CONTENTS

CHAIR’S COMMENTS 2

FORTHCOMING SEMINARS AND CONFERENCES 3

ARTICLES

Address by the Chief of Navy to the RAN’s Sea Power Conference 4
Vice Admiral Tim Barrett, AO, CSC, RAN, Chief of Navy

Address by the Chief of Army to the RAN’s Sea Power Conference 10
Lieutenant General Angus Campbell, DSC, AM, Chief of Army

Address by the Chief of Air Force to the RAN’s Sea Power Conference 14
Air Marshal Leo Davies, AO, CSC, Chief of Air Force

Religious Diversity and Secularism in the ADF 20
Colonel Phillip Hoglin, Australian Army

Lessons from Operation URGENT FURY—Grenada, 1983 29
Squadron Leader Christopher McInnes, Royal Australian Air Force

Campaign Planning and Evaluation 39
Alison Hickman, Defence Science and Technology Group, and Rebecca Karlsson

Does Australia Face a ‘China Choice’? 49
Major Joseph Wheatley, Australian Army

Towards a More Comprehensive Understanding of Strategic Thinking 55
Major Leon Young, Australian Army

BOOK REVIEWS 65

READING LISTS 73
Welcome to Issue No. 199 of the *Australian Defence Force Journal*.

For this issue, we feature speeches presented by each of the Service Chiefs to the RAN’s Sea Power Conference. They usefully articulate how the ADF perceives its role in the future operating environment, reinforcing that the ADF regards professional mastery of joint warfare as its primary mission.

We then have a selection of articles, beginning with one by Colonel Phillip Hoglin on the topical issue of religious diversity and secularism in the ADF. Squadron Leader Christopher McInnes then offers some insightful lessons for the ADF from Operation URGENT FURY in Grenada in 1983.

Alison Hickman and Rebecca Karlsson then report on the findings of a Defence Science and Technology Group study into campaign planning and evaluation. Major Joseph Wheatley addresses the vexing question of whether Australia faces a ‘China choice’. We conclude with an article by Major Leon Young on strategic thinking, reflecting some of the work undertaken during his 2015 CDF Fellowship.

As usual, there is then a selection of book reviews. As always, we remain keen to hear from readers wishing to join the list of reviewers, who are sent books provided to the Editor by publishers. If you are interested, please provide your contact details and area of interest to the Editor at editoradjournal@internode.on.net

Finally, I would like to mention that the Board will be meeting again later this month to discuss reinvigoration of the *Journal*, to include a redesigned format for its printed and on-line version, as well as other ways to increase its contributor base and readership. Further details will be advised in due course. However, to feature in the first newly-designed issue, contributors should aim to have submissions to the Editor by early July. The guidelines are at<www.adjournal.adc.edu.au>

I hope you enjoy this edition and would particularly encourage your contribution to our next issue.

---

**Ian Errington, AM, CSC**
Principal
Centre for Defence and Strategic Studies
Chair of the Australian Defence Force Journal Board
FORTHCOMING SEMINARS AND CONFERENCES

12 April 2016
Hedley Bull Centre, ANU
Dr Meleah Hampton
‘The Battle That Never Was: Mouquet Farm 1916’
6.00-7.00pm
http://ips.cap.anu.edu.au/cap-events/2016-04-12/battle-never-was-mouquet-farm-1916

21 April 2016
Lowy Institute, Sydney
Hayder al-Khoei
‘Iraq after Islamic State’
12.45-1.45pm
http://www.lowyinstitute.org/events/event-conversation-hayder-al-khoei

20-22 May 2016
Institute for Regional Security, ANU
Future Strategic Leaders Conference
‘The Nexus of Sovereignty and Security: Global interdependency and the border continuum’

NOTE
To advertise forthcoming seminars and conferences in future issues of the Journal, please email details to the Editor
publications@defence.adc.edu.au