Defence Annual Report
2010 - 2011 Volume 2 Defence Materiel Organisation

Defending Australia and its National Interests
www.defence.gov.au
ABOUT THE DMO

Purpose
To equip and sustain the Australian Defence Force.

Vision and Themes
To be the premier program management, logistics, procurement and engineering services organisation in Australia.

This will be achieved by continuing to:
- **Professionalise** workforce and encourage life long learning.
- **Re-Prioritise** work for efficiency.
- **Standardise** program and business practices.
- **Benchmark** against Australian and International best practice.
- **Improve Industry Relationships and Industry Performance**, encourage open and honest dialogue and reward good performance.
- **Lead Reform** and embrace change.

Goals
The Defence Materiel Organisation (DMO) is committed to delivering capability and through-life sustainment of military equipment on time, on budget and to the required capability, safety and quality. The DMO will be a business-like, accountable and outcome-driven organisation with a strong and close relationship with the Government, industry and its Service clients.
USER GUIDE

The format and content of this volume reflects the requirements developed by the Department of the Prime Minister and Cabinet and approved by the Joint Committee of Public Accounts and Audit under subsections 63(2) and 70(2) of the Public Service Act 1999 in July 2011.


Annual reports, portfolio budget and additional estimates statements are the principal formal accountability mechanisms between the Government, Departments and the Parliament. Portfolio budget statements set out performance targets for departmental outputs. Portfolio Additional Estimates Statements may contain revised targets and annual reports describe achievement against those targets.

In addition, Defence’s annual reports are designed to link performance during the year under review with performance forecasts contained in the Portfolio Budget Statements for the following year.

This report covers the period 1 July 2010 to 30 June 2011.

STYLE CONVENTIONS

The following notation is used:
- nil
n/a not applicable (unless otherwise specified)
$’000 $ thousands
$’m $ million
$’b $ billion

Figures in tables and in the text may be rounded. Figures in text are generally rounded to one decimal place, whereas figures in tables are generally rounded to the nearest thousand or million. Discrepancies in tables between totals and sums of components are due to rounding.

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