

Consultancies

Defence engages consultants where it lacks specialist expertise or when independent assessments are required. Consultants investigate assigned problems under limited direction or supervision and provide recommendations or options for management decisions.

The process for selecting consultants is consistent with Defence's procurement policies and the Commonwealth Procurement Guidelines. Selection methods are as follows:

Methods of Selection	
Open Tender	A procurement procedure in which a request for tender is published inviting all businesses that satisfy the conditions for participation to submit tenders.
Select Tender	A procurement procedure in which the procuring agency selects which potential suppliers are invited to submit tenders in accordance with the mandatory procurement procedures.
Direct Sourcing	A procurement process, available only under certain defined circumstances, in which an agency may contact a single potential supplier or suppliers of its choice and for which conditions for direct sourcing apply under the mandatory procurement procedures.
Panel	An arrangement under which a number of suppliers, usually selected through a single procurement process, may each supply property or services to an agency as specified in the panel arrangements.

Reason for engagement
A. Skills currently unavailable within agency
B. Need for specialised or professional skills
C. Need for independent research or assessment

Consultancy Services Let During 2004-05, of Total Contract Value of \$10,000 or More (Inclusive of GST)

Consultant Name	Description	Contract Value \$	Selection Process	Justification
Army				
Deloitte Consulting Pty Ltd	Identify and review business process of Army Headquarters.	14,707	Direct Sourcing	B
Gordon Jarvis Consulting	Noise survey.	20,669	Direct Sourcing	A
KAZ Technology Services Pty Ltd	Advice on personnel information management system.	97,964	Direct Sourcing	A
Parsons Brinckerhoff International Australia Pty Ltd	Advice on Project Bushranger.	15,558	Direct Sourcing	A
Purpose Built Software Pty Ltd	Project software development scoping study.	55,000	Open Tender	B
Total Army		203,898		
Air Force				
Ball Solutions Group	Advice on development of Flying Hours Management System.	25,810	Direct Sourcing	A
BAE Systems Australia Ltd	Advice on Woomera Information and Communications Technology Project.	24,048	Direct Sourcing	A
Power Initiatives	Develop an options paper on disposition of Victorian RAAF bases.	28,832	Direct Sourcing	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
URS Australia Pty Ltd	Advice on decision support tool for environmental management planning.	24,229	Direct Sourcing	A
Total Air Force		102,919		

Strategy

Spotless	Advice on a secure facility upgrade.	7,000	Direct Sourcing	A
Ernest P. Chamberlain	Advisor to the East Timor Defence Secretarial.	402,000	Direct Sourcing	A
Total Strategy		409,000		

Intelligence and Security

APIS Consulting Group	Advice on project management.	267,800	Select Tender	C
BEC Engineering Pty Ltd	Advice on information technology project support services.	13,660	Direct Sourcing	A
BSA Transmission Solutions	Undertake study on antennas.	154,963	Direct Sourcing	A
DOTSEC Pty Ltd	Advice on information technology project support services.	29,000	Open Tender	A
James D Taylor	Advice on analysis and reporting services.	15,142	Direct Sourcing	A
Microsoft Pty Ltd	Advice on information technology system design.	159,638	Direct Sourcing	B
Sun Microsystems Australia Pty Ltd	Advice on software upgrade.	25,752	Direct Sourcing	B
The Value Creation Group Pty Ltd	Advice on corporate governance planning.	297,000	Direct Sourcing	B
The Value Creation Group Pty Ltd	Advice on customer service evaluation.	145,321	Direct Sourcing	B
The Value Creation Group Pty Ltd	Review and assessment of process study.	17,393	Direct Sourcing	B
Unique World Pty Ltd	Advice on information technology experience.	20,350	Direct Sourcing	A
Workplace Research Associates Ltd	Advice on staff survey issues.	14,143	Select Tender	C
Total Intelligence and Security		1,160,162		

Vice Chief of the Defence Force/Chief of Joint Operations

Allied Management & Logistics Pty Ltd	Advice on Defence Integrated Distribution Service.	103,367	Direct Sourcing	C
Allied Management & Logistics Pty Ltd	Review of relationship between Joint Logistics Group and Joint Movement Group.	63,800	Direct Sourcing	C
Brodtmann Communications	Advice on communication strategy.	72,800	Direct Sourcing	B
Carrard Solutions	Advice on management services.	68,153	Direct Sourcing	B
Carrard Solutions	Process definition study and identify system changes for Standard Defence Supply System.	24,684	Direct Sourcing	B
Elica Consulting Pty Ltd	Advice on strategic logistic planning.	11,230	Select Tender	B
Jacobs Sverdrup Australia Pty Ltd	Advice on business management.	24,622	Direct Sourcing	A
KPMG Australia	Defence Integrated Distribution Service commercial stocktake review.	25,000	Select Tender	B

Consultant Name	Description	Contract Value \$	Selection Process	Justification
LESD Pty Ltd	Advice on Amberley build-own-operate-transfer requirement.	28,355	Open Tender	B
Maunsell Australia Pty Ltd	Environmental risk assessment for Talisman Sabre 05 Exercise.	48,334	Select Tender	A
Noetic Solutions Pty Ltd	Advice on Australian Defence capability support.	70,000	Open Tender	B
Noetic Solutions Pty Ltd	Advice on Australian Defence inventory management accounting.	75,900	Select Tender	B
Novare Professional Services	Advice on weapon systems and armament technical and logistic support.	90,415	Direct Sourcing	A
Tenet Partnering	Advice on Australian Defence Doctrine Movement and Support.	72,600	Select Tender	B
Tenix Toll Defence Logistics	Advice on preparation of facilities for build-own-operate-transfer requirement.	275,000	Direct Sourcing	B
Training Systems Services Pty Ltd	Advice on development of a Certificate 1 for Australian Defence Force Cadets.	15,375	Direct Sourcing	A
Vision Training Australia Pty Ltd	Advice on logistics project.	217,816	Direct Sourcing	B
Total Vice Chief of the Defence Force		1,287,451		

Chief Finance Officer

Acspro Pty Ltd	Advice on the financial system for the Defence Materiel Organisation and International Financial Reporting Standards.	115,995	Direct Sourcing	A
Deloitte Touche Tohmatsu	Advice on the Department's Financial Statements issues.	16,500	Panel	C
Ernst & Young	Advice on the Department's Financial Statements issues.	17,600	Panel	C
Ernst & Young	Technical advice on due diligence and financial reform program.	4,031,896	Panel	B
Ernst & Young	Review goods and services tax compliance framework.	39,585	Select Tender	B
Phoenix IT & T Consulting Pty Ltd	Risk management systems strategy for financial systems.	90,000	Panel	C
Walter & Turnbull Pty Ltd	Advice on financial statements and balance sheet management.	545,406	Panel	B
Total Chief Finance Officer		4,856,982		

Defence Science and Technology Organisation

Australian Valuation Office	Advice on valuation heritage collection.	17,600	Direct Sourcing	A
GHD Pty Ltd	Architectural consultancy services for refurbishment.	19,113	Direct Sourcing	A
Hickey Creek Wines	Advisory role for Air Game Environment simulation.	16,500	Direct Sourcing	B
ISM Associates Pty Ltd	Review of physical security infrastructure and risk analysis.	104,893	Open Tender	A
KAZ Technology Services Pty Ltd	Recommendations for the information technology Service Continuity Management.	90,750	Select Tender	A
Port South Research	Advice to Future Operations Centre Analysis Laboratory.	11,000	Direct Sourcing	B
QPSX	Review technology for Defence and Industry.	50,000	Open Tender	A
Starfish Ventures Pty Ltd	Review technology transfer to industry.	50,000	Open Tender	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
UNSW Consulting and Unisearch	Review technology transfer to industry.	50,000	Open Tender	A
Upton Martin Consultants	Survey within the Executive Leadership Development Program.	70,193	Open Tender	A
Total Defence Science and Technology Organisation		480,049		

Defence Personnel Executive

Acumen Alliance Pty Ltd	Independent Fit/Gap Verification for the PMKeyS Version 8 Upgrade.	160,998	Panel	C
Andrew Hopkins	Implementing review of the F-111 Deseal/Reseal Board of Inquiry.	48,400	Direct Sourcing	A
Australian Government Actuary	Actuarial valuation of leave, military superannuation and military compensation.	66,559	Direct Sourcing	A
Australian Government Actuary	Long term cost report on Defence superannuation and costings of legislative changes.	11,921	Direct Sourcing	A
Australian Government Actuary	Long term cost report on Defence superannuation.	11,254	Direct Sourcing	A
Australian Government Solicitor	Legal services for Australian Defence Force Health Services.	78,466	Open Tender	A
Australian Government Solicitor	Legal advice on tender for Health Services within Australia.	20,500	Open Tender	A
Changedrivers Pty Ltd	Consultancy services for the Directorate of Compensation Policy Strategy Development project.	180,000	Panel	A
Changedrivers Pty Ltd	Report regarding useability of Pay and Conditions Manual.	28,226	Direct Sourcing	A
Changedrivers Pty Ltd	Privacy legislation compliance interviews and gap analysis.	43,579	Direct Sourcing	A
Changedrivers Pty Ltd	Plan of action in regards to work practices at PMKeyS.	22,868	Panel	C
Changedrivers Pty Ltd	Examination of current work practices at PMKeyS Customer Support Centre.	21,936	Panel	C
Cogent Business Solutions Pty Ltd	Advice for the Optometry review.	197,574	Open Tender	A
Cogent Business Solutions Pty Ltd	Request for tender for ADF pathology services.	50,240	Open Tender	A
Cogent Business Solutions Pty Ltd	Request for tender process for Puckapunyal.	291,315	Open Tender	A
Cogent Business Solutions Pty Ltd	Review of health services.	135,000	Open Tender	A
Cognos Pty Ltd	Advice on PMKeyS Effective Executive Reporting project.	16,280	Panel	A
Department of Veterans' Affairs	Market testing and outsourcing of health services.	1,106,018	Open Tender	A
Ernst & Young	Development of an analytical model for ADF.	26,829	Direct Sourcing	A
Ernst & Young	Home ownership assistance study and model development.	100,000	Direct Sourcing	A
Ernst & Young	Leave records management and controls review.	192,500	Panel	B
I & SK Pauza	Geospatial scoping study.	35,000	Direct Sourcing	B
Paula Kelly & Associates	Review of work level standards.	21,450	Direct Sourcing	A
PeopleSoft Australia Pty Ltd	Scoping study regarding the Education Management Delivery System.	58,204	Panel	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
PriceWaterhouse Coopers	Development of policy and program for privacy legislation compliance.	90,754	Panel	A
PSI Consulting Pty Ltd	Cost evaluation for Australian Defence Force Academy and Group of eight Universities.	21,780	Direct Sourcing	B
RPR Consulting	Provide support strategies for ADF.	36,650	Panel	A
SMS Management & Technology	Consultancy Services for Occupation Health Safety and Compensation Stakeholder Engagement Plan.	12,000	Panel	A
SMS Management & Technology	Consultancy services to Occupational Health Safety and Compensation Branch Communications Strategy.	30,000	Panel	A
Tanner James Management Consultants	Review of Health Keys project.	15,900	Open Tender	A
Telstra Corporation Ltd	Threat and risk assessment of PMKeyS self-service.	14,850	Select Tender	C
Telstra Corporation Ltd	E-Business compliance audit of the PMKeyS self-service.	30,800	Select Tender	C
Total Defence Personnel Executive		3,177,851		

Defence Materiel Organisation

Aerospace Training Services	Evaluate the Armed Reconnaissance Helicopter Tiger Introductory Technical Maintenance Plan.	41,760	Direct Sourcing	B
Aerospace Training Services	Independent review of the Operational Deployment Readiness Proposal.	20,727	Direct Sourcing	C
Albany Interactive Pty Ltd	Advice on Projects and management of project.	37,791	Direct Sourcing	A
Aon Risk Services Australia Ltd	Insurance advice for ADF Air Refuelling Capability.	36,392	Direct Sourcing	C
Ball Services Solutions	Review of Integrated Logistics Support Function for Airborne Early Warning and Control project.	30,929	Direct Sourcing	C
Ball Services Solutions	Evaluation of the Airborne Early Warning and Control support facility preliminary design.	12,637	Panel	C
Ball Services Solutions	Review evaluation for Airborne Early Warning and Control project.	170,204	Panel	C
Ball Solutions Group	Independent safety case evacuator for Navigation Display System.	65,000	Direct Sourcing	C
Broadleaf Capital International	Risk management advice for training delivery.	47,600	Direct Sourcing	C
Clanmor Holdings Pty Ltd	Independent assurance and advice as a member of the Weapons Materiel Governance Board.	38,182	Direct Sourcing	A
Clayton Utz	Legal advice on strategic partnership for training delivery.	45,455	Direct Sourcing	C
Cooleston Holdings Pty Ltd	Independent quality assurance on projects.	39,085	Direct Sourcing	C
Dale Boucher	Independent quality assurance on projects.	49,903	Direct Sourcing	A
David Lawler	Independent advice, assurance and assistance as a member of the Audit Committee.	52,728	Direct Sourcing	A
David Mortimer	Advice to the Defence Procurement Review Advisory Board.	62,604	Direct Sourcing	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
Deloitte Touche Consulting Group	Advice on the 360° Scorecard reports for Industry assessment.	33,000	Direct Sourcing	C
EC & S Systems Pty Ltd	Advice to Land Engineering Agency on Capability Maturity Model Integrated services.	12,288	Direct Sourcing	C
Enicash Pty Ltd	Independent advice and quality assurance projects.	15,507	Direct Sourcing	C
Ernst & Young	Independent risk assessment for Lightweight Torpedo Replacement.	60,000	Direct Sourcing	C
Gary R Potts	Independent advice and assurance on projects.	46,454	Direct Sourcing	C
Graeme L Lawless	Consultancy on control and compliance framework and its external accountability responsibilities.	52,728	Direct Sourcing	C
Graeme L Lawless	Independent advice and assurance on projects.	51,364	Direct Sourcing	C
Grimes Consulting	Electronic Warfare advice on the F/A-18 Hornet Upgrade.	34,641	Direct Sourcing	B
Grosvenor Management Consulting Pty Ltd	Consultancy on Human Resource Management Model Pilot.	76,591	Direct Sourcing	A
Grosvenor Management Consulting Pty Ltd	Strategic advice and specialist services relating to the Human Resource Services Delivery strategy.	81,091	Direct Sourcing	C
Grosvenor Management Consulting Pty Ltd	Advice on Human Resource Change Manager Pilot.	72,245	Direct Sourcing	A
Grosvenor Management Consulting Pty Ltd	Advice relating to the Human Resource Model National activity analysis.	154,182	Direct Sourcing	A
HBA Consulting	Independent review of the Performance Management System.	30,000	Direct Sourcing	A
IBM Australia Ltd	Information technology advice for Blueshift Project.	83,000	Direct Sourcing	C
Jacobs Sverdrup Australia Pty Ltd	Independent contracts review for Over the Horizon Radar.	76,960	Direct Sourcing	C
Jennifer Robyn Clark	Advice on the risks, control and compliance framework.	61,818	Direct Sourcing	C
Jennifer Robyn Clark	Independent advice and assurance on projects.	97,455	Direct Sourcing	A
Jim M Noble	Independent assurance and oversight as a member of the Review of Agreements Panel.	12,000	Direct Sourcing	A
Jim M Noble	Independent advice and assurance on projects.	24,345	Direct Sourcing	C
JJIS Pty Ltd	Independent advice on the Defence Procurement Review Advisory Board.	76,428	Direct Sourcing	A
John Kentish Consulting	Independent review of Agreements Panel for Project Governance Board.	10,181	Direct Sourcing	C
Kellogg Brown & Root Pty Ltd	Independent Review of training needs analysis outcomes for Airborne Surveillance.	198,220	Panel	C
Kevin McCann	Independent advice on the Defence Procurement Review Advisory Board.	76,428	Direct Sourcing	C
Kobold Systems Pty Ltd	Independent commercialisation review for Ground Telecommunications Equipment.	64,570	Direct Sourcing	C
KPMG Australia	Financial advice for Mulwala Redevelopment Project.	777,000	Direct Sourcing	C

Consultant Name	Description	Contract Value \$	Selection Process	Justification
KPMG Australia	Accounting advice on Guided Weapons and Explosive Ordnance Capability Management.	37,150	Direct Sourcing	C
Logistic Engineering Services Pty Ltd	Technical advice for Electronic Optics for Land Armaments and Air Defence.	102,400	Direct Sourcing	C
Logistics Bureau	Research for Tactical Air Defence Radars.	21,600	Direct Sourcing	A
M A Sargents & Associates Pty Ltd	Independent oversight, assurance and advice as a member of the Surveillance, Reconnaissance and Electronic Warfare Materiel Governance Board.	38,182	Direct Sourcing	A
Marc Consulting	Independent advice and assurance on projects.	45,874	Direct Sourcing	A
Marsh Commercial Insurance Agencies Pty Ltd	Insurance advice to Amphibious and Afloat Support Systems Program Office for Information Management System.	25,000	Select Tender	A
Neville Stevens	Independent advice and assurance on projects.	43,656	Direct Sourcing	A
Nortel Networks	Technical advice for Defence Restricted Network/Defence Secret Network Remote Access.	256,303	Direct Sourcing	C
Novare Professional Services	Independent analysis of Explosive Ordinance Items for Capability Management.	68,130	Direct Sourcing	A
Parsons Brinckerhoff International Australia Pty Ltd	Independently assess Infantry Mobility Vehicle driver training for Bushranger.	54,439	Direct Sourcing	C
Peter T Purcell	Independent advice and assurance on projects.	31,150	Direct Sourcing	A
Petaros Pty Ltd	Independent advice and assurance on projects.	54,136	Direct Sourcing	A
PFE International Pty Ltd	Independent advice and quality assurance on projects.	40,878	Direct Sourcing	C
Phillips KPA Pty Ltd	Advice on Human Resource Change Manager Pilot.	70,475	Select Tender	A
Proteus Consulting	Independent oversight and assurance on projects.	57,001	Direct Sourcing	C
Puntimai Associates	Advice to the Materiel Information Systems Materiel Governance Board.	25,776	Direct Sourcing	A
Purcell Consultants Pty Ltd	Independent oversight and assurance on projects.	23,513	Direct Sourcing	A
Purcell Consultants Pty Ltd	Advice on Free of Charge Agreements.	10,886	Direct Sourcing	C
R M Harding	Independent oversight and assurance on projects.	56,353	Direct Sourcing	C
Raytheon Australia Pty Ltd	Assessment of Medium Repair Facility.	13,297	Panel	C
Richard Lamacraft	Independent review of project and supply options to the Project Governance Board.	71,751	Direct Sourcing	A
Risk Decisions Ltd	Predict Risk Software Trial for Airborne Early Warning and Control project.	110,479	Direct Sourcing	C
Risk Decisions Ltd	Research and predict the results of a Risk Software Trial for Airborne Early Warning and Control project.	189,258	Direct Sourcing	C
Robyn Lynette Beeth	Independent advice and assurance on projects.	42,090	Direct Sourcing	C
ROEX Management Pty Ltd	Independent oversight and assurance on projects.	21,183	Direct Sourcing	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
Schneider Australia Consulting	Advice on improved Training Business Model.	111,713	Direct Sourcing	A
Sir Lawrence Street	Independent probity advice.	221,000	Direct Sourcing	A
SMEC Australia	Advice on environmental service to Combat Training Centre.	135,285	Direct Sourcing	C
Strategia Advising Pty Ltd	Advice to Review of Agreements Panel.	18,000	Direct Sourcing	A
Strategia Advising Pty Ltd	Advice on Free of Charge Agreements.	10,800	Direct Sourcing	C
Tarbh Pty Ltd	Advice to the Defence Procurement Review Advisory Board.	20,199	Direct Sourcing	C
Taycor International Pty Ltd	Consultancy on the Filler Valve for Aerospace Life Support Equipment.	17,700	Direct Sourcing	C
Tresscox	Independent advice and quality assurance on projects.	50,000	Direct Sourcing	C
Total Defence Materiel Organisation		5,125,150		

Corporate Services and Infrastructure Group

ACOR Consultants Pty Ltd	Advice on environmental remediation at Holsworthy Barracks.	249,370	Open Tender	A
ACOR Consultants Pty Ltd	Design of water/fire mains within Holsworthy Barracks.	205,700	Open Tender	A
ACOR Consultants Pty Ltd	Design electrical and communications upgrade for Holsworthy Barracks.	159,500	Open Tender	A
ACOR Consultants Pty Ltd	Civil and electrical design of the Holsworthy Interim Works Project.	72,050	Select Tender	A
ACOR Consultants Pty Ltd	Technical review of design documents for Air Weapons Range.	17,820	Direct Sourcing	A
Airservices Australia	Aircraft Noise Management Plan for RAAF Williamtown and Salt Ash Air Weapons Range.	100,007	Panel	A
APA Management Systems Pty Ltd	Development of Estate Upkeep Reform Project in Defence Estate Management System.	217,800	Direct Sourcing	A
APA Management Systems Pty Ltd	Defence Estate Management System test and training.	84,480	Direct Sourcing	A
APA Management Systems Pty Ltd	Development of read-only access capability in the Defence Estate Management System.	48,125	Direct Sourcing	A
APA Management Systems Pty Ltd	Defence estate management system.	56,763	Direct Sourcing	A
APP (WA) Pty Ltd	Project services at HMAS Stirling submarine land facility.	47,993	Direct Sourcing	A
APP (WA) Pty Ltd	Strategic business case for HMAS Stirling light weight torpedo facilities.	15,513	Direct Sourcing	A
Australian Cultural Heritage Management Pty Ltd	Modifications to the Edinburgh Interpretive Centre Options study.	17,600	Panel	A
Barry Webb & Associates	Advice to project for high voltage upgrade design.	155,100	Select Tender	A
Barry Webb & Associates	Upgrade to the existing base fire and emergency warning system.	109,516	Direct Sourcing	A
Barry Webb & Associates	Advice in relation to requirements for tender and tender evaluation.	70,461	Panel	A
Bligh Voller Nield Pty Ltd	Project design for facilities relocation Amberley Stage 2 Redevelopment.	2,973,834	Open Tender	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
Bovis Lend Lease Pty Ltd	RAAF Base Richmond reinvestment project review.	68,678	Direct Sourcing	A
Brodtnann Communications	Education and awareness support to Environment, Heritage and Risk Branch.	44,000	Direct Sourcing	B
Brunskill & McClanahan & Associates Pty Ltd	Field survey of Holsworthy areas.	75,724	Select Tender	A
Capital Insight Pty Ltd	Risk management advice to the Headquarters Joint Operations Command Project.	540,221	Panel	A
Cardno MBK	RAAF Base Richmond Reinvestment Project civil engineering design services.	17,380	Panel	A
Cardno MBK	Design and document Randwick Environmental Park drainage.	18,694	Select Tender	A
Carson Group Pty Ltd	Business case for the relocation of 171 Aviation Squadron to Sydney.	1,018,829	Direct Sourcing	A
Carson Group Pty Ltd	Advice on HMAS Albatross Stage 2 redevelopment project.	810,533	Direct Sourcing	A
Carson Group Pty Ltd	Ground telecommunications equipment project services to system program office.	82,500	Panel	A
Carson Group Pty Ltd	Combined strategic and detailed business case for the RAAF Richmond shelter project.	61,468	Direct Sourcing	A
Carson Group Pty Ltd	Project management services for RAAF Base Richmond reinvestment project.	801,238	Select Tender	A
Carson Group Queensland Pty Ltd	Advice on the new base training project at RAAF Townsville.	85,347	Panel	A
Carson Group Queensland Pty Ltd	Advice for the proposed new dental facility at Lavarack Barracks Townsville.	99,902	Direct Sourcing	A
Carson Group Queensland Pty Ltd	Assistance with engaging a design and construction contractor.	73,089	Panel	A
Carson Group Queensland Pty Ltd	Project management and contract administration services to the Australian light armoured vehicle workshop.	33,858	Panel	A
Carson Group Queensland Pty Ltd	Develop costings for Stage 4 of the Lavarack Barracks Redevelopment Project.	14,668	Panel	A
Chris Harper	Support to the Robertson Barracks capital works project.	29,865	Direct Sourcing	A
CKS Hydro Services	Aircraft pavement linemarking reinstatement at RAAF Base Tindal.	135,953	Select Tender	A
Clayton Utz	Documentation for Defence Science and Technology Organisation Stage 2 design consultant procurement.	36,344	Direct Sourcing	A
Clayton Utz	Review of tender evaluations.	10,450	Panel	A
Cliff Green Design	Advice on ballistic works.	165,000	Direct Sourcing	A
Cogent Business Solutions Pty Ltd	Advice to Riverina Murray Valley tender evaluation team.	77,000	Panel	A
Connell Wagner (WA) Pty Ltd	Extension to ANZAC ship support centre building.	39,946	Panel	A
Connell Wagner Pty Ltd	Project management services for Amberley Stage 2 Redevelopment Project.	511,500	Panel	A
Connell Wagner Pty Ltd	Development of the aircraft rinse at RAAF Williamtown.	416,856	Panel	A
Connell Wagner Pty Ltd	Technical assistance with a flood study of the Molonglo River.	60,280	Select Tender	A
Connell Wagner Pty Ltd	Report on the Kings Highway traffic works.	41,607	Panel	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
Connell Wagner Pty Ltd	Tactical Air Defence Radar System project at RAAF Base Williamtown.	22,693	Panel	A
Connell Wagner Pty Ltd	RAAF Williamtown new storage facility.	20,372	Panel	A
Connell Wagner Pty Ltd	Defence Infrastructure Panel advice on cost estimates.	20,053	Direct Sourcing	A
Connell Wagner Pty Ltd	Vehicle shelter for Tactical Air Defence Radar System project at RAAF Base Williamtown.	38,874	Panel	A
Connell Wagner Pty Ltd	Project management relating to Defence facility construction.	28,589	Panel	A
Connell Wagner Pty Ltd	Relocation of the School of Military Engineering.	10,912	Direct Sourcing	A
Connell Wagner (VIC) Pty Ltd	Consultancy services for aircraft pavements in Southern Victoria Region.	144,984	Direct Sourcing	A
CW Consulting	Chair tender evaluation.	38,500	Direct Sourcing	A
David Miers & Associates	Bulk Fuel Installations services.	76,560	Panel	A
Deloitte Touche Tohmatsu	Analysis of Performance Management System options.	52,866	Direct Sourcing	A
Earth Tech Engineering Pty Ltd	Mangalore environmental investigation technical adviser.	41,932	Direct Sourcing	A
Earth Tech Engineering Pty Ltd	Land surveys at the Headquarters Joint Operations Command.	341,995	Direct Sourcing	A
Energetics Pty Ltd	Energy management information relating to Defence establishments.	43,780	Direct Sourcing	A
ES International	Advice on the RAAF Williamtown Redevelopment Project Stage 1.	38,500	Direct Sourcing	A
ES International	Contract negotiation support.	42,405	Direct Sourcing	A
Environmental Resources Management	Preliminary Environmental Study for Amberley Stage 2 Redevelopment Project.	69,844	Panel	A
Environmental Resources Management	Heritage Management Plan for RAAF Base Townsville.	40,700	Direct Sourcing	A
Environmental Resources Management	Assistance to Defence Heritage Advisory Service.	55,000	Panel	A
Environmental Resources Management	Environmental study to RAAF Williamtown Redevelopment.	73,920	Panel	A
Environmental Resources Management	Survey heritage sites.	47,061	Direct Sourcing	A
Environmental Resources Management	Estuary and wetland health assessment and development of monitoring protocol for the Salt Ash Weapons Range.	48,400	Panel	A
Environmental Resources Management	Documentation of the Mulwala Site to ensure that heritage issues are appropriately addressed.	25,740	Direct Sourcing	A
Environmental Resources Management	Darwin Naval Base Stage 1 environmental investigation.	21,961	Direct Sourcing	A
Environmental Resources Management	Biodiversity assessment on Bandiana Site 1 – Pearce Street.	45,100	Panel	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
Environmental Resources Management	Heritage assessment of various buildings at Irwin Barracks.	40,700	Panel	A
Environmental Resources Management	Stokes Hill Fuel Installation Stage 1 environmental investigation.	18,329	Direct Sourcing	A
Environmental Resources Management	Fire Management Plan for the Salt Ash Air Weapons Range.	28,468	Panel	A
Environmental Resources Management	Research, analyse and develop a list of Defence property on the new Commonwealth Heritage List.	14,300	Panel	A
Environmental Resources Management	Assess heritage values at Canungra during development.	11,027	Direct Sourcing	A
Ernst & Young	Estate strategic planning project.	440,000	Direct Sourcing	A
Evalua Pty Ltd	Development of a value for money focus in Defence.	86,328	Direct Sourcing	A
Foresite Pty Ltd	Advice on Defence Establishment Berrimah.	19,293	Direct Sourcing	A
Freebody Cogent Pty Ltd	Accounting and financial services advice and support.	200,000	Direct Sourcing	B
GHD Pty Ltd	Master plan for RAAF Base Pearce and redevelopment works.	414,953	Panel	A
GHD Pty Ltd	Review of the Construction Security Reference Manual.	330,000	Direct Sourcing	A
GHD Pty Ltd	Design services for the Orchard Hills Encanister Decanter and Test Facility Project.	269,639	Open Tender	A
GHD Pty Ltd	Advice on Tindal Stage 5 Redevelopment and Airborne Early Warning and Control facilities.	214,600	Select Tender	A
GHD Pty Ltd	Building extension project at Victoria Barracks.	145,022	Direct Sourcing	A
GHD Pty Ltd	Advice for the HMAS Creswell Redevelopment Project.	105,600	Panel	A
GHD Pty Ltd	Consultancy services for aircraft pavements.	192,389	Direct Sourcing	A
GHD Pty Ltd	Consultancy services for aircraft pavements.	168,887	Panel	A
GHD Pty Ltd	Consultancy services for RAAF Richmond Overlay.	75,790	Panel	A
GHD Pty Ltd	Advice for capital infrastructure proposal on Defence Imagery and Geospatial Organisation Bendigo relocation.	66,000	Panel	A
GHD Pty Ltd	Advice in regard to the introduction of a new fleet of aviation fire trucks.	62,170	Direct Sourcing	A
GHD Pty Ltd	Architectural and costing services to scope and analyse Defence investment proposal for development of a strategic business case.	58,783	Panel	A
GHD Pty Ltd	Investigate RAAF Base Amberley and revise the integrated noise model input data set.	143,000	Open Tender	A
GHD Pty Ltd	Advice relating to Defence estate cost estimates.	33,330	Direct Sourcing	A
GHD Pty Ltd	Audit of Defence masts and towers.	152,622	Panel	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
GHD Pty Ltd	Implementation of the Russell Hill Offices Environmental Management System.	53,572	Select Tender	A
GHD Pty Ltd	Scoping report for the Tindal airfield lighting.	20,041	Panel	A
GHD Pty Ltd	Scoping study and design brief for airfield lighting works at RAAF Base Amberley.	23,265	Direct Sourcing	A
GHD Pty Ltd	Consultancy services for aircraft pavements in South Australia.	108,419	Direct Sourcing	A
GHD Pty Ltd	Management plan to support a conservation agreement for the Ingleburn site.	31,614	Direct Sourcing	A
Godden Mackay Logan Pty Ltd	Heritage management plan for Victoria Barracks in Brisbane.	55,000	Panel	A
Godden Mackay Logan Pty Ltd	Advice pertaining to heritage assessment.	22,000	Panel	A
Godden Mackay Logan Pty Ltd	Consultancy to Defence Heritage Advisory Service.	55,000	Panel	A
Grosvenor Management Consulting Pty Ltd	Advice relating to South/West Sydney Region tenders.	49,500	Direct Sourcing	A
Grosvenor Management Consulting Pty Ltd	Services to Riverina Murray Valley finance tender evaluation working group.	62,854	Direct Sourcing	A
Grosvenor Management Consulting Pty Ltd	Riverina Murray Valley Tender Model Comparator.	38,500	Panel	A
Grosvenor Management Consulting Pty Ltd	Services relating to Riverina Murray Valley tender.	27,170	Panel	A
Grosvenor Management Consulting Pty Ltd	Tender evaluation to ensure policy compliance.	36,300	Panel	A
Grosvenor Management Consulting Pty Ltd	Services relating to Garrison Support Services and Comprehensive Maintenance Service contracts and Riverina Murray Valley Model Comparator.	30,250	Panel	A
Grosvenor Management Consulting Pty Ltd	Consultancy relating to personnel services in Defence.	16,400	Direct Sourcing	B
Grosvenor Management Consulting Pty Ltd	Review of tender deliverable requirements and contract statements of work.	10,048	Direct Sourcing	A
Group GSA Pty Ltd	Design services relating to Holsworthy Special Operations working accommodation.	4,724,652	Open Tender	A
Gutteridge Haskins & Davey Pty Ltd	Project/contract administrator for HMAS Cairns redevelopment.	367,290	Open Tender	A
Gutteridge Haskins & Davey Pty Ltd	Maintenance engineer services to develop government furnished equipment maintenance clauses relating to contract renewal.	18,704	Panel	A
Gutteridge Haskins & Davey Pty Ltd	Investigation and report into cause of air traffic control power supply faults.	13,750	Panel	A
Hassell Pty Ltd	Design consultant for 171 Aviation Squadron facilities at Holsworthy.	1,612,981	Direct Sourcing	A
HBA Consulting	Workplace investigations for performance management.	18,173	Direct Sourcing	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
HLA-Envirosciences Pty Limited	Undertake a risk assessment in the regions.	231,836	Direct Sourcing	A
HLA-Envirosciences Pty Limited	Research and preparation of environmental report.	161,160	Direct Sourcing	A
HLA-Envirosciences Pty Limited	Methodology for calculating remediation costs in ACT.	44,880	Direct Sourcing	A
HLA-Envirosciences Pty Limited	Investigation of the contamination of the Group Telecommunications Equipment Systems Program Office site at Williamtown.	32,961	Direct Sourcing	A
HLA-Envirosciences Pty Limited	Environmental review at Woomera.	41,376	Panel	A
HLA-Envirosciences Pty Limited	Research and advice on draft Explosive Inspection Service Project.	19,713	Direct Sourcing	A
KAZ Technology Services Pty Ltd	Developments relating to the Defence Estate Management System.	134,068	Direct Sourcing	A
Kellogg Brown & Root Pty Ltd	Design and contract administration services for the Bathurst Island Tactical Air Defence Radar System.	402,029	Open Tender	A
Kellogg Brown & Root Pty Ltd	Construction design and documentation.	55,000	Direct Sourcing	A
Kellogg Brown & Root Pty Ltd	Construction of interim special forces working facilities at Holsworthy Barracks.	170,241	Direct Sourcing	A
Maintenance & Management Solutions	Data collection and measurement relating to quality control activities at various metropolitan sites.	65,500	Direct Sourcing	A
Martin Jennings And Associates	Occupational health and safety issues at Special Air Service Regiment range.	15,593	Panel	A
Maunsell McIntyre Pty Ltd	Business case for Airborne Early Warning and Control static wash facility.	27,500	Direct Sourcing	A
Mcgrath Nicol & Partners	Modelling advice and support for Defence estate costs.	55,000	Direct Sourcing	A
Melbourne University Private Ltd	Advice in support of Project Single Leap.	88,000	Direct Sourcing	A
Michael Davies Associates Pty Ltd	Exhibition/display design for the Australian Navy Heritage Centre, Garden Island, Sydney.	612,688	Select Tender	A
Minter Ellison	Deed of agreement for relocation of high voltage cable.	33,000	Direct Sourcing	A
Monash University	Provide advice on Defence estate economic costs and benefits.	72,600	Direct Sourcing	A
Montreme Pty Ltd	Consultancy relating to Single Leap Project.	42,250	Panel	A
Morison Consulting Pty Ltd	Develop model of removal expenditure.	19,763	Panel	A
National Project Consultants	Management of contractor invitation to register documentation.	64,515	Direct Sourcing	B
National Project Consultants	Site location analysis for 171 Squadron relocation.	122,662	Open Tender	A
ND Engineering Enterprises	Engineering advice for special forces training facilities.	44,000	Direct Sourcing	A
Niche Strategies Pty Ltd	Facilitation for Corporate Services and Infrastructure Group Online.	25,557	Direct Sourcing	A
Parsons Brinkhoff International Australia Pty Ltd	Develop Environmental Management System for Defence Science and Technology Organisation Edinburgh.	81,901	Open Tender	A
Paxus Australia Pty Ltd	Tracking activities relating to Garrison Support and Comprehensive Maintenance Services contracts.	349,294	Direct Sourcing	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
Phillips Fox Lawyers	Probity advice relating to removal services for Defence personnel.	145,200	Direct Sourcing	A
Power Initiatives	Detailed business case for 1 st Brigade Military Operations in urban terrain.	407,000	Direct Sourcing	A
Power Initiatives	Development of Defence facility standards and business tools for project design and management.	177,194	Panel	A
Power Initiatives	Strategic business case for the relocation of 1 st Joint Public Affairs Unit.	30,800	Panel	A
Power Initiatives	Strategic business case for the proposed Australian Defence Force Police training centre at Holsworthy.	60,500	Direct Sourcing	A
Power Initiatives	Accommodation requirements study for the Military Law Centre.	12,727	Direct Sourcing	A
Power Initiatives	Strategic accommodation study into options to rationalise ACT Office accommodation.	12,650	Panel	A
Project Chambers Pty Ltd	Advice to Defence Force School of Signals on improving project processes.	72,600	Direct Sourcing	A
Queensland Safety Solutions	Workplace health and safety advice.	12,540	Direct Sourcing	A
Robson Huntley & Associates Pty Ltd	Defence heritage campaign to promote access and activities.	109,293	Direct Sourcing	A
S2F Pty Ltd	Services to Defence Science and Technology Organisation Rationalisation Project.	2,574,701	Direct Sourcing	A
Savant Pty Ltd	Patrol boat facilities upgrade at Darwin Naval Base.	152,900	Panel	A
SCP Consulting Pty Ltd	Structural engineering design for flight deck trainer.	64,450	Panel	A
Serco Sodexo Defence Services	Security services to RAAF Base Richmond Reinvestment Project.	101,970	Direct Sourcing	A
Sinclair Knight Merz Pty Ltd	Aircraft pavement risk managed works program.	608,697	Panel	A
Sinclair Knight Merz Pty Ltd	Audit of Defence masts and towers.	509,190	Panel	A
Sinclair Knight Merz Pty Ltd	Consultancy services for aircraft pavements.	131,236	Panel	A
Sinclair Knight Merz Pty Ltd	Collection of service data.	67,810	Direct Sourcing	A
Sinclair Knight Merz Pty Ltd	Air Quality Management Plan for RAAF Williamtown and Salt Ash Air Weapons Range.	68,698	Panel	A
Sinclair Knight Merz Pty Ltd	Feasibility study for estate subdivision.	20,404	Panel	A
Sinclair Knight Merz Pty Ltd	Design services for Defence Science and Technology Organisation rationalisation.	20,350	Direct Sourcing	A
Sinclair Knight Merz Pty Ltd	Review of Defence Emergency Management System documentation.	38,500	Panel	A
Sinclair Knight Merz Pty Ltd	Consultancy for RAAF Base Richmond Reinvestment Project.	35,090	Select Tender	A
Sinclair Knight Merz Pty Ltd	Surface Water Management Plan for RAAF Pearce 2004.	10,650	Panel	A
Slattery Auctions Aust Pty Ltd	Asset identification and evaluation services.	26,620	Panel	A
SMEC Australia	Stage 2 Richmond investigation and installation of groundwater wells.	414,277	Panel	A
SMEC Australia	Defence contribution to the whole-of-government Energy Report.	40,843	Open Tender	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
SMEC Australia	Requirement briefs for environmental works.	43,000	Panel	A
SMEC Australia	Fort Direction environmental review.	13,074	Panel	A
SMEC Australia	RAAF Williams environmental review.	11,358	Panel	A
Spherion Group Ltd	Information and communication technologies market testing and business improvement projects.	240,100	Direct Sourcing	B
Spherion Group Ltd	Information and communication technologies market testing and business improvement projects.	225,000	Direct Sourcing	A
Spherion Group Ltd	Technical advice and evaluation of Training Area Safety and Management Information System.	34,392	Panel	A
Spherion Group Ltd	Develop and evaluate Employee Assistance Program tender.	38,599	Direct Sourcing	A
Spotless P & F Pty Ltd	Delivery of airfield risk managed works projects.	147,510	Panel	A
Spotless P & F Pty Ltd	Management services for wideband tactical surveillance system for HMAS Stirling and HMAS Cerberus.	62,604	Panel	A
SSL Asset Services Pty Ltd	Management services for wideband tactical surveillance system for HMAS Stirling and HMAS Cerberus.	62,604	Panel	A
Stephen Grubits & Associates Pty Ltd	Fire safety engineering services for Headquarters Joint Operations Command Project.	33,000	Direct Sourcing	A
Strategic Facility Services Pty Ltd	Legal advice relating to card management system.	14,520	Direct Sourcing	A
Strategic Facility Services Pty Ltd	Advice on the Defence Estate Management System.	13,750	Direct Sourcing	A
The Plan Discretionary Trust	Advice on information and communications technologies management.	200,000	Direct Sourcing	B
Tilforth Consulting Services	Contract change proposals of Garrison Support Contract.	96,370	Select Tender	A
United KFPW	Advice on accommodation solutions.	50,000	Panel	A
University of South Australia	Advice on remedial options at RAAF Edinburgh.	344,508	Direct Sourcing	A
URS Australia Pty Ltd	Landscaping specification.	731,123	Panel	A
Walter & Turnbull Pty Ltd	Advice on ADF Relocations Project.	117,783	Panel	A
Walter & Turnbull Pty Ltd	Advice on cost allocation rules to support attribution of corporate services.	169,000	Panel	B
Walter & Turnbull Pty Ltd	Professional services relating to request for tender issues.	10,032	Panel	A
WB + Property Solutions	Strategic business case for facilities at Enoggera.	77,000	Direct Sourcing	A
WB + Property Solutions	Advice on submarine land based test facility at HMAS Stirling in Western Australia.	40,511	Direct Sourcing	A
WB + Property Solutions	Advice on Salisbury Weapons System Division Refurbishment in South Australia.	13,690	Direct Sourcing	A
West Australian Museum	Consultancy relating to Cape Range Remipede Community (Bundera Sinkhole) Interim Recovery Plan.	157,080	Panel	A
Wilde and Woollard	Cost planner to review projects costs benchmarks and capital costs.	27,500	Select Tender	A

Consultant Name	Description	Contract Value \$	Selection Process	Justification
William L Backhouse Pty Ltd	Field survey of Holsworthy.	489,177	Select Tender	A
Woodhead International	Advice to Defence Heritage Advisory Service managers and regional offices.	55,000	Panel	A
Woods Bagot Pty Ltd	Advice on the relocation of the Defence Science and Technology Organisation.	162,800	Panel	A
Total Corporate Services and Infrastructure Group		34,672,078		

Chief Information Officer

Acumen Alliance Pty Ltd	Specialist consulting services for the New Service Request Process Project.	954,242	Panel	A
CBDKM Pty Ltd	Development of Defence Architecture Information Model.	257,400	Direct Sourcing	A
Clatyon Utz	Legal Services for Portfolio Software Agreements.	14,386	Panel	A
Codarra Advanced Systems Pty Ltd	Development of Defence Architecture Information Model.	27,056	Direct Sourcing	A
Continuum Services Pty Ltd	Specialist project management advice.	173,186	Direct Sourcing	A
Continuum Services Pty Ltd	Solution architect to enable departmental administrative applications.	297,894	Direct Sourcing	A
Continuum Services Pty Ltd	Support on the post information technology market testing equipment.	1,162,260	Direct Sourcing	A
CSC Australia Pty Ltd	Specialist project management advice.	292,306	Direct Sourcing	A
EDS (Australia) Pty Ltd	Support for PeopleSoft Human Resources/Payroll.	389,884	Direct Sourcing	B
Gartner Australasia Pty Ltd	Market research and advice for Core Research Service and Executive Program.	135,174	Direct Sourcing	A
Giles & Associates Consulting	Specialist services in consulting, investigation and report writing.	12,953	Direct Sourcing	A
IBM Australia Ltd	Advice on the Tivoli Implementation Analysis and Design.	16,720	Direct Sourcing	A
IBM Business Consulting Services	Advice on specific due diligence and transition activities.	177,452	Direct Sourcing	A
KAZ Technology Service Pty Ltd	Desktop local area network messaging system post warranty enhancements and recommendation report.	62,597	Panel	A
Kizmet Consulting Group Pty Ltd	Advice on the Enterprise Management System.	47,520	Direct Sourcing	A
Meta Group Australia Pty Ltd	Advice on information systems and information management.	323,510	Direct Sourcing	A
Microsoft Pty Ltd	Outline the Operational Support Model For Implementation.	106,920	Direct Sourcing	A
Nortel Networks	Advice on quality of service project.	107,800	Direct Sourcing	A
Sinclair Knight Merz Pty Ltd	Specialist advice on Business Capability Management.	13,640	Direct Sourcing	A
SMS Management & Technology	Specialist project management skills and advice.	160,298	Panel	A
The Public Affairs Recruitment Company Pty Ltd	Communications services for Information Systems Division Projects.	104,804	Direct Sourcing	B
Total Chief Information Officer		4,838,002		

Consultant Name	Description	Contract Value \$	Selection Process	Justification
Secretary/Chief of the Defence Force				
David B Moore Conflict Management	Development of communication skills component of the inquiry officer training course.	11,536	Direct Sourcing	B
Total Secretary/Chief of the Defence Force		11,536		