

## FOCUS FOR 2011-12

As Chief Finance Officer, I am proud of the successes in Finance Division and pay tribute to the efforts of our people, and the many others who contributed to that success. The Division continues to improve upon its delivery of high quality services, not just in the financial domain but also in our inventory management, asset disposal and codification areas of responsibility.

In 2010-11 not only did we meet our budget targets and uphold the requirements of Government, but we made significant SRP contributions, showing that we are working towards force 2030. Whilst we achieved our financial outcomes, better planning will improve our reputation in the eyes of the Commonwealth and the Australian tax payer. Working closer with our customer base will further improve our reputation.

For 2011-12 our role as a prescribed agency needs to be considered when assessing our financial performance. The DMO has a unique financial structure compared to the broader Defence network, because of the work in which we're involved. We have to be more business like to both our customers and our suppliers to ensure that the Australian taxpayer gets value for money decisions from the DMO. However, we must not forget we are an integral part of Defence and our unique financial structure only exists so that we can better meet Defence's needs.

We are in the key position to steer the DMO reform agenda to become more business-like by focussing our attention on what I describe as our Strategic Outcomes which will see the Division delivering:

- A business-like culture;
- Enabled organisational capability;
- Efficient, effective and ethical business;
- Timely and clear decision making; and
- High quality services.

To achieve these Strategic Outcomes, staff will need to contribute to the Division's Priorities. These Priorities provide guidance to enable the development of Branch Business Plans and individual EPAs.

The quality of the services and advice we provide is directly tied to our reputation. Our analysis and advice must be accurate, of high quality and timely. We must also strive to improve our communications to ensure that our business is accessible and understood. I encourage you to understand the needs of your stakeholders and customers so that the services we provide can be improved. We must continue to build upon the fundamental tools, training and assistance to support project and sustainment staff in the delivery of their objectives.

Our people are the only way we achieve our successes. I encourage you to continue to develop your skills and that of your staff and build the relationships that will enable the organisation to deliver in the most streamlined way possible.

Lastly, I expect all Finance Division staff to adhere to the core Defence, APS and military values at all times. I also expect that all staff adopt a proactive and collaborative attitude to build trust and respect with our stakeholders and customers as we focus on improving on what we deliver.

*Steve Wearn*  
Chief Finance Officer

## DMO FINANCE DIVISION STRATEGIC PRIORITIES

OUR VISION – Trusted & Respected

ENABLE

OUR PURPOSE: To provide and deliver appropriate financial management and inventory services to enable DMO to deliver its purpose

DMO PURPOSE:  
To Equip and Sustain  
the ADF

DMO Theme Focus: Improve Relationships, Professionalise, Prioritise, Standardise, Benchmark and Lead Reform

