

PROBLEMS LIKELY TO BE MET BY A NEW BDE IO

The period is after the cessation of active hostilities.

INTRODUCTION

1. Because of the Op commitments, presence of indigenous civs loc in Bde Sector, and certain responsibilities connected with the Armistice Agreement, it is thought that the following notes may be of assistance to the New Bde IO.

DMZ

2. At present 25 Bde under direction from 1 COMWEL Div, carry out the following duties, and perhaps others with which I am not familiar.

- (a) Control of entry to the DMZ.
- (b) Maint of markers along own side of DMZ.
- (c) Provision of such working parties as may be auth from time to time to maint the DMZ.
- (d) Obs of enemy activities from prepared GP both inside and on the edge of the DMZ.

3. Indep Bde Gp will probably be required to take over these duties on the Sector to be allotted. The staff responsibilities in the matter will probably be allotted to Branches, but the main G responsibilities may incl the following.

- (a) Plans to control entry and visits to the DMZ.
- (b) Plans to control visits to OP's.
- (c) Alloc of OP's to Units and Co-ord of arcs of observation (BM - IO).
- (d) Comms between OP's and Bde HQ.
- (e) Form and frequency of Reports (Bde IO).
- (f) Handling of line crossers whether enemy agents or deserters (Bde IO).

4. It is possible however that in the interests of Co ord all the duties connected with the DMZ may be better handled by G (Ops/Int), with suitable delegation to other branches.

FARMING

5. The control of indigenous farmers boils down to the following main pts.

- (a) Security clearance of farmers and their families. (Int).
- (b) Segregation into communities based on villages, and the clear marking of Farming Areas (Civ affairs 'A' Branch).
- (c) Control of civ mov into and from each Farming Area, both by residents and such other pers as may have business with Farmers. (Int)
- (d) Documentation of Farmers, dependants and indigenous visitors. (FS through Int).

- (e) Control of entry of own tps into Farming Areas and villages therein. (A Branch - Pro).
- (f) Periodical inspection of Farming Communities, to ensure that behaviour within them, does not prejudice either the security or well being of own tps and installations in the Bde Sector. (A Branch with Civ Affairs, FS and Pro).
- (g) Removal of indigenous pers who break any of the Regulations governing these areas. (A Branch Pro) (G Int with FS for record purposes).

ACCESS TO BDE SECTOR

6. Check Pts or Rd Blocks will no doubt be maint either as at present or with modifications. Basically check Pts or Rd Blocks are required to control the following rds:

- (a) Entry from the SOUTH via Route 5Y.
- (b) Entry from the EAST via 1X (28 ROK Div) and RE rds from ESSEX HILL area.
- (c) Entry from WEST from 1 Main Div Area.
- (d) Entry to Farming Areas.

7. Rd Blocks/Check Pts have a triple responsibility:

- (a) The enforcement of Tpt discipline and Control (Pro).
- (b) The prevention of criminal activities (Pro).
- (c) The maint of security (FS).

Because of the involved nature of the Staff responsibilities it is suggested that check pt etc control should be vested in 'G'. A Branch and Q Branch should insert into any orders issued, such pts as must be checked by the gds concerned. Furthermore such instrs must alloc responsibilities of assistance and liaison to FS'and Pre.

8. Owing to the pressure of large numbers of indigenous civs control of access to the Bde Sector should incl instrs for the patrolling of foot tracks over the hills. This should be a G (Ops) responsibility.

INT PROBLEMS IN OPS

9. Normal Int function's will apply as for any other type of def battle. However a few pts which require attention are as follows, many of which require the IOs personal attention:

- (a) The constr of and maint of maps and records, to be kept separate from the requirements of other Op activities.
- (b) A set of Standing Orders for the Bde Int Sec, which should list:
 - (i) The main tasks of each member.
 - (ii) The main responsibilities of the Ops/Int org.
 - (iii) The maps to be kept and to whom they will be issued.

- (iv) Office routine and relief.
- (v) Maps reserve stocks.
- (vi) Forms procedures and reports.
- (vii) Veh alloc and standard loading procedure.

(c) An Ops/Int SOP, laying down the Bde policy and such directions as will ensure that the whole Bde Ops/Int org functions adequately and smoothly.

(d) A KANSAS Comd and G Gp layout and such drills as will enable the gp to become operative quickly.

10. During exercises particularly those conducted under mob conditions, a special set of SOP's, Int Standing Orders, and drills for mov and loading must be prepared in sufficient detail for pers to have sufficient notice of requirements.

MAPS FOR OPS

11. This does NOT refer to Map stocks and res, but to the preparation and alloc to Comd, Staff and Services. In general the following requirements exist:

(a) Comd. Two portable boards, with 1/25000 and 1/50000 sheets backed on each one. One board is kept at Int Sec for exchange with the other which is held by Comd.

(b) BM. Portable board as for Comd Map.

(c) DAA & QMG & DAAG. Portable board each as for BM.

(d) GSO III. Portable board as for BM.

(e) A and Q Staff. They should hold their own boards and talc and Int Sec give them the Maps they require gummed together.

(f) Services. As for A/Q staff but portable boards only.

(g) Int Office. Master 1/25000 for marking up ALL info received. Int Map 1/25000, own tps line only in gen and enemy info in detail. Ops Map (for use of PM in his penthouse) 1/25000 enemy info in gen and own tps ops in detail. A gen Map 1/50000 should be kept if loc of Bde and Sp arms and installations are spread over a large area.

(h) G Comd Veh (GOV). 1/25000 mounted on a board for use of offrs on duty on Bde Comd Net and superior HQ Net. LO's draw their maps and make them up. Much confusion can be avoided if a KANSAS scale is kept permanently and solely for OP CONTINUE or EX SCRAM. Sufficient boards should be made in addition to allow for other E's on a similar scale.

THE IO & THE STAFF

12. The IO represents the Int Sec of the Bde Gen Staff and his opposite no is the GSO III. The GSO III in addition to his Op functions also supervises SD functions probably through the senior LO (LO1). The IO should try to act as understudy to the GSO III on the Ops side although the GSO III is normally, because of the diversity of his duties, not able to take an equal interest in the IO duties. Naturally the IO's understudy is his Sec Sgt who should at all times be aware of this.

13. In consultation with or under the direction of the BM, the IO issues Int policy for the Bde Gp. In addition the IO should be prepared to offer considered opinions on Int matters to the Comd and the BM at any time, and should advise the BM when necessary.

14. If the IO considers that a certain course of action is necessary, he should consult the BM, presenting all relevant facts for decision.

15. If the IO is in doubt on any matter he should NOT hesitate to talk the matter over with the BM.

16. In Ops the IO remains at the Bde HQ. In this he differs from the IO of a Bn, who acts as his CO's Op Staff Offr. He must stay at the HQ because he cannot properly maintain the Int Org when he is away from it. However certain of his duties require that he be absent for short periods.

(a) Necessary liaison with IO's of Units and Sp Arms.

(b) He attends GOG's O Gp, arriving before the Brig so that he can mark Comd's Maps before orders commence, and so that he can take back relevant info and Comd's instrs to the BM after the O Gp.

(c) He attends Brigadier's O Gp ensures that IO's of Units have their Maps marked up before Orders.

CONCLUSION

17. The IO if properly used, if he is enthusiastic and if his Mil knowledge is sound is an essential part of the Bde Ops/Int team. He is often more hard worked than other Offrs, but at quiet periods has a 'let up', when other offrs are tied to routine. Quiet periods enable him and his staff to catch up on rest, carry out necessary maint before the next period of stress, and make such adjustments, as are always necessary, in his Org. The work although exacting is satisfying if well done. In fact the prestige of Intelligence depends largely on the efficiency of Int Org at Bde and Unit level, where sound Int practices have the effect of helping or 'Gingering up' similar orgs at higher levels.

18. In a Bde Gp such as that proposed for KOREA, early liaison with Int Orgs of other UN Forces on the flanks, will further improve the overall efficiency of the Int Service, to the mutual advantage of all concerned. Lastly the Bde IO can only work to his max efficiency if his own sec and the Int Secs of Bns are well trained in their duties. For professional and other reasons therefore he should be satisfied as to the state of the Int Orgs in these Units and should take steps to ensure that they are trained.

..... Capt.

Aust Int Corps.
Bde 10 28 Bde.