s22  
5.D.2. GSAS C T: s47E(c) EMA : s47E(c) PHONE:

s22  
5.D.3. SO1 GSAS: s47E(c) EMA : s47E(c)

5.D.4. SO2 OPAW: s47E(c) EMA : s47E(c)

6. RE AUTH: COMD s47E(d)

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From s47E(d)

DTG: 290451Z AUG 2023

Action

Route

s47E(d) ASKORD 068-23 CROSS LEVEL OF EQUIPMENT IN SUPPORT OF THE ARMY FIXED WING CAPABILITY

NAO

ACT ON:

s47E(d) (ATTN: S4)  
TN: SO1 GSAS, S4)

NFO:

s47E(d) (ATTN SO1 FW, SO1 SYSTEMS)

1. S TUAT ON.

1.A. s47E(d) S GENERAT NG A F XED W NG AV AT ON CAPAB TY, PR NC PA Y US NG A CONTRACTED SO UT ON. T HAS BEEN H GH GHTED THAT THE CONTRACTED SO UT ON DOES NOT NC UDE PROV S ONS FOR SOME EQU PMENT SUCH AS A SE. THE F XED W NG (FW) CAPAB TY W BE GENERATED W TH N s47E(d) PR OR TO TRANS T ON NG TO 5 AVN BY THE END OF 2024

2. M SS ON.

2.A. s47E(d) UN TS ARE TO CROSS EVE EQU PMENT N SUPPORT OF GENERAT NG FW, ON Y WHERE TH S CAN BE ACH EVED W THOUT DETR MENT TO THE CONTR BUT NG UN T

3. EXECUT ON.

3.A. GENERA OUT NE: s47E(d) S TO DENT FY EQU PMENT DEF C ENC ES WH CH M GHT BE BEST MET THROUGH CROSS EVE W TH N THE COMMAND. 16 BDE S TO REV EW REQU REMENTS AGA NST AVA AB E STOCK, AND WHERE POSS B E, FAC TATE TRANSFER OF EQU PMENT (PHYS CA AND ON M S) TO s47E(d)

3.B. GROUP NGS AND TASKS.

3.B.1. s47E(d) S TO:

3.B.1.A. DEVE OP, AND PROV DE TO 16 BDE S4 CE , A DEF C ENC ES ST WH CH NC UDES:

3.B.1.A.1. TEM NAME AND NSN AS THEY APPEAR ON M S

3.B.1.A.2. QTY REQU RED

3.B.1.A.3. REQU RED DE VERY DATE

3.B.1.B. FAC TATE PHYS CA AND M S TRANSFERS AS REQU RED

3.B.1.C. CONF RM W TH s47E(d) THAT SU TAB E PROV S ONS FOR GOVERNANCE AND MA NTENANCE OF THE EQU PMENT CAN BE PROV DED BY AAVNTC

3.B.1.D. BPT SUBM T EEV, OR SOURCE FROM E SEWHERE, TEMS NOT AVA AB E FOR CROSS EVE W TH N THE COMMAND

3.B.1.E. BPT FAC TATE THE TRANSFER OF EQU PMENT AS REQU RED WHEN C2 OF FW TRANS T ONS TO 5AVN

3.B.1.F. 16 BDE S TO:

3.B.1.F.1. REV EW s47E(d) DEF C ENCY ST AND ASSESS CAPAB TY MPACTS OF A CROSS EVE

3.B.1.F.2. DENT FY THOSE TEMS WH CH CAN BE CROSS EVE ED AND WHEN THEY CAN BE RE EASED

3.B.1.G. FAC TATE PHYS CA AND M S TRANSFERS AS REQU RED

3.B.1.H. BPT FAC TATE THE TRANSFER OF EQU PMENT AS REQU RED WHEN C2 FW TRANS T ONS TO 5AVN

3.C. COORD NSTRUCT ONS.

3.C.1. KEY T M NGS:

3.C.1.A. s47E(d) F NA SE DEF C ENCY ST N T 1 SEPT 23

3.C.1.B. 16 BDE DENT FY TEMS AVA AB E FOR TRANSFER N T 8 SEP 23

3.C.1.C. PHYS CA AND M S XFER COMP ETE N T 15 SEP 23

3.C.1.D. ON ORDER, TRANSFER EQU PMENT AS REQU RED FOR TRANS T ON OF FW TO 5 AVN REGT

4. ADM N AND OG.

4.A. s47E(d) CA FOR TH S ACT V TY S: s47E(d)

4.B. AN EEV W NOT BE REQU RED FOR EQU PMENT CROSS EVE ED TO FW FROM 5 AVN REGT, NOT NG THE NTENDED TRANS T ON

4.B.1. F TEMS ARE CROSS EVE ED FROM AN A TERNATE UN T, ADV CE ON EEV ACT ON S TO BE SOUGHT FROM G4 AVNCOMD

5. COMD AND S G.

5.A. D R AUTH S GRANTED BETWEEN s47E(d) AND HQ 16BDE FOR THE COMP ET ON OF TH S TASK. 16 BDE MAY DE EGATE TH S TO DCU AS APPROP RATE

5.B. POC.

5.B.1. s47E(d) G4: s47E(c) : EMA : s47E(c)

5.B.2. SO1 GSAS: s47E(c) EMA :

s47E(c)

HQ 16 BDE, S4 / BAMO: s47E(c) EMA :

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s47E(d)

6. RE AUTH: s47E(d)

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From s47E(d)  
Releaser  
Action  
Info

DTG: 010011Z SEP 2023

Route  
Route

s47E(d) TASKORD 066-23 ARMY FIXED WING SUPPORT TO RFSG PATROL 2IC COURSE, SEP 2023

QEA

s47E(d) TASKORD 066-23 - ARMY FIXED WING SUPPORT TO RFSG PATROL 2IC COURSE, SEP 2023

ACT ON: s47E(d) ATTN: OPS); ARMY FIXED WING ELEMENT; RFSG (ATTN: OPS)  
INFO: s47E(d) (ATTN: DACM); s47E(d) (ATTN: OPS)

REFERENCES:

A. [N DRAFT] s47E(d) (FRAGO 002) TASKORD 031-23 - PLAN REDBACK PHASE 1, GENERAL SUPPORT AVIATION - FIXED WING (GSA-FW)

1. SITUATION.

1.A. THE REGONAL FORCE SURVEILLANCE GROUP (RFSG) IS CONDUCTING PATROL 2IC (P2) COURSE IN DARWIN OVER THE PERIOD 09 - 24 SEP 23.

1.B. VIDE REF A. AN ARMY FIXED WING CAPABILITY IS BEING IMPLEMENTED THROUGH PLAN REDBACK. UNDER PHASE 1A OF PLAN REDBACK, THE ARMY FIXED WING ELEMENT IS CONDUCTING MATED TASKING TO FURTHER INFORM THE DEVELOPMENT OF THE ARMY FIXED WING CAPABILITY.

1.C. THE ARMY FIXED WING ELEMENT WILL PROVIDE AIR MOBILITY SUPPORT TO ENABLE THE P2 COURSE, SEP 2023.

1.D. AT THE TIME OF ISSUING THIS TASKORD, THE UPDATED ATO PERMITTING CARRIAGE OF PASSENGERS HAS NOT BEEN SIGNED. ARMY FIXED WING ELEMENT IS TO BE PREPARED TO EXECUTE THIS TASK (INCLUDING POSITIONING CREWS AND AIRCRAFT AS REQUIRED), BUT ARE NOT TO CARRY PASSENGERS UNTIL THE UPDATED ATO HAS BEEN ISSUED.

2. MISSION.

2.A. GSA-FW IS TO PROVIDE FIXED WING AIR MOBILITY SUPPORT TO THE RFSG PATROL 2IC COURSE TO SUPPORT THE TRAVEL OF TRAINEES AND STAFF ACROSS REMOTE AREAS OF QD AND NT.

3. EXECUTION.

3.A. GENERAL OUTLINE:

3.A.1. PATROL 2IC COURSE HELD IN DARWIN OTP 09 - 24 SEP 23.

3.A.2. AIR MOBILITY SUPPORT IS REQUIRED TO FORCE CONCENTRATE STAFF AND TRAINEES IN DARWIN, AND RETURN TO HOME OCATION ACROSS REMOTE OCATION IN NT AND QD.

3.A.3. THE ARMY FIXED WING ELEMENT MAY ALSO CONTRIBUTE TO A COURSE TRAINING ACTIVITY INVOVING PLANNING GSA-FW SUPPORT TO A RFSG PATROL S, AND POTENTIAL FLYING A TASK IN SUPPORT OF A SCHEDULED PATROL.

3.B. GROUPINGS AND TASKS.

3.B.1. ARMY FIXED WING ELEMENT IS TO:

3.B.1.A. PLAN AND EXECUTE AIR MOBILITY SUPPORT TO RFSG PATROL COMMANDERS COURSE. DO NOT CARRY PASSENGERS UNTIL UPDATED ATO APPROVING CARRIAGE OF PASSENGERS HAS BEEN ISSUED.

3.B.1.B. BPT TO SUPPORT COURSE EARNING OBJECTIVES

3.B.1.C. BPT FLY A TASK IN SUPPORT OF A SCHEDULED PATROL

3.C. COORDINSTRUCTIONS.

3.C.1. TIMINGS.

3.C.1.A. COURSE DATES: 09 - 24 SEP 23.

3.C.2. OCATIONS.

3.C.2.A.1. COURSE OCATION: DARWIN

3.C.2.A.2. STAFF AND TRAINEE HOME OCATIONS: ACROSS REGONAL AREAS OF NT AND QD. SPECIFIC OCATIONS PROVIDED BY SEPCOR.

4. ADMINISTRATION.

4.A.1. FINANCE.

4.A.1.A. GSA-FW CTTW FUND A ARMY FIXED WING COSTS.

4.A.1.B. FUNDING CODES AND BUDGET TB. POC s47E(c)

5. COMMAND AND SIGNAL.

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5.A. D R AUTH S APPROVED BETWEEN ARMY F XED W NG E EMENT AND RFSG FOR DETA ED  
P ANN NG AND EXECUT ON

5.B. POC.

5.B.1. GSA-FW OPS: s47E(d)

5.B.1.A. OPSO, ARMY F XED W NG: s47E(c); EMA :  
s47E(c)

5.B.1.B. OC, ARMY F XED W NG: s47E(c) EMA :  
s47E(c)

5.B.1.C. SO1 GSA-FW C T: s47E(c). EMA : s47E(c)

5.B.2. RFSG OPS: s47E(d)

5.B.2.A. OPSO: s47E(c) EMA : s47E(c)

5.B.3. s47E(d) OPS: s47E(d)

5.B.3.A. G3: s47E(c) EMA : s47E(c)

5.B.3.B. SO2 OPS P ANS: s47E(c); EMA : s47E(c)

6. RE AUTH: DACM

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From s47E(d)

DTG: 070642Z SEP 2023

Action

Route

Info

Route

s47E(d) FRAGO 002) TASKORD 031-23 PLAN REDBACK PHASE 1, GENERAL SUPPORT AVIATION FIXED WING (GSA-FW) BAB

ACT ON: s47E(d) (ATTN: OPS; COS); s47E(d) (ATTN: DOPAW)  
INFO: s47E(d) (ATTN: OPS; BSSAO)

REFERENCES:

- A. [ADD] s47E(d) GSA F XED W NG BUSINESS CASE-V1.1 s22  
B. [AMEND] P AN REDBACK - CAPAB TY REA SAT ON P AN FOR GENERA SUPPORT  
AV AT ON - F XED W NG (V1.1) s22  
C. APPROVA TO OPERATE (ATO) FOR PC-12 s22  
D. APPROVA TO OPERATE (ATO) FOR C208B s22  
E. [AMEND] AV ART ENTRY 146/23 - s47E(d) - 183 GSAS F GHT TRA N NG DUR NG  
PHASE 1B OF P AN REDBACK  
F. [ADD] s47E(d) (FRAGO 001) TASKORD 031-23 - P AN REDBACK PHASE 1,  
AV AT ON GENERA SUPPORT - F XED W NG (GSA-FW), COMMENCEMENT OF N T A TRA N NG

1. S TUAT ON.

1.A. GENERA :

- 1.A.1. [AMEND] V DE REF A. THERE S AN ESTAB SHED NEED FOR RESPONS VE, OW COST AND  
RE AB E F XED W NG (FW) GENERA SUPPORT (GS) AV AT ON TO ARMY UN TS, N PART CU AR  
THOSE THAT ARE W DE Y D SPERSED ACROSS THE AUSTRA AN AND MASS AND THOSE CONDUCT NG  
ACT V T ES N THE COOPERAT ON AND COMPET T ON SETT NGS N AUSTRA A'S REG ON.  
1.A.2. P AN REDBACK (REF B) W DE VER AN ORGAN C GHT UT TY F XED W NG  
CAPAB TY TO ARMY.

1.B. [AMEND] SPEC F C:

- 1.B.1. [AMEND] THE GENERA SUPPORT AV AT ON - F XED W NG CAPAB TY MP EMENTAT ON  
TEAM (C T) HAS THE EAD ON ESTAB SH NG TH S CAPAB TY. AN ARMY F XED W NG E EMENT  
W OPERATE FROM SWARTZ BARRACKS, HOSTED BY s47E(d) AND OPERAT NG UNDER THE s47E(d)  
F Y NG MANAGEMENT SYSTEM (FMS). GSA-FW TASK NG S OPERAT ONA Y CONTRO ED BY HQ  
s47E(d)  
1.B.2. P AN REDBACK (REF B) S THE CAPAB TY REA SAT ON P AN FOR THE F XED W NG  
CAPAB TY: PHASE 1A ENCOMPASSES F Y NG TRA N NG, PHASE 1B SUPPORTS M TED TASK NG.  
1.B.3. [AMEND] AN APPROVA TO OPERATE (ATO) THE P ATUS PC-12 AND C208B GRAND  
CARAVAN A RCRAFT S SSUED AS PER REF C AND D FOR F Y NG TRA N NG AND OPERAT ON S.  
1.B.4. [AMEND] s47E(d) W SUPPORT P AN REDBACK PHASE 1.

1.B.5. [AMEND] TH S TASKORD REP ACES REF F AND ADDS THE FO OW NG:

- 1.B.5.A. [ADD] CHANGE T T E.  
1.B.5.B. [ADD] UPDATE TO PC-12 AND C208B GRAND CARAVAN AUTHOR TY TO OPERATE.  
1.B.5.C. [ADD] APPROVES THE EXECUT ON OF DOMEST C SUPPORT OPERAT ON S UNDER PHASE 1B.

2. [AMEND] M SS ON.

- 2.A. [AMEND] s47E(d) S TO SUPPORT THE DE VERY OF P AN REDBACK PHASE 1 COMMENC NG 19  
JUN 2023 AT OAKLEY OT SET THE COND T ON S FOR NTRODUCT ON OF AN ARMY F XED W NG  
CAPAB TY.

3. [AMEND] EXECUT ON.

3.A. [AMEND] GENERA OUT NE:

- 3.A.1. [AMEND] s47E(d) W HOST M TARY AND C V AN MEMBERS FOR PC12 AND C208B  
GRAND CARAVAN F Y NG TRA N NG AND OPERAT ON S.

3.B. [AMEND] SPEC F C:

- 3.B.1. [AMEND] PHASE 1 ACT V T ES NC UDE GROUND SCHOO , F Y NG TRA N NG AND M TED  
DOMEST C SUPPORT OPERAT ON S.  
3.B.2. [ADD] DACM S THE TASK NG AUTHOR TY, s47E(d) W COORD NATE SCOP NG OF  
SU TAB E TASKS, AND SSUE TASK ORDERS FOR D RECTED TASK NG.

3.C. [AMEND] GROUP NGS AND TASKS.

3.C.1. [AMEND] s47E(d) S TO:

- 3.C.1.A. PROCEED W TH F Y NG TRA N NG AFTER CONF RMED S GHT NG OF CASA-APPROVED

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SY ABUS FOR PRESCR BED S NG E ENG NE A RCRAFT.

3.C.1.B. SSUE AN SF (TC) DOCUMENT NG CONTRO S DENT F ED AT REF E.

3.C.1.C. OPERATE AT NO H GHER THAN " OW" RES DUA R SK EVE .

3.C.1.D. COORD NATE W TH DOPAW FOR PROV S ON OF PERSONNE TO CARRY OUT A RAMP  
NSPECT ON.

3.C.1.E. [AMEND] PROV DE OPERAT ONS SUPPORT AND ACCESS TO SU TAB E FAC T ES FOR  
A PHASE 1 ACT V T ES NC UD NG BUT NOT M TED TO: WORK NG ACCOMMODAT ON, APRON  
SPACE, F GHT NE ACCESS, REFUE NG SERV CES AND COORD NAT ON OF ACCESS TO OAKEY  
RESTR CTED A RSPACE.

3.C.2. [AMEND] GSA-FW C T AND ARMY F XED W NG E EMENT S TO:

3.C.2.A. COORD NATE OWN ADM N STRAT VE REQU REMENTS NC UD NG ACCOMMODAT ON, VEH C E  
AND MESS ACCESS AS REQU RED.

3.C.2.B. COORD NATE APPROPR ATE BASE ACCESS AND PROV DE ESCORT NG REQU REMENTS FOR  
C V AN NSTRUCTORS AS REQU RED.

3.C.2.C. [ADD] APPO NT A O TO HQ 2 (AS) D V / HQ RFSG

3.C.3. COORD NSTRUCT ONS.

3.C.3.A. T M NGS:

3.C.3.A.1. 12 JUN: COMMENCE GROUND SCHOO TRA N NG (PC-12 AND C208B)

3.C.3.A.2. 19 JUN: COMMENCE F GHT TRA N NG (PC-12 AND C208B)

3.C.3.A.3. [ADD] FROM 08 SEP: EXECUTE D RECTED DOMEST C SUPPORT OPERAT ONS (PC-12  
AND C208B)

3.C.3.A.4. [ADD] TASK NG DETA S AS PER SEPARATE TASKORD

3.C.3.B. OCAT ONS:

3.C.3.B.1. s47E(d) TO SUPPORT SWARTZ BARRACKS BASED ACT V T ES

3.C.3.B.2. TASK NG OCAT ONS AS PER SEPARATE TASKORD

4. ADM N AND OG

4.A. F NANCE.

4.A.1. GSAS-FW C T W FUND A ARMY F XED W NG COSTS. SPEC F C FUND NG  
ARRANGEMENTS FOR TASK NG W BE PROV DED BY SEPARATE TASKORD.

5. [AMEND] COMD AND S G.

5.A. s22 s47E(c) COMDT AAVNTC, S APPO NTED F Y NG UN T CO FOR THE GSAS  
PHASE 1.

5.B. s22 s47E(c) S THE DE EGATED AUTHOR S NG OFF CER FOR PHASE 1.

5.C. [ADD] s47E(c) DACM, S THE TASK NG AUTHORITY FOR D RECTED TASK NG.

5.D. [AMEND] D R AUTH:

5.D.1. D R AUTH S APPROVED BETWEEN s47E(d) GSAS-FW C T AND SUPPORT NG CONTRACTORS.

5.D.2. [ADD] G3 s47E(d) W COORD NATE SCOP NG OF SU TAB E TASKS W TH RFSG OPS.  
D R AUTH BETWEEN SUBORD NATE E EMENTS W BE PROV DED BY SPEC F C TASKORD.

6. POC.

6.A.1. GSA-FW OPS: GSAS.OPS@DEFENCE.GOV.AU

6.A.1.A. OPSO, ARMY F XED W NG: s47E(c) EMA :

6.A.1.B. OC, ARMY F XED W NG: s47E(c) EMA :

6.A.1.C. SO1 GSA-FW C T: s47E(c) EMA : s47E(c)

6.A.2. SO2 OPAW: s47E(c) EMA : s47E(c)

6.A.3. s47E(d) OPS: s47E(d)

6.A.3.A. G3: s47E(c) EMA : s47E(c)

6.A.3.B. SO2 OPS P ANS: s47E(c) ; EMA : s47E(c)

7. RE AUTH: s47E(d)

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~~OFFICIAL~~

From s47E(d)  
Release  
Action  
Info s47E(d)

DTG: 180315Z SEP 2023

Route  
Route

s47E(d) TASKORD 075-23 ARMY FIXED WING SUPPORT TO 75TH ANNIVERSARY OF THE ROYAL AUSTRALIAN REGIMENT CELEBRATIONS (75RAR), N

QEA

ACT ON: s47E(d) (ATTN: OPS); ARMY FIXED WING EVENT  
INFO: s47E(d) (ATTN: DACM); s47E(d) (ATTN: SCHOOL OF INFANTRY - 75RAR  
PANNERS)

REFERENCES:

A. HQ RAR WNGO 01/23 - 75 YEARS OF THE ROYAL AUSTRALIAN REGIMENT CELEBRATIONS:  
20-24 NOV 23 s22

1. SITUATION.

1.A. 2023 MARKS THE 75TH BIRTHDAY OF THE ROYAL AUSTRALIAN REGIMENT. THE OCCASION  
WILL BE CELEBRATED IN CANBERRA THROUGH EXECUTION OF THE "75 YEARS OF THE ROYAL  
AUSTRALIAN REGIMENT CELEBRATIONS" (75RAR) IN NOVEMBER. THE SCHOOL OF INFANTRY ARE  
LEADING PANNING.

1.B. THE ARMY FIXED WING EVENT WILL PROVIDE A REMOBTY SUPPORT TO ENABLE  
DEPLOYMENT AND RTU OF PART C PANNING MEMBERS FROM DARWIN AND ADELAIDE.

2. MISSION.

2.A. GSA-FW IS TO PROVIDE FIXED WING A REMOBTY SUPPORT TO THE 75RAR IN NOV 2023  
TO ENABLE DEPLOYMENT AND RTU OF PART C PANNING MEMBERS FROM DARWIN AND ADELAIDE.

3. EXECUTION.

3.A. GENERAL OUTLINE:

3.A.1. 75RAR CELEBRATIONS:

3.A.1.A. PHASE 1 - DEPLOYMENT, CONCENTRATION + CANBERRA OCA PREP 20-22 NOV 23

3.A.1.B. PHASE 2 - 'DAY OF ACTION' 23 NOV 23

3.A.1.C. PHASE 3 - DISPERSAL, RTU.

3.A.2. A REMOBTY SUPPORT IS REQUIRED TO SUPPORT DEPLOYMENT AND RTU OF  
PART C PANNING MEMBERS.

3.B. GROUPINGS AND TASKS.

3.B.1. ARMY FIXED WING EVENT IS TO:

3.B.1.A. PLAN AND EXECUTE A REMOBTY SUPPORT TO ENABLE DEPLOYMENT OF 75RAR MEMBERS  
FROM DARWIN AND ADELAIDE TO CANBERRA (AND RETURN).

3.B.1.B. ENGAGE WITH 75RAR PANNERS TO ENSURE CLEAR UNDERSTANDING OF REQUIREMENTS,  
CONSTRAINTS, AND RISKS.

3.C. COORDINSTRUCTIONS.

3.C.1. TIMINGS.

3.C.1.A. DEPLOY DATE: MEMBERS MUST BE IN CANBERRA NT: 21 1430 NOV 23

3.C.1.B. REDEPLOY DATE NOT BEFORE: 23 2359 NOV 23

3.C.2. OCATIONS.

3.C.2.A. UP TO 7 PAX FROM DARWIN TO CANBERRA (RETURN)

3.C.2.B. UP TO 7 PAX FROM ADELAIDE TO CANBERRA (RETURN)

4. ADMINISTRATION.

4.A.1. FINANCE.

4.A.1.A. GSA-FW CTTW FUND A ARMY FIXED WING COSTS.

4.A.1.B. FUNDING CODES AND BUDGET TB. POC s47E(c)

5. COMMAND AND SIGNAL.

5.A. DIRECTION IS APPROVED BETWEEN ARMY FIXED WING EVENT AND 75RAR EVENT ORGANISERS  
FOR DETAIL PANNING AND EXECUTION.

5.B. POC.

5.B.1. GSA-FW OPS: s47E(d)

5.B.1.A. OPSO, ARMY FIXED WING: s47E(c) EMA :  
s47E(c)

5.B.1.B. OC, ARMY FIXED WING: s47E(c) EMA :

~~OFFICIAL~~

~~OFFICIAL~~

s47E(c)

5.B.1.C. SO1 GSA-FW C T: s47E(c) . EMA : s47E(c)

5.B.2. SCHOO OF NFANTRY

5.B.2.A. OPSO: s47E(c) ; EMA : s47E(c)

5.B.2.B. P ANNER: s47E(c) EMA : s47E(c)

5.B.2.C. A/CO SO : s47E(c) EMA : s47E(c)

5.B.3. HQ AVNCOMD OPS: s47E(c)

5.B.3.A. G3: s47E(c) EMA : s47E(c)

5.B.3.B. SO2 OPS P ANS: s47E(c) EMA : s47E(c)

6. RE AUTH: s47E(d)

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~~OFFICIAL~~



**AUSTRALIAN ARMY**  
Headquarters Army Aviation Command  
Fairbairn 3-1, PIALIGO ACT 2609

s22

# APPROVAL TO OPERATE

**This approval to operate is issued to:**

s47G

**This approval to operate is issued for:**

OPERATION OF C208B GRAND CARAVAN s22 BY s47G  
AND ARMY FOR CONDUCT OF TRAINING WITHIN THE LIMITATIONS  
OF THE s47G ISSUED AIR OPERATOR'S CERTIFICATE (AOC) AND A  
VALID CASA APPROVED COURSE FOR PART 61 FLIGHT CREW LICENCING  
(PRESCRIBED AIRCRAFT AND TYPE RATINGS) (EDITION 9) INSTRUMENT 2023

CONTRACT NUMBER: s47G

I issue this approval to operate (ATO) to acknowledge the operation of non-defence registered aircraft (NDRA) under this contract will be to an equivalent level of safety to that of Defence registered aircraft in accordance with Defence Aviation Safety Regulations – Non-Defence Registered Aircraft (DASR.NDR).

This ATO remains valid for the duration of this contract unless formally notified by the ADF Sponsor to the contrary. Cancellation of this ATO will suspend NDRA operations under this contract in accordance with DASR.NDR.05. The Sponsor must approve any training or flying operations that vary from the scope of the s47G as such variation may have broader financial and risk implications.

s22 documents supporting 7SRM with DASR.NDR AMC Compliance  
Matrix s22 documenting the compliance evidence to support this ATO.

Sponsor approval:

**S Jobson, AM CSC**  
Major General  
Commander Aviation Command  
MAO-AM Army

Tel: s47E(c)

s47E(c)

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~~OFFICIAL~~



**AUSTRALIAN ARMY**  
Headquarters Army Aviation Command  
Fairbairn 3-1, PIALIGO ACT 2609

s22

# APPROVAL TO OPERATE

**This approval to operate is issued to:**

s47G

**This approval to operate is issued for:**

OPERATION OF PILATUS PC-12 BY s47G AND ARMY FOR CONDUCT OF TRAINING WITHIN THE LIMITATIONS OF THE s47G ISSUED AIR OPERATOR'S CERTIFICATE (AOC) AND A VALID CASA APPROVED COURSE FOR PART 61 FLIGHT CREW LICENCING (PRESCRIBED AIRCRAFT AND TYPE RATINGS) (EDITION 9) INSTRUMENT 2023

CONTRACT NUMBER: s47G

I issue this approval to operate (ATO) to acknowledge the operation of non-defence registered aircraft (NDRA) under this contract will be to an equivalent level of safety to that of Defence registered aircraft in accordance with Defence Aviation Safety Regulations – Non-Defence Registered Aircraft (DASR.NDR).

This ATO remains valid for the duration of this contract unless formally notified by the ADF Sponsor to the contrary. Cancellation of this ATO will suspend NDRA operations under this contract in accordance with DASR.NDR.05. The Sponsor must approve any training or flying operations that vary from the scope of the s47G as such variation may have broader financial and risk implications.

s22 documents supporting 7SRM with DASR.NDR AMC Compliance  
Matrix s22 documenting the compliance evidence to support this ATO.

Sponsor approval:

**S Jobson, AM CSC**  
Major General  
Commander Aviation Command  
MAO-AM Army

Tel: s47E(c)  
s47E(c)

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~~OFFICIAL~~



**AUSTRALIAN ARMY**  
Headquarters Army Aviation Command  
Fairbairn 3-1, PIALIGO ACT 2609

s22

# APPROVAL TO OPERATE

**This approval to operate is issued to:**

s47G

**This approval to operate is issued for:**

OPERATION OF PILATUS PC-12NG BY s47G AND ARMY FOR  
CONDUCT OF TRAINING AND OPERATIONS WITHIN THE LIMITATIONS OF THE  
s47G ISSUED AIR OPERATOR'S CERTIFICATE (AOC) AND A VALID  
CASA APPROVED COURSE FOR PART 61 FLIGHT CREW LICENCING  
(PRESCRIBED AIRCRAFT AND TYPE RATINGS) (EDITION 9) INSTRUMENT 2023

CONTRACT NUMBER: s47G

I issue this approval to operate (ATO) to acknowledge the operation of non-defence registered aircraft (NDRA) under this contract will be to an equivalent level of safety to that of Defence registered aircraft in accordance with Defence Aviation Safety Regulations – Non-Defence Registered Aircraft (DASR.NDR).

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s22 documents supporting 7SRM with DASR.NDR AMC Compliance  
Matrix s22 documenting the compliance evidence to support this ATO.

Sponsor approval:

**S Jobson, AM CSC**  
Major General  
Commander Aviation Command  
MAO-AM Army

Tel: s47E(c)

s47E(c)

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**AUSTRALIAN ARMY**  
Headquarters Army Aviation Command  
Fairbairn 3-1, PIALIGO ACT 2609

s22

# APPROVAL TO OPERATE

**This approval to operate is issued to:**

s47G

**This approval to operate is issued for:**

OPERATION OF C208B GRAND CARAVAN<sup>s22</sup> BY s47G  
AND ARMY FOR CONDUCT OF TRAINING AND OPERATIONS WITHIN  
THE LIMITATIONS OF THE OMNI AVIATION ISSUED AIR OPERATOR'S  
CERTIFICATE (AOC) AND A VALID CASA APPROVED COURSE FOR PART 61  
FLIGHT CREW LICENCING (PRESCRIBED AIRCRAFT AND TYPE RATINGS)  
(EDITION 9) INSTRUMENT 2023

CONTRACT NUMBER: s47G

I issue this approval to operate (ATO) to acknowledge the operation of non-defence registered aircraft (NDRA) under this contract will be to an equivalent level of safety to that of Defence registered aircraft in accordance with Defence Aviation Safety Regulations – Non-Defence Registered Aircraft (DASR.NDR).

This ATO remains valid for the duration of this contract unless formally notified by the ADF Sponsor to the contrary. Cancellation of this ATO will suspend NDRA operations under this contract in accordance with DASR.NDR.05. The Sponsor must approve any training or flying operations that vary from the scope of the<sup>s47G</sup> as such variation may have broader financial and risk implications.

s22 documents supporting 7SRM with DASR.NDR AMC Compliance  
Matri<sup>s22</sup> documenting the compliance evidence to support this ATO.

Sponsor approval:

**S Jobson, AM CSC**  
Major General  
Commander Aviation Command  
MAO-AM Army

Tel: s47E(c)  
s47E(c)

Ser	Division	Product	Product Name	Description		FY23/24	FY24/25	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31	FY31/32	FY32/33	Total
A	Army	CA70	Aviation Capability	DMFP Baseline		s47E(d)										
A1	Army	CA70	Aviation Capability	Contingency Procurement		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
B1	Army	CA70	Aviation Capability	Contract <sup>s22</sup> Base and Labour (Rotary Wing)		s47E(d)										
B2	Army	CA70	Aviation Capability	Contract Lease (paid in EURO)(Rotary Wing)												
B3	Army	CA70	Aviation Capability	Contract ROE (paid in USD)(Rotary Wing)												
B4	Army	CA70	Aviation Capability	Legal Services (RW & FW)		0.010	0.010	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.020
B5	Army	CA70	Aviation Capability	Contracted Workforce - Project / Contract Managing (RW & FW)		s47E(d)										
B6	Army	CA70	Aviation Capability	Licenses (RW & FW)												
B7	Army	CA70	Aviation Capability	Survey and Quotes (Training / support / fuel) (RW & FW)												
B8	Army	CA70	Aviation Capability	Contract <sup>s22</sup> Fixed Wing)												
B9	Army	CA70	Aviation Capability	Contract Fixed Wing)												
C	Army	CA70	Aviation Capability	DSA Baseline		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
**	Army	CA70	Aviation Capability	2023 Review Requirement		s47E(d)										
				2023 Review: Variance (+ Softness / - Pressure)												
				Baseline softness in FY23/24 treating unfunded pressures. Residual baseline pressure FY23/24 and FY24/25 treated through over-programming.												
D	Army	CA70	Aviation Capability	Operational Funding (as at milestone)		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
E	Army	CA70	Aviation Capability	Unfunded Activities		s47E(d)										
E1	Army	CA70	Aviation Capability	Travel to meet contracted training	Funded FY23/24	0.040	0.041	0.042	0.043	0.044	0.045	0.046	0.048	0.049	0.050	0.448
E2	JASD	CN48	CRH/AME	CRH/AME Contract - Additional S&Q requirements	Funded FY23/24	s47E(d)										
E3	Army	CA70	Aviation Capability	Contracted Workforce (Technical) (DACM element)	Funded FY23/24-24/25	1.051	1.077	1.104	1.132	1.160	1.189	1.219	1.249	1.281	1.313	11.775
F	Notes regarding Unfunded Activities (to include capability impacts, mitigations, etc )															
F1	Army	CA70	Aviation Capability	s47E(d)												
F2	Army	CA70	Aviation Capability													
F3	Army	CA70	Aviation Capability		E3: Provides critical support for the development of requirements and the capability management of multiple systems. The availability of people with the specialist skills, knowledge and experience, essential to achieving the directed capability outcomes, is very limited and only available via using contractors.											
G	Army	CA70	Aviation Capability	Future Sustainment - Approved (trigger available)		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
H	Army	CA70	Aviation Capability	Future Sustainment - Unapproved (pre-gate 2 proposed trigger)		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
I	Army	CA70	Aviation Capability	Forecast Disposals Revenue		0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000	0.000
J	Army	CA70	Aviation Capability	Specific Notes: per relevant Financial Year			s47E(d)									
K	Army	CA70	Aviation Capability	General Notes regarding fleet management	B1 & B2 Fixed price s47E(d)											

Ser	Division	Product	Product Name	Description		FY23/24	FY24/25	FY25/26	FY26/27	FY27/28	FY28/29	FY29/30	FY30/31	FY31/32	FY32/33	10yr Total
A	JASD	CA70	Aviation Capability	DMFP Baseline		s47E(d)										
						FY33/34	FY34/35	FY35/36	FY36/37	FY37/38	FY38/39	FY39/40	FY40/41	FY41/42	FY42/43	20yr Total
						s47E(d)										