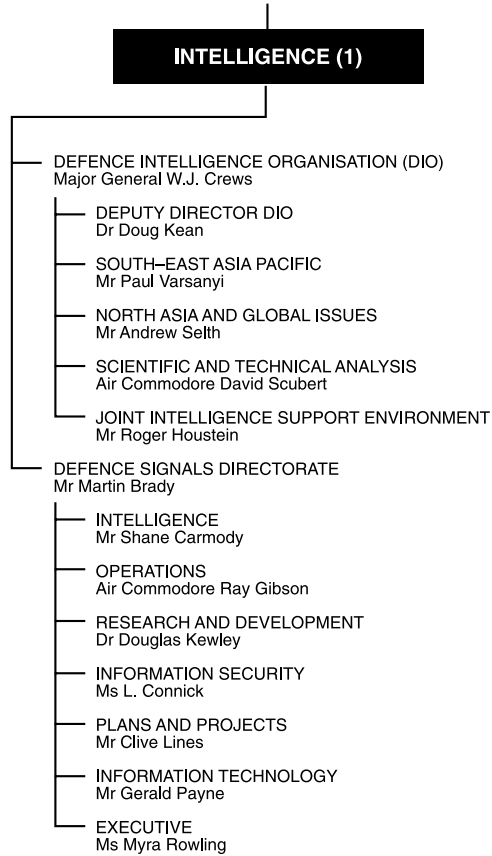


INTELLIGENCE

DEPUTY SECRETARY — STRATEGY AND INTELLIGENCE
Mr H. White



Notes:

1 Deputy Secretary Strategy and Intelligence is responsible for the general oversight and program management of the Defence Intelligence Organisation (DIO) (including the Australian Imagery Organisation), and the Defence Signals Directorate. The Director DIO is responsible to both the Secretary and the Chief of the Defence Force for intelligence functions and services, and serves as the principal intelligence officer within Australian Defence Headquarters/Defence Signals Directorate has national intelligence responsibilities in addition to its defence roles and functions.

Effective at 30 June 1999

GROUP 5: INTELLIGENCE

OBJECTIVE

To provide intelligence, primarily on strategic and military issues, to Defence and other parts of government and to the ADF for the conduct of military operations.

DESCRIPTION

The Intelligence Group collects, assesses and distributes intelligence to inform Australia's strategic, defence and wider government policies and for the conduct of military operations. The Defence Intelligence Organisation assesses and distributes intelligence on strategic and military developments and is responsible for the provision of intelligence support for the planning and conduct of ADF operations. The Defence Signals Directorate collects and distributes foreign signals intelligence and provides advice and services to Defence and other parts of government on computer and communications security. The Australian Imagery Organisation provides imagery and spatially-derived intelligence and information in support of defence and national interests.

PERFORMANCE OUTCOMES FOR 1998-99

The Defence intelligence agencies are committed to meeting their customers' needs through the provision of intelligence that is timely, accurate and relevant. They have continued to introduce measures to improve collection, assessment and distribution of intelligence to increase their responsiveness to customer demands and to tailor their products to specific customer groups. Customer requirements were reviewed and factored into intelligence collection, production and dissemination.

The Defence Signals Directorate continued to refine its intelligence product and adjust its capabilities in line with customer demands and it achieved a greater degree of cooperation with the ADF. The Defence Intelligence Organisation focused its product on supporting the planning and conduct of ADF operations, defence policy formulation, strategic planning and capability development. Wider government needs were also provided for in the area of information security. The Australian Imagery Organisation gave priority to supporting ADF operations, operational planning and capability development.

PERFORMANCE AGAINST FORECAST FOR 1998-99

Achieved as Forecast. The development of improved data collection and processing capabilities continued throughout 1998-99, providing a valuable basis for better performance. Timeliness has improved considerably by the adoption of advanced information-technology systems and the use of Defence-wide information and communications infrastructure to disseminate products to customers. Feedback mechanisms were provided for all distributed products. Customer responses indicated their overall satisfaction with services provided, especially with current intelligence and tailored information and with timeliness.

The Intelligence Group is seeking to improve the quality of its analysis, and give it a more comprehensive and strategic focus to support policy making, defence capability and doctrine development. It is also seeking better fusion and exploitation of intelligence sources to tailor products to customers' exact needs including better situational awareness reporting for ADF operational planning. Reporting, tasking and workload management and intelligence production and dissemination processes were all enhanced during 1998-99.

RESOURCES

Table 5.1: Defence Function Outlay Summary

Sub-Group	1998-99	1998-99	1998-99	Variation	
	Budget	Revised	Actual	(98-99 Actual less	
	Estimate	Estimate	Outcome	Revised Estimate)	
	\$m	\$m	\$m	\$m	%
Group Total	141.4	160.3	159.4	-0.9	-0.6

Table 5.2: Staffing Summary

Sub-Group	1998-99	1998-99	1998-99	Variation	
	Budget	Revised	Actual	(98-99 Actual less	
	Estimate	Estimate	Outcome	Revised Estimate)	
	Personnel Numbers			No	%
Group Total	1,491	1,479	1,432	-47	-3.2

1998-99 Defence Reform Program Progress

There has been significant progress against the Defence Reform Program initiatives relating to the Intelligence Group and the majority of the mature savings target has already been achieved in 1998-99. The savings involve a number of small-scale changes and efficiencies to the management, administration and support of intelligence functions. Several market-testing initiatives have been implemented dealing with building and grounds maintenance, guarding, cleaning and stores maintenance. The civilianisation of a number of military positions is also currently being implemented.

Funding has been made available to support a number of projects including the replacement of Defence's intelligence communication systems and to modernise and standardise equipment across the Defence Signals Directorate.

Table 5.3: 1998-99 Defence Reform Program Resources Available for Reinvestment

Category	1998-99	1998-99	1998-99	Variation	
	Budget	Revised	Actual	(98-99 Actual less	
	Estimate	Estimate	Outcome	Revised Estimate)	
	\$m	\$m	\$m	\$m	%
Intelligence	0.4	0.4	0.4	0	0
Administrative Support	0.4	0.4	0.4	0	0
Superannuation	0.3	0.3	0.3	0	0
Provision for Contractor Support	0	0	-0.2	-0.2	0
Total	1.1	1.1	0.9	-0.2	-18.2

Table 5.4: 1998-99 Defence Reform Program Personnel Reductions - ADF

Category	1998-99	1998-99	1998-99	Variation	
	Budget	Revised	Actual	(98-99 Actual less	
	Estimate	Estimate	Outcome	Revised Estimate)	
	Personnel Numbers			No	%
Intelligence	16	16	14	-2	-12.5
Total Personnel Reductions	16	16	14	-2	-12.5

Table 5.5: 1998-99 Defence Reform Program Personnel Reductions – APS

Category	1998-99	1998-99	1998-99 Actual Outcome	Variation (98-99 Actual less Revised Estimate)	
	Budget Estimate	Revised Estimate		No	%
	Personnel Numbers				
Intelligence	24	24	24	0	0
Total Personnel Reductions	24	24	24	0	0

Table 5.6: 1998-99 Defence Reform Program Reinvestment

Category	1998-99	1998-99	1998-99 Actual Outcome	Variation (98-99 Actual less Revised Estimate)	
	Budget Estimate	Revised Estimate		\$m	%
	\$m	\$m	\$m	\$m	%
Net Personnel and Operating Costs	3.2	3.2	3.2	0	0
DRP Transition Costs	0	0	0.5	0.5	0
Total	3.2	3.2	3.7	0.5	15.6